# AMAJUBA DISTRICT MUNICIPALITY



# 2014/15 TO 2016/17 MEDIUM TERM REVENUE AND EXPENDITURE FORECASTS

May 2014

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# **Abbreviations and Acronyms**

AMR	Automated Meter Reading	ł	litre
<b>ASGISA</b>	Accelerated and Shared Growth	LED	Local Economic Development
	Initiative	MEC	Member of the Executive Committee
BPC	Budget Planning Committee	MFMA	Municipal Financial Management Act
CBD	Central Business District		Programme
CFO	Chief Financial Officer	MIG	Municipal Infrastructure Grant
CM	City Manager	MMC	Member of Mayoral Committee
CPI	Consumer Price Index	<b>MPRA</b>	Municipal Properties Rates Act
CRRF	Capital Replacement Reserve Fund	MSA	Municipal Systems Act
DBSA	Development Bank of South Africa	MTEF	Medium-term Expenditure
DoRA	Division of Revenue Act		Framework
DWA	Department of Water Affairs	MTREF	Medium-term Revenue and
EE	Employment Equity		Expenditure Framework
<b>EEDSM</b>	Energy Efficiency Demand Side	NERSA	National Electricity Regulator South
	Management		Africa
EM	Executive Mayor	NGO	Non-Governmental organisations
FBS	Free basic services	NKPIs	National Key Performance Indicators
GAMAP	Generally Accepted Municipal	OHS	Occupational Health and Safety
	Accounting Practice	OP	Operational Plan
GDP	Gross domestic product	PBO	Public Benefit Organisations
GDS	Gauteng Growth and Development	PHC	Provincial Health Care
	Strategy	PMS	Performance Management System
GFS	Government Financial Statistics	PPE	Property Plant and Equipment
GRAP	General Recognised Accounting	PPP	Public Private Partnership
	Practice	PTIS	Public Transport Infrastructure
HR	Human Resources		System
HSRC	Human Science Research Council	RG	Restructuring Grant
IDP	Integrated Development Strategy	RSC	Regional Services Council
IT	Information Technology	SALGA	South African Local Government
kl	kilolitre		Association
km	kilometre	SAPS	South African Police Service
KPA	Key Performance Area	SDBIP	Service Delivery Budget
KPI	Key Performance Indicator		Implementation Plan
kWh	kilowatt	SMME	Small Micro and Medium Enterprises

# Part 1 - Annual Budget

## **Mayor's Report**

I have pleasure presenting to you the annual budget of Amajuba District Municipality for the 2014/15 financial year.

For the year ending 30 June 2013, the municipality once again received an unqualified audit opinion from the Auditor-General. There were matters of emphasis on matters related to going concern, irregular expenditure and significant uncertainties. We have since put together an action plan to address all the issues raised by the Auditor-General and we remain committed to the call by the National Minister of COGTA to achieve a clean audit by 2014.

For the current financial year, the municipality has an approved expenditure budget of R125.182 million which was adjusted to R124.967 million. On the other hand, the approved revenue budget is R126.526 million which was also adjusted to R125.590 million. The capital budget was approved at R60.499 million and adjusted to R65.808 million. The municipality has been experiencing cash flow constraints during this current financial year which has led to delayed spending on programmes and projects.

#### **Integrated Development Plan**

As part of our responsibilities, the municipality has to prepare and adopt an integrated development plan (IDP) and this consultation process forms part of the adoption process as the IDP must mainly be guided by the views of the community as this is the plan the Municipality is going to use implement what the communities need and what they have prioritised.

#### What is an IDP and why do we need an IDP?

The Integrated Development Planning is a process through which a Municipality, its constituencies, various service providers, interested and affected parties come together to identify development needs, outline clear objectives and strategies which serve to guide the allocation and management of resources within the Municipal's jurisdictional area. From this planning g process emanates the Municipal Integrated Development Plan (IDP), whose main objective is the improvement of coordination and integration of planning, budgeting and development within a Municipal area. As a five (5) Year budgeting, decision-making, strategic planning and development tool, the IDP is used by the Municipality to fulfil its role of 'developmental local governance'.

Central to this are the overarching objectives and strategies encapsulated in the plan, which guides the Municipality in the realm of:

- Municipal Budgeting;
- Institutional restricting in order to realize the strategic intent of the plan;
- Integrating various Sectors in the form of Infrastructure, Land Use, Agriculture with Socio-economic and Ecological dimensions; and
- Performance Management System

An IDP runs in a cycle of five years. The 2011/2012 IDP was the last IDP of the second generation.

A brief explanation on the IDP generations is:

First Generation 2001-2006 –Establishment Phase Second Generation 2006-2011- Consolidation Phase

THIRD GENERATION 2011- 2016 - Simplified - Outcome Based - Operation Phase

This IDP is the Third generation of the Integrated Development Plan (IDP) preparation and as such reflects the priorities of the new Amajuba Council. IDP's are organic documents and change and grow according to challenges and changes in the district.

By no coincidence the timing of the new cycle of IDP has been set to correspond with the term of the new council that has the responsibility to adopt a new vision and mission of the Municipality which will reflect the outcome based approach that the municipality is envisaged to take.

An IDP in a nut shell is the District Municipalities Business Plan reflecting service delivery of projects linked to budgets which is linked to performance management systems of the Municipality which then monitors the delivery and the implementation of the projects. An IDP must be credible, in other words an IDP should be do-able and implementable.

As we have three spheres of Government (National, Provincial and Local) the integration and alignment of processes and interventions is very critical. It is in the IDP where all this is reflected.

This IDP seeks to have the following impacts namely:

- Integrated and sustainable human settlement;
- Stimulating the growth of a robust local economy;
- Social cohesion and inclusion leading to nation building;
- Environmental sustainability; and
- Strengthening inter-governmental relations.

Communities are thus encouraged to make meaningful contributions to the Plan and guide the Municipality in setting Priorities, monitor implementation and lastly evaluate if the community needs are met and are realised all this is done through the processes of the IDP, and the IDP and its processes are mainly the voice of the communities can use.

#### **Operating and Capital Budget**

The draft budget is prepared and presented to Council in line with the MFMA requirements. The MFMA requires that the Mayor must table the draft budget 90 days before the start of the financial year. After the draft budget has been tabled in Council, the Mayor must conduct a public participation process where by the public is afforded the opportunity to comment on the budget and make any recommendations to be considered during the budget process.

The draft budget as tabled, confirms the heavy dependence of Amajuba DM on grant funding to fund service delivery.

#### What is a budget?

A budget is a spending plan that indicates how available funds will be used to cater for community needs. It is also a financial planning tool used to project future income and expenditure which the municipality is expected to engage in.

## Why do we need a Budget?

- ☐ To provide a forecast of revenues and expenditure;
- ☐ To enable the actual financial operations of the municipality to be measured against the forecast; and
- ☐ To promote access to information by informing the residents how the municipality will utilize the resources available;

#### **Budget Highlights**

In view of the aforementioned, the following table is a consolidated overview of the proposed 2014/15 Medium-term Revenue and Expenditure Framework

Table 1 provides executive summary on both revenue budget and expenditure budget.

	Current Year		MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK			
	2013/2014	2013/2014	2014/2015	2015/2016	2016/2017	
Description	Original Budget	Adjustment Budget	BUDGET	BUDGET	BUDGET	
REVENUE						
Internal Operating Revenue	15,842,150	14,906,719	15,751,270	16,680,595	17,598,028	
Operating Government Grants and Subsidies	110,684,000	110,684,015	127,901,500	128,461,050	136,422,250	
Capital Grants and Subsidies	59,199,000	60,999,000	54,903,500	60,560,950	57,587,750	
Capital Budget-Own Revenue	-	-	-	-	-	
Reserves and Unspent Grants			-	-	-	
TOTAL REVENUE BUDGET	185,725,150	186,589,734	198,556,270	205,702,595	211,608,028	
EXPENDITURE						
Operating Expenditure Budget	125,182,289	124,967,719	138,459,101	141,691,009	150,748,564	
Capital Budget	60,499,000	61,622,015	56,403,500	60,560,950	57,587,750	
TOTAL EXPENDITURE BUDGET	185,681,289	186,589,734	194,862,601	202,251,959	208,336,314	
Surplus/(Deficit)	43,861	(0)	3,693,669	3,450,636	3,271,713	

The total revenue budget including operating and capital transfers amount to R198 556 million for

Amajuba District Municipality

2014/15 Annual Budget and MTREF

2014/15, R205 702 million for 2015/16 and R211 608 million for 2016/17. The total revenue budget has increased by R11 000 million from the 2013/14 Approved budget and increased by R12 000 million from the 2013/14 Adjustment budget.

The total Expenditure budget amount to R194 862 million for 2014/15 MTREF and R202 252 million for 2015/16 and R 208 336 million for 2016/17. The total expenditure budget has increased by R9 000 million from the 2013/14 approved budget and increased by R8 000 million from the 2013/14 Adjustment budget.

The Operating surplus of R3 694 million is prioritized to Capital Programmes including Renewal of Capital Infrastructure.

# **Operational Budget**

The operational revenue budget has been estimated at R 143,652,770 with the expenditure budget at R138, 459,101.

Table 1 Consolidated Overview of the 2014/15 MTREF

	Currei	nt Year	MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK			
	2013/2014	2013/2014	2014/2015	2015/2016	2016/2017	
	Original Budget	Adjustment Budget	BUDGET	BUDGET	BUDGET	
OPERATING REVENUE						
Water Sales	12,372,500	10,695,524	12,372,500	13,102,478	13,823,114	
Sanitation Sales	2,519,650	1,762,730	2,519,650	2,668,309	2,815,066	
Interest on Overdue Account	-	1,615,677	-	-	-	
CONNECTION FEE;	-	100	-	-	-	
Interest Earned-Ext Invest	750,000	300,000	-	-	-	
Equitable Share-FBS Portion	39,946,000	11,669,278	12,374,292	13,287,112	13,848,420	
Levies Replacement Grant;	51,917,000	51,917,000	56,588,000	60,795,000	65,938,000	
Finance Management Grant;	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	
MSIG Grant;	890,000	890,000	934,000	967,000	1,018,000	
Equitable Share-Community Services Component	-	5,352,922	5,676,326	6,095,053	6,352,537	
DWAF Water Operating Subsidy-In kind	1,800,000	1,800,000	-	-	-	
Equitable Share-FBS Portion-WSA	12,672,000	35,595,815	37,746,382	40,530,835	42,243,043	
Infrastructure Development Grant	253,000	253,000	-	-	-	
Road Asset Management Grant	1,706,000	1,706,000	-	-	-	
Planning Shared Services			1,000,000	250,000	400,000	
Tele/Cell phone Cost Recovered	110,000	110,000	62,000	65,658	69,269	
Rental Income	-	300,000	285,120	301,942	318,549	
Tender Deposits	10,000	10,000	12,000	12,708	13,407	
Hall Rentals	80,000	80,000	100,000	105,900	111,725	

Corridor Development-PSC			5,000,000	3,000,000	3,000,000
Small Town Rehabilitation Programme- PSC			5,000,000	-	-
MIG Grant -Administration Costs Recovery			2,082,500	2,036,050	2,122,250
Skills Development Grant ;	-	32,688	400,000	423,600	446,898

# **OPERATING EXPENDITURE BY TYPE**

	Currer	nt Year	MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK			
	2013/2014	2013/2014 2013/2014		2015/2016	2016/2017	
	Original Budget	Adjustment Budget	BUDGET	BUDGET	BUDGET	
OPERATING EXPENDITURE						
Salaries , Wages & Allowances	64,222,004	65,007,407	70,949,501	75,490,269	79,642,234	
Remuneration of Councillors	6,361,778	5,661,945	5,395,498	5,740,810	6,056,554	
Depreciation	1,827,139	2,225,839	5,161,563	5,374,451	5,644,395	
Repairs & Maintenance	5,488,379	4,527,500	3,770,000	4,963,405	5,201,837	
Bulk Water Purchases	2,492,586	4,600,000	5,000,000	6,000,000	7,000,000	
Contracted Services			-	-	-	
General Costs	42,655,198	42,210,400	43,957,539	39,342,500	42,060,092	
Operating Projects	-	-	-	-	-	
	123,047,084	124,233,091	134,234,101	136,911,434	145,605,113	
Contributions to capital						
Contributions to funds	735,205	734,628	2,725,000	2,979,575	3,143,452	
Interest -External Loans	1,400,000	-	1,500,000	1,800,000	2,000,000	
	125,182,289	124,967,719	138,459,101	141,691,009	150,748,564	

#### **CAPITAL BUDGET**

The capital budget is estimated at R 56 403 500 for the 2014/15 financial year and R60 560 950 and R57 587 750 respectively for the 2015/16 and 2016/17 financial years. The capital budget is funded from grants – mainly the Municipal Infrastructure Grant (MIG). The municipality does not have any funding of its own to fund capital projects. Consequently, the municipality is not in a position to transfer any funding to the local municipalities to fund projects.

The following projects have been provided for:

DESCRIPTION	Current Yea	r	MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK			
	2013/2014	2013/2014	2014/2015	2015/2016	2016/2017	
	Original Budget	Adjustment Budget	BUDGET	BUDGET	BUDGET	
CAPITAL PROJECTS						
INFRASTRUCTURE:SPORTSFIELDS;	253,000	253,000	-	-	-	
Municipal Infrastructure Grant-MIG Projects	47,462,000	47,462,000	39,567,500	38,684,950	40,322,750	
PUBLIC WORKS GRANT EXPENDITU	1,000,000	1,000,000	1,276,000	-	-	
MWIG - Emalangeni Rural Water Supply (Dev. of Water Sources)	10,484,000	4,600,000	5,399,120	-	-	
MWIG - Emalangeni Rural Water Supply (Network Reticulations)	-	5,884,000	6,640,880	11,296,250	-	
MWIG - Buffalo Flats Water Supply Ph4 (Ph 1 t o3 Infills)	-		-	8,528,750	5,780,551	
MWIG - Buffalo Flats WCDM Ph2			-	-	9,352,449	
ROAD ASSET MANAGEMENT GRANT			2,020,000	2,051,000	2,132,000	
WSOS (National Transfers) - Dannhauser WTP + Prior year projects	-	1,500,000			-	
WSOS -Operating Subsidy		300,000			-	
OWN REVENUE-CAPITAL PROGRAMMES	1,300,000	623,015	1,500,000			
TOTAL CAPITAL BUDGET	60,499,000	61,622,015	56,403,500	60,560,950	57,587,750	

# Table 2.SUMMARY OF COUCILLORS RENUMERATION AND MUNICIPAL OFFICIALS RENUMERATION

DESCRIPTION	Current Year		MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK			
	2013/2014			2015/2016	2016/2017	
	· ·			BUDGET BUDGET		
SALARY BUDGET						
Salaries , Wages & Allowances	64,222,004	65,007,407	70,949,501	75,490,269	79,642,234	
Remuneration of Councillors	6,361,778	5,661,945	5,395,498	5,740,810	6,056,554	
TOTAL SALARY BUDGET	125,182,289	124,967,719	76,344,999	81,231,079	85,698,788	

**TABLE 2.1: DETAIL SALARY BUDGET** 

DESCRIPTION	Current Year		MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK			
	2013/2014	2013/2014	2014/2015	2015/2016	2016/2017	
	Original	Adjustment	BUDGET	BUDGET	BUDGET	
	Budget	Budget	YEAR 1	YEAR 2	YEAR 3	
COUNCILLORS RENUMERATION						
Executive Mayor;	775,742	695,745	619,646	659,303	695,565	
Deputy Mayor;	607,828	495,900	584,081	621,462	655,643	
Speaker-EXCO;	607,828	560,800	584,081	621,462	655,643	
Councillors;	2,087,432	2,050,900	2,019,976	2,149,254	2,267,463	
Executive Committee;	2,282,949	1,858,600	1,587,714	1,689,328	1,782,241	
Sub Total	6,361,778	5,661,945	5,395,498	5,740,810	6,056,554	
EMPLOYEE RELATED COSTS - WAGES & SALARI	<u>ES</u>					
Salaries & Allowances;	45,834,214	45,428,158	50,792,692	54,043,424	57,015,813	
Standby Allowance	0	572,931	572,931	609,599	643,126	
Shift Allowance	0	252,164	311,207	331,124	349,336	
Overtime;	1,314,109	2,342,708	1,090,000	1,159,760	1,223,547	

SubTotal	47,148,323	48,595,962	52,766,830	56,143,907	59,231,821
EMPLOYEE RELATED COSTS - SOCIAL					
CONTRIBUTIONS					
Bonuses;	3,942,958	3,769,784	4,593,506	4,887,490	5,156,302
Travel Allowance;	4,144,063	3,990,204	4,152,712	4,418,486	4,661,503
Housing Allowance;	509,341	304,068	403,516	429,341	452,954
Telephone;	748,016	680,248	685,048	728,891	768,980
Medical Aid Contributions;	2,227,195	2,137,196	2,292,311	2,439,019	2,573,165
Pension Fund Contributions;	4,726,151	4,899,679	5,453,843	5,802,889	6,122,048
Group Life Contribution;	425,901	305,327	290,045	308,608	325,582
UIF Contributions;	339,775	311,249	296,983	315,990	333,369
Bargaining Council Contributes	10,281	13,691	14,707	15,648	16,508
Subtotal	17,073,681	16,411,446	18,182,671	19,346,362	20,410,412

## **Three-Year Operational Plan**

The municipal budget is not expected to grow significantly over the MTREF period. Whilst the municipality has taken over the billing and reticulation function from its Water Services Provider on the 01 July 2013, this will have limited effect on municipal revenue due to the low number of billable customers in the areas of Dannhauser and eMadlangeni.

A significant amount of investment in infrastructure development is required in order to achieve the millennium development goal of universal access to services. Detailed below is the operational and capital budget as proposed over the MTREF period:

**TABLE 3: SUMMARY OF OPERATING BUDGET PER DEPARTMENT** 

Description	Currer	nt Year		M TERM REVEN DITURE FRAME	
	2013/2014	2013/2014	2014/2015	2015/2016	2016/2017
	Original Budget	Adjustment Budget	BUDGET	BUDGET	BUDGET
EXPENDITURE PER DEPARTMENT					
Council and Executive Committee	7,843,378	8,050,745	5,835,498	6,275,810	6,666,554
Municipal Manager	9,982,426	11,401,752	11,072,760	11,871,096	12,692,326
Budget and Treasury	12,587,378	13,223,585	13,108,378	13,722,538	14,510,093

	Corporate Services	15,042,098	13,436,771	25,830,002	27,679,701	29,303,085
	Community Services-Social Development	13,714,957	12,342,753	9,467,747	10,056,618	10,612,072
	Environmental Health Department	-	-	2,786,331	2,964,656	3,127,713
	Technical Services-PMU	13,210,688	7,333,415	7,719,569	8,122,902	7,483,411
	Tousong Services	618,309	611,610	679,012	722,194	761,915
	Local Economic Development and Planning	22,681,734	18,870,532	27,637,904	22,356,205	25,103,596
	Disaster Management Services	5,015,032	4,898,764	6,233,580	6,548,379	6,839,440
	Amajuba Water Services	24,486,289	34,797,793	28,088,320	31,370,910	33,648,360
T	OTAL DIRECT OPERATING EXPENDITURE	125,182,289	124,967,719	138,459,101	141,691,009	150,748,564
				_		

## **CAPITAL PROJECTS**

Description	Current Year		MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK			
	2013/2014	2013/2014	2014/2015	2015/2016	2016/2017	
	Original Budget	Adjustment Budget	BUDGET	BUDGET	BUDGET	
CAPITAL PROJECTS						
INFRASTRUCTURE:SPORTSFIELDS;	253,000	253,000	-	-	-	
Municipal Infrastructure Grant-MIG Projects	47,462,000	47,462,000	39,567,500	38,684,950	40,322,750	
PUBLIC WORKS GRANT EXPENDITU	1,000,000	1,000,000	1,276,000	-	-	
MWIG - Emadlangeni Rural Water Supply (Dev. of Water Sources)	10,484,000	4,600,000	5,399,120	-	-	
MWIG - Emadlangeni Rural Water Supply (Network Reticulations)	-	5,884,000	6,640,880	11,296,250	-	
MWIG - Buffalo Flats Water Supply Ph4 (Ph 1 t o3 Infills)	-		-	8,528,750	5,780,551	
MWIG - Buffalo Flats WCDM Ph2			-	-	9,352,449	
ROAD ASSET MANAGEMENT GRANT			2,020,000	2,051,000	2,132,000	
WSOS (National Transfers) - Dannhauser WTP + Prior	-	1,500,000			-	

year projects					
WSOS -Operating Subsidy		300,000			-
OWN REVENUE-CAPITAL PROGRAMMES	1,300,000	623,015	1,500,000		
TOTAL CAPITAL BUDGET	60,499,000	61,622,015	56,403,500	60,560,950	57,587,750

The following programmes have been provided for during the MTREF period:

DESCRIPTION	MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK				
	2014/2015	2015/2016	2016/2017		
	BUDGET YEAR 1	BUDGET YEAR 2	BUDGET YEAR 3		
GENERAL EXPENSE-OPERATING PROJECTS AND PROGRAMMES					
MSIG Grant Expenditure;	934,000	967,000	1,018,000		
Financial Management Grant E	1,500,000	1,500,000	1,500,000		
Environment Management	800,000	800,000	800,000		
Sports Development -Social Programmes	1,000,000	1,059,000	1,117,245		
LED Strategy Implementation Support;	200,000	250,000	300,000		
GIS Management;	350,000	360,000	365,000		
LED Manufacturing Strategic	500,000	520,000	530,000		
LED Agricultural Strategic S	500,000	600,000	1,500,000		
IDP Public Participation;	1,000,000	1,000,000	1,000,000		
PROJECT INITIATION FUND;	1,500,000	2,000,000	2,000,000		
SPATIAL PLANNING SUPPORT;	250,000	300,000	350,000		
DIMS IMPLEMENTATION AND MANAGEMENT;	200,000	200,000	200,000		
ADM Tourism Signs Maintenance	50,000	52,950	55,862		
Led-Infrastructure;	800,000	1,000,000	2,000,000		
Small Town Rehabilitation Programme-PSC	5,000,000	0	0		
Corridor Development-PSC	5,000,000	3,000,000	3,000,000		
Disaster Manage Capacity Building	50,000	60,000	70,000		
Disaster Management Implement	50,000	60,000	70,000		

# Amajuba District Municipality

# 2014/15 Annual Budget and MTREF

Disaster Relief Intervention	1,000,000	1,000,000	1,000,000
Disaster Prevention Program-Campaign	300,000	317,700	335,174
Disaster Volunteer and interns	500,000	500,000	500,000
Government Experts Support Grant	800,000	0	0
SubTotal	22,284,000	15,546,650	17,711,281

# **Council Resolutions**

On the 26<sup>th</sup> March 2014, the Council of Amajuba District Municipality met to consider the draft annual budget of the municipality for the financial year 2014/15. The Council approved and adopted the following resolutions:

- 1. The Council of Amajuba District Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves and adopts:
  - 1.1 The Operating Expenditure Budget for the 2014/15 financial year amounting to R138 459 101 as well as the appropriations for the outer years of the MTREF period of R141 691 009 for the 2015/16 and R150 748 564 for the 2016/17 financial years be approved;
  - 1.2 The Operating Revenue Budget for the 2014/15 financial year amounting to R143 652 770 as well as the appropriations for the outer years of the MTREF period of R145 141 645 for the 2015/16 and R154 020 278 for the 2016/17 financial years be approved;
  - 1.3 The Capital Budget allocation of R56 403 500 to be funded mainly from Municipal Infrastructure Grant (MIG) allocation, the Municipal Water Infrastructure Grant allocation as well as internal funding be approved;
  - 1.4 The Council, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts the following amendments to the water tariff structure:

#### **A.WATER**

Service / Category	Approved	Proposed	R	%
	2013	2014	increased	increased
Water supply				
Residential/Charitable/Religious			,	
Okl-6kl	FREE	FREE	FREE	FREE
7kl-20kl	6.37	6.73	0.36	0.06
21kl-40kl	7.26	7.67	0.41	0.06
41kl-60kl	7.51	7.93	0.42	0.06
60kl+	7.76	8.19	0.43	0.06

Service / Category	Approved	Proposed	R increased	% increased
	2013	2014		
Business & Industry per KL				
Okl-6kl	7.12	7.52	0.40	0.06
7kl-20kl	8.00	8.45	0.45	0.06
21kl-40kl	8.25	8.71	0.46	0.06
41kl-60kl	8.50	8.98	0.48	0.06
60kl+	8.75	9.24	0.49	0.06
<u>Other</u>				
Okl-6kl	9.12	9.63	0.51	0.06
7kl-20kl	7.00	7.39	0.39	0.06
21kl-40kl	7.25	7.66	0.41	0.06
41kl-60kl	7.50	7.92	0.42	0.06
60kl+	7.75	8.18	0.43	0.06
Raw water per KL	4.50	4.75	0.25	0.06

1.5 The Council, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts the following amendments to the sanitation tariff structure:

## **B.SEWERAGE**

Service / Category	Approved	Proposed	R increased	%
	2013	2014		increased
Sanitation				
All customers per KL	3.24	3.42	0.18	0.06
Emptying septic tanks per load	375.60	396.63	21.03	0.06

## **C.HALL FACILITIES AND COST OF MAPS**

Service / Category	Approved	Proposed	R	%
	2013	2014	increased	increased
Hall Hire Amajuba Sports Complex(old				
Monte Vista Complex)				
Deposit (Refundeable)		1,500.00	-	
Facility usage		1,500.00	-	
Cost of Maps				

## D. AMAJUBA DISTRICT MUNICIPALITY GIS TARIFF IMPLICATIONS

	A3 PRINTER (HP 1220C)		A0 PLOTTER (HP 800)		
	A4	A3	A2	A1	A0
Full Ink/GreyScale	R 25.00	R 35.00	R 80.00	R 120.00	R 150.00
1:50000 Backdrop	R 20.00	R 30.00	R 55.00	R 85.00	R 110.00
Line	R 10.00	R 20.00	R 45.00	R 65.00	R 85.00
Lamination	-	-	-	-	R 120.00
Digital/Softcopy Map Burning	R 20.00	R 20.00	R 20.00	R 20.00	R 20.00

- 1.6 All amendments to the tariff structure be effective from 01 July 2014 or the first billing cycle after the 01 July 2014;
- 1.7 The approved budget be submitted to National Treasury, the Provincial Treasury and the provincial Department of Cooperative Governance and Traditional Affairs in the prescribed format as well as be published in the municipal website;

## **Executive Summary**

The draft budget is prepared and presented to Council in line with the MFMA requirements. The MFMA requires that the Mayor must table the draft budget 90days before the start of the financial year. After the draft budget has been tabled in Council, the Mayor must conduct a public participation process where by the public is afforded the opportunity to comment on the budget and make any recommendations to be considered during the budget process.

The draft budget as tabled, confirms the heavy dependence of Amajuba DM on grant funding to fund service delivery.

#### **Budget Parameters**

#### **Headline Inflation Forecasts**

Municipalities must take the following macro-economic forecasts into consideration when preparing their 2014/15 budgets and MTREF –

Fiscal year	2012	2013	2014	2014	2015	2016
	Actual	Actual	Estimate	Forecast	Forecast	Forecast
Real GDP growth	2.5	1.8	2.7	2.7	3.2	3.5
CPI inflation	5.6	5.7	6.2	6.2	5.9	5.5

**Source: MFMA Circular No.70** 

#### **Employee related costs**

Municipalities must take into account the multi-year Salary and Wage Collective Agreement for the period 1 July 2012 to 30 June 2015. The agreement provides for a wage increase based on the average CPI for the period 1 February 2013 until 31 January 2014, plus 1 per cent for 2014/15 financial year (with effect of 1 July 2014).

In this regard municipalities are advised that the average CPI for the period November 2012 to October 2013 is 5.8 per cent which compares well to the estimate of 5.9 per cent for 2013 as provided for in the 2013 Medium Term Budget Policy Statement.

Municipalities are therefore advised to provide for increases related to salaries and wages as follows:

2014/15 Financial Year – 6.8 per cent (5.8 per cent plus 1 per cent)

2015/16 Financial Year – 6.4 per cent (5.4 per cent plus 1 per cent)

2016/17 Financial Year – 6.4 per cent (5.4 per cent plus 1 per cent)

It is recommended that the projected inflation forecast plus one per cent is recommended that the projected inflation forecast plus one per cent be applied to the 2015/16 and 2016/2017 financial years in the absence of a collective Salary and Wage agreement.

#### **Budget Funding**

While the proposed budget is balanced and funded in terms of funding sources, there is still however a deficit of about R25 million which is yet to be recovered. This deficit arose when conditional grants

were utilised in contravention of the conditions of those grants. In other words, conditional grants are not cash-backed. This matter needs to be given serious consideration as we need to save in the region of R10 million to R15 million per annum in order to recover these grants within the MTREF period. This is not possible at the current expenditure levels and therefore has not been provided for in this proposed budget.

GOVERNMENT GRANTS & SUBSIDIES -	Budget '2013/14	Medium Term Revenue and Expenditure Framework			
ALLOCATIONS		Budget '2014/15	Budget '2015/16	Budget '2016/17	
	R'000	R'000	R'000	R'000	
National Grant Allocations					
Municipal Infrastructure Grant	47,462,000	41,650,000	40,721,000	42,445,000	
Equitable Share	52,618,000	55,797,000	59,913,000	62,444,000	
RSC Levies Replacement	51,917,000	56,588,000	60,795,000	65,938,000	
Municipal Systems Improvement Grant	890,000	934,000	967,000	1,018,000	
Financial Management Grant	1,500,000	1,500,000	1,500,000	1,500,000	
DWAF Water Operating Subsidy	1,500,000				
Water Services Operating Subsidy II-in Kind	300,000	300,000	300,000	500,000	
Municipal Water Infrastructure Grant(MWIG)	15,970,000	12,040,000	19,825,000	15,133,000	
Tweediedale Ponds Water Project					
Expanded Public Works Programme incentive Grant	1,000,000	1,276,000	-	-	
Rural Transport and Infrastructure	1,706,000	2,020,000	2,051,000	2,132,000	
Sub Total - National Grant Allocations	174,863,000	172,105,000	186,072,000	191,110,000	
Provincial Grant Allocations					
Sports and Recreation -Infrastructure	253,000				
Shared Services Grant -DPSS		1,000,000	250,000	400,000	
Small Town Rehabilitation Programme-PSC		5,000,000			
Corridor Development-PSC		5,000,000	3,000,000	3,000,000	
Sub Total - Provincial Grant Allocations	253,000	11,000,000	3,250,000	3,400,000	
Other Grant Allocations					
		L			

Skills Development Levy				
Sub Total - Other Grant Allocations	-	-	-	-
TOTAL GRANT ALLOCATIONS	175,116,000	183,105,000	189,322,000	194,510,000

#### **Proposed Tariff Charges – Water and Sanitation**

The 2014 DORA introduces a new grant namely; the Municipal Water Infrastructure Grant to be administered by the Department of Water Affairs. The grant is aimed at accelerating the delivery of clean water to communities that do not have access to basic water services. The grant provides funding for municipalities to plan and implement various projects; including the construction of new infrastructure and the refurbishment and extension of existing water schemes.

While the majority of water and sanitation infrastructure is funded through grants, the municipality still has a responsibility of ensuring that the residents who are provided with a full service and are in a position to pay for this service do in fact pay. Considering this strategic imperative, managing non-revenue water becomes a critical aspect of accelerating the delivery of clean water to communities. The municipality must ensure appropriate measurement and reporting of all water losses as per the national targets, and to ensure a common understanding and alignment between Technical and Financial departments on water loss issues.

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the municipality.

It must also be appreciated that the consumer price index, as measured by CPI, is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilised for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, bulk purchases of electricity and water, petrol, diesel, chemicals, cement etc. The current challenge facing the municipality is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions. Within this framework the municipality has undertaken the tariff setting process relating to service charges as follows

The following are proposed water and sanitation tariffs for the 2014/15 financial year:

Service / Category	JULY 2013	JULY 2014	JULY 2015	JULY 2016
Water supply				
Residential/Charitable/Religeous				
Okl-6kl	FREE	FREE	FREE	FREE
7kl-20kl	6.37	6.73	7,13	7,56
21kl-40kl	7.26	7.67	8.13	8.61
41kl-60kl	7.51	7.93	8.40	8.90
60kl+	7.76	8.19	8.68	9.20
Business & Industry per KL				
Okl-6kl	7.12	7.52	7.97	8.44
7kl-20kl	8.00	8.45	8.95	9.48
21kl-40kl	8.25	8.71	9.23	9.78
41kl-60kl	8.50	8.98	9.51	10.08
60kl+	8.75	9.24	9.79	10.37
<u>Other</u>				
0kl-6kl	9.12	9.63	10.20	10.81
7kl-20kl	7.00	7.39	7.83	8.29
21kl-40kl	7.25	7.66	8.11	8.59
41kl-60kl	7.50	7.92	8.39	8.89
60kl+	7.75	8.18	8.67	9.19
Raw water per KL	4.50	4.75	5.03	5.33
Sanitation				
All customers per KL	3.24	3.42	3.62	3.83
Emptying septic tanks per load	375.60	396.63	420.42	445.64
Availability charge				

Serviced vacant land	100.14	100.14	100.14	100.14
Business water services fixed charge	34.37	34.37	34.37	34.37
Industrial water services fixed charge	34.37	34.37	34.37	34.37
mastrar water services rived charge	34.37	34.37	34.37	34.37
Business & Industrial saitation services fixed charge	65.77	65.77	65.77	65.77
Deposit (Reconnections)	377.88	377.88	377.88	377.88
Reconnection Fee	56.68	56.68	56.68	56.68
Testing of meters				
Up to 50mm	394.90	394.90	394.90	394.90
Exceeds 50mm	Cost + 10%	Cost + 10%	Cost + 10%	Cost + 10%
New connections				
<u>Water</u>				
Connections 25mm and less	Cost + 10%	Cost + 10%	Cost + 10%	Cost + 10%
Connections 25mm and less minimum charge as a deposit	699.78	699.78	699.78	699.78
Connections greater than 25mm	Cost + 10%	Cost + 10%	Cost + 10%	Cost + 10%
Connections greater than 25mm minimum charge as a deposit	1,516.19	1,516.19	1,516.19	1,516.19
Sanitation				
All connections	Cost + 10%	Cost + 10%	Cost + 10%	Cost + 10%
Minimum charge as a deposit	874.73	874.73	874.73	874.73
New connections				
Deposit	642.00	642.00	642.00	642.00
Hall Hire Amajuba Sports Complex(old Monte Vista Complex)				
Deposit (Refundeable)		1,500.00		1,500.00
Facility usage		1,500.00		1,500.00

The following table shows the impact of the proposed increases in water tariffs on the water charges for a single dwelling-house:

Table 2 Comparison between current water charges and increases (Domestic)

Monthly	Current amount	Proposed amount	Difference (Increase)	Percentage change
consumption	payable	payable		
kℓ	R	R	R	
20	94.22	99.87	5.65	6%
30	170.92	181.17	10.25	6%
40	247.62	262.47	14.85	6%
50	326.92	346.53	19.61	6%
80	570.02	604.22	34.20	6%
100	733.82	777.84	44.02	6%

#### **Sanitation and Impact of Tariff Increases**

A tariff increase from R3.24 to R3.42 for sanitation from 1 July 2014 is proposed. This is based on the input cost assumptions related to water. It should be noted that electricity costs contributes approximately 30 per cent of waste water treatment input costs. The following factors also contribute to the proposed tariff increase:

- Sanitation charges are calculated according to the percentage water discharged as indicated in the table below:
- Free sanitation (100 per cent of 6 kl water) will be applicable to registered indigents;
   and
- The total revenue expected to be generated from rendering this service amounts to R2.519 million for the 2014/15 financial year.

## **Operating Revenue Framework**

For Amajuba District Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the municipality and continued economic development;
- Efficient revenue management, which aims to ensure a 85 per cent annual collection rate for key service charges;
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the municipality.

The following table is a summary of the 2014/15 MTREF (classified by main revenue source):

Table 3 Summary of revenue classified by main revenue source

Description	Ref	2010/11	2011/12	2012/13		Current Y	ear 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre- audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue By Source											
Service charges - water revenue	2	-	-	-	12,373	10,696	10,696	10,696	12,373	13,102	13,823
Service charges - sanitation revenue	2	-	-	-	2,520	1,763	1,763	1,763	2,520	2,668	2,815
Rental of facilities and equipment				265	-	300	300	300	285	302	319
Interest earned - external investments		1,849	940	2,255	750	300	300	300			
Interest earned - outstanding debtors						1,616	1,616	1,616			
Transfers recognised - operational		78,331	125,750	177,361	110,684	110,684	110,684	110,684	127,902	128,461	136,422
Other revenue	2	6,961	355	628	200	233	233	233	574	608	641
Gains on disposal of PPE											
Total Revenue (excluding capital transfers and contributions)		87,142	127,045	180,509	126,526	125,591	125,591	125,591	143,653	145,142	154,020

**Table 3 Operating Transfers and Grant Receipts** 

R thousand  RECEIPTS: 1  Operating Transfers and Grants  National Government: Local Government Equitable Share RSC Levy Replacement Finance Management Municipal Systems Improvement Water Services Operating Subsidy EPWP Incentive  Rural Roads Transport Grant  Provincial Government:		80,492 38,243 40,088 1,000 750	88,599 40,477 43,698 1,250 790 1,585 799	98,319 44,413 47,630 1,500 1,000	Original Budget 110,431 52,618 51,917 1,500 890	Adjusted Budget 110,431 52,618 51,917 1,500 890	Full Year Forecast  110,431  52,618 51,917 1,500	Budget Year 2014/15 114,819 55,797 56,588	Budget Year +1 2015/16 123,175 59,913 60,795	Budget Year +2 2016/17 130,900 62,444
Operating Transfers and Grants  National Government:  Local Government Equitable Share  RSC Levy Replacement  Finance Management  Municipal Systems Improvement  Water Services Operating Subsidy  EPWP Incentive  Rural Roads Transport Grant	1, 2	38,243 40,088 1,000 750	40,477 43,698 1,250 790 1,585	44,413 47,630 1,500 1,000 1,000	52,618 51,917 1,500	52,618 51,917 1,500	52,618 51,917	55,797 56,588	59,913	62,444
National Government:  Local Government Equitable Share RSC Levy Replacement Finance Management Municipal Systems Improvement Water Services Operating Subsidy EPWP Incentive Rural Roads Transport Grant		38,243 40,088 1,000 750	40,477 43,698 1,250 790 1,585	44,413 47,630 1,500 1,000 1,000	52,618 51,917 1,500	52,618 51,917 1,500	52,618 51,917	55,797 56,588	59,913	62,444
Local Government Equitable Share RSC Levy Replacement Finance Management Municipal Systems Improvement Water Services Operating Subsidy EPWP Incentive Rural Roads Transport Grant		38,243 40,088 1,000 750	40,477 43,698 1,250 790 1,585	44,413 47,630 1,500 1,000 1,000	52,618 51,917 1,500	52,618 51,917 1,500	52,618 51,917	55,797 56,588	59,913	62,444
RSC Levy Replacement Finance Management Municipal Systems Improvement Water Services Operating Subsidy EPWP Incentive Rural Roads Transport Grant		40,088 1,000 750	43,698 1,250 790 1,585	47,630 1,500 1,000 1,000	51,917 1,500	51,917 1,500	51,917	56,588	-	
Finance Management Municipal Systems Improvement Water Services Operating Subsidy EPWP Incentive Rural Roads Transport Grant		1,000 750	1,250 790 1,585	1,500 1,000 1,000	1,500	1,500			60,795	45.000
Municipal Systems Improvement Water Services Operating Subsidy EPWP Incentive Rural Roads Transport Grant		750	790 1,585	1,000 1,000			1,500			65,938
Water Services Operating Subsidy EPWP Incentive Rural Roads Transport Grant			1,585	1,000	890	900		1,500	1,500	1,500
EPWP Incentive  Rural Roads Transport Grant	-	411				090	890	934	967	1,018
Rural Roads Transport Grant	-	411	799		1,800	1,800	1,800			
·	•			1,000	-	-	-			
Provincial Government:				1,776	1,706	1,706	1,706			
		3,540	3,940	2,524	253	253	253	11,000	3,250	3,400
Sport and Recreation		420	2,310	1,050	253	253	253	11,000	0,200	5,100
Ambulance subsidy		420	1,630	1,030	255	233	233			
Health subsidy		3,120	1,000							
LED and Planning Grants -COGTA		5,120		1,474	_			11,000	3,250	3,400
				1,171				11,000	3,230	3,100
District Municipality:		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	84,032	92,539	100,843	110,684	110,684	110,684	125,819	126,425	134,300
Capital Transfers and Grants										
National Government:		41,117	50,444	63,420	63,432	63,432	63,432	55,710	62,597	59,710
Municipal Infrastructure Grant (MIG)		31,382	41,211	49,992	47,462	47,462	47,462	41,650	40,721	42,445
Rural Transport Services and Infrastructure			1,687					2,020	2,051	2,132
Regional Bulk Infrastructure		9,735	7,546	-	-	_	_			
Public Transport and Systems		·								
Water Infrastructure Grants				13,428	15,970	15,970	15,970	12,040	19,825	15,133
Provincial Government:				15,926	-	,,,,	,,,,	-	-	-
	ŀ	_	_		_	_	_	_	-	_
Distaster and CoGTA Infrastructure Grants	-			15,926						
District Municipality:		-	_	_	_	-	-	-	-	-
[insert description]	Ī	_								
	ŀ									
Other grant providers:		-	1,000	-	1,000	1,000	1,000	1,276	-	-
Public Works Grant			1,000	-	1,000	1,000	1,000	1,276		
Total Capital Transfers and Grants	5	41,117	51,444	79,346	64,432	64,432	64,432	56,986	62,597	59,710
TOTAL RECEIPTS OF TRANSFERS & GRANTS	-	125,149	143,983	180,189	175,116	175,116	175,116	182,805	189,022	194,010

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the municipality.

It must also be appreciated that the consumer price index, as measured by CPI, is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilised for the calculation of the CPI consist of items such as

food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, bulk purchases of electricity and water, petrol, diesel, chemicals, cement etc. The current challenge facing the municipality is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions. Within this framework the municipality has undertaken the tariff setting process relating to service charges as follows.

## **Operating Expenditure Framework**

The municipality's expenditure framework for the 2014/15 budget and MTREF is informed by the following:

- The asset renewal strategy and the repairs and maintenance plan;
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit which we currently do not have;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- The capital programme is aligned to the integrated development plan and backlog eradication plan;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherence to the principle of *no project plans no budget*. If there is no business plan no funding allocation can be made.

The following table is a high level summary of the 2014/15 budget and MTREF (classified per main type of operating expenditure):

#### DC25 Amajuba - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2010/11	2011/12	2012/13		Current Ye	ear 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre- audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Expenditure By Type											
Employee related costs	2	34,640	36,403	40.802	64,222	65,007	65,007	65,007	70,950	75,490	79,642
Remuneration of councillors		3,886	4,223	4,220	6,362	5,662	5,662	5,662	5,395	5,741	6,057
Debt impairment	3								1,800	2,000	2,110
Depreciation & asset impairment	2	4,421	5,381	5,162	1,827	2,226	2,226	2,226	5,162	5,374	5,644
Finance charges		6	(0)		1,400				1,500	1,800	2,000
Bulk purchases	2	-	-	-	2,493	4,600	4,600	4,600	5,000	6,000	7,000
Contracted services		-	-	11,091	11,645	14,176	14,176	14,176	10,001	11,149	10,597
Transfers and grants		-	-	-	-	-	-	-	-	-	-
Other expenditure	4, 5	108,006	124,713	128,956	37,234	33,297	33,297	33,297	38,652	34,137	37,699
Loss on disposal of PPE											
Total Expenditure		150,958	170,720	190,231	125,182	124,968	124,968	124,968	138,459	141,691	150,749

The budgeted allocation for employee related costs for the 2014/15 financial year totals R70.950 million, which equals 51 per cent of the total operating expenditure. An increase of 6.78% has been provided in this budget in line with the SALGBC Collective Agreement for the 2014/15 financial year. An annual increase of 6.4 And 5.5 per cent has been included in the two outer years of the MTREF. As part of the municipality's cost reprioritization and cash management strategy vacancies have been significantly rationalized downwards. As part of the re-structuring interventions all posts have been reviewed and the organogram has been revised and approved by the Council. The result of this exercise is that we have critically examined each post that we needed to have on the organogram to ensure that it is critical for the programmes planned for the year. In addition expenditure against overtime was significantly reduced, with provisions against this budget item only being provided for emergency services and other critical functions.

The cost associated with the remuneration of councillors is determined by the Minister of Cooperative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the municipality's budget.

Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the rate asset consumption. Budget appropriations in this regard total R5,162 million for the 2014/15 financial year and equates to 3 per cent of the total operating expenditure. Note that the implementation of GRAP 17 accounting standard will mean bringing a range of assets previously not included in the assets register onto the register. This will result in a significant increase in depreciation in the coming years.

Bulk purchases are directly informed by the cost charged for purified water out the Ngagane plant. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The expenditures include distribution losses.

Other materials comprise of amongst others the purchase of fuel, diesel, materials for maintenance, cleaning materials and chemicals. In line with the municipality's repairs and maintenance plan this group of expenditure has been prioritised to ensure sustainability of the infrastructure.

Contracted services have been identified as a cost saving area for the municipality. As part of the compilation of the 2014/15 MTREF this group of expenditure will be critically evaluated and operational efficiencies will be enforced. In the 2014/15 financial year, this group of expenditure totals R10.001 million and we will continue to critically review and monitor these inorder to realise operational efficiencies. As part of the process of identifying further cost efficiencies, a business process reengineering project will commence in the 2014/15 financial year to identify alternative practices and procedures, including building in-house capacity for certain activities that are currently being contracted out. The outcome of this exercise will be factored into the next budget cycle and it is envisaged that additional cost savings will be implemented. Further details relating to contracted services can be seen in Table 64 MBRR SA1.

Other expenditure comprises of various line items relating to the daily operations of the municipality. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved. Growth has been limited to 6 per cent over the 2014/15 MTREF and curbed for the last year of the MTREF indicating our commitment to cost saving. Further details relating to contracted services can be seen in Table 64 MBRR SA1.

The following figure gives a breakdown of the main expenditure categories for the 2014/15 financial year.

#### **Repairs and Maintenance**

Aligned to the priority being given to preserving and maintaining the municipality's current infrastructure, the 2014/15 budget and MTREF provide for extensive growth in the area of asset maintenance, as informed by the asset renewal strategy and repairs and maintenance plan of the municipality. In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services. Considering these cost drivers, the following table is a consolidation of all the expenditures associated with repairs and maintenance:

Description	R ef	2010/11	2011/12	2012/13	Curr	ent Year 201	3/14	2014/15 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcom e	Audited Outcom e	Audited Outcom e	Original Budget	Adjuste d Budget	Full Year Foreca st	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Repairs and maintenance expenditure by Asset Class/Sub-class										
<u>Infrastructure</u>		-	-	-	-	-	-	-	-	-
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
Roads, Pavements & Bridges										
Other		2,069	906	1,031	5,488	4,528	4,528	3,770	4,963	5,202
Total Repairs and Maintenance Expenditure	1	2,069	906	1,031	5,488	4,528	4,528	3,770	4,963	5,202

R&M as a % of PPE	3.2%	1.4%	1.7%	4.4%	3.7%	3.7%	2.5%	2.9%	2.8%
R&M as % Operating Expenditure	1.4%	0.5%	0.5%	4.4%	3.6%	3.6%	2.7%	3.5%	3.5%

#### Free Basic Services: Basic Social Services Package

The social package is aimed to assist households that are poor or face other circumstances that limit their ability to pay for services. The municipality has adopted an Indigent Support Policy as part of its policy review exercise. For households to be eligible for assistance, households will be required to register in terms of the municipality's Indigent Policy. The aim is to identify the households that require assistance and to determine the level of assistance the municipality can afford. Detail relating to free services, cost of free basis services, revenue lost owing to free basic services as well as basic service delivery measurement is contained in Table 27 MBRR A10 (Basic Service Delivery Measurement).

The cost of the social package of the registered indigent households is largely financed through the local government equitable share received by the municipality in terms of the annual Division of Revenue Act.

Pagaristian	Dof	2010/11	2011/12	2012/13	Cui	rrent Year 201	13/14		edium Term nditure Fram	
Description	Ref	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Household service targets	1									
Water:										
Piped water inside dwelling		3,293	4,543	4,543	4,617	4,617	4,617	5,274	5,274	5,274
Piped water inside yard (but not in dwelling)										
Using public tap (at least min.service level) Other water supply (at least min.service level)	2	15,285	19,471	19,471	19,789	19,789	19,789	21,577	21,577	21,577
Minimum Service Level and Above sub-total		18,578	24,014	24,014	24.406	24,406	24,406	26,851	26,851	26,851
Using public tap (< min.service level)	3	102,328	96,966	96,966	98,948	98,948	98,948	99,915	99,915	99,915
Other water supply (< min.service level)	4	1,598	1,948	1,948	1,979	1,979	1,979	2,697	2,697	2,697
No water supply		6,555	6,880	6,880	6,592	6,592	6,592	5,394	5,394	5,394
Below Minimum Service Level sub-total		110,481	105,794	105,794	107,519	107,519	107,519	108,006	108,006	108,006
Total number of households	5	129,059	129,808	129,808	131,925	131,925	131,925	134,857	134,857	134,857
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		1,601	1,947	1,947	2,374	2,374	2,374	2,697	2,697	2,697
Flush toilet (with septic tank)		691	778	778	792	792	792	934	934	934
Chemical toilet		071	770	770	172	772	172	701	751	701
Pit toilet (ventilated)		3,141	3,245	3,245	3,298	3,298	3,298	4,045	4,045	4,045
Other toilet provisions (> min.service level)		5,	-,	-,	0,2.0	7,2	7,2.2	,,,,,,	1,70.0	1,010
Minimum Service Level and Above sub-total		5,433	5,970	5,970	6,464	6,464	6,464	7,676	7,676	7,676
Bucket toilet		102,328	101,771	101,771	103,034	103,034	103,034	107,000	107,000	107,000
Other toilet provisions (< min.service level)		21,298	22,067	22,067	22,427	22,427	22,427	20,228	20,228	20,228
No toilet provisions										
Below Minimum Service Level sub-total		123,626	123,838	123,838	125,461	125,461	125,461	127,228	127,228	127,228
Total number of households	5	129,059	129,808	129,808	131,925	131,925	131,925	134,904	134,904	134,904
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)	′	129,059	129,808	129,808	131,925	131,925	131,925	134,904	134,904	134,904
Sanitation (free minimum level service)		129,059	129,808	129,808	131,925	131,925	131,925	134,904	134,904	134,904
Cost of Free Basic Services provided	8	127,007	127,000	127,000		1017720	101/720	101,701	101,701	101,701
(R'000)  Water (6 kilolitres per household per month)	0	774	779	600	- 528	528	528	555	555	555
Sanitation (free sanitation service)		774	779	600	528	528	528	555	555	555
Total cost of FBS provided (minimum social										
package)		1,549	1,558	1,200	1,056	1,056	1,056	1,110	1,110	1,110
Highest level of free service provided										
Property rates (R value threshold)										
Water (kilolitres per household per month)		6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)		6	6	6	6	6	6	6	6	6
Revenue cost of free services provided	0									
(R'000) Property rates (R15 000 threshold rebate)	9									
Property rates (other exemptions, reductions and rebates)										
Water		9,294	9,348	9,348	6,336	6,336	6,336	6,336	6,336	6,336
Sanitation		9,294	9,348	9,348	6,336	6,336	6,336	6,336	6,336	6,336
Total revenue cost of free services provided (total social package)		18,588	18,696	18,696	12,672	12,672	12,672	12,672	12,672	12,672

# **Capital expenditure**

The following table provides a breakdown of budgeted capital expenditure by vote:

Table 4 2014/15 Medium-term capital budget per vote

Vote Description	R e f	2010/11	2011/12	2012/13		Current Ye	ear 2013/14			ledium Term F enditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital Expenditure - Standard Governance and administration			_	_	500	606	606	606	-	_	_
Executive and council		-	_	_	_	22	22	22	-	_	_
Budget and treasury office		_	_	_	_	11	11	11	_	-	-
Corporate services		-	-	-	500	573	573	573	-	-	-
Community and public safety Community and social services		-	_	_	_	9	9	9	1,500	_	-
Sport and recreation											
Public safety Economic and		-	-	-	-	9	9	9	1,500	-	-
environmental services		_	_	_	800	8	8	8	_	_	-
Planning and development Road transport		-	-	-	800	8	8	8	-	-	-
Environmental protection											
Trading services		53,480	49,513	8,315	59,199	60,999	60,999	60,999	54,904	60,561	57,588
Water Other		53,480	49,513	8,315	59,199	60,999	60,999	60,999	54,904	60,561	57,588
Total Capital Expenditure - Standard	3	53,480	49,513	8,315	60,499	61,622	61,622	61,622	56,404	60,561	57,588
Funded by:			·		·		·	·	•	·	
National Government		53,480	49,513	1,782	59,199	60,999	60,999	60,999	54,904	60,561	57,588
Provincial Government				2,569							
District Municipality Other transfers and grants											
Transfers recognised - capital	4	53,480	49,513	4,350	59,199	60,999	60,999	60,999	54,904	60,561	57,588
Public contributions & donations	5										
Borrowing Internally generated funds	6			3,964	1,300	623	623	623	1,500	_	-
Total Capital Funding	7	53,480	49,513	8,315	60,499	61,622	61,622	61,622	56,404	60,561	57,588
For 2014/15											

For 2014/15 an amount of R54,904 million has been appropriated for the development of infrastructure which represents 97 per cent of the total capital budget. In the outer years this amount totals R60,561 million, 94.8 per cent and R57,588 million, 96.0 per cent respectively for each of the financial years.

Further detail relating to asset classes and proposed capital expenditure is contained in Table 26 MBRR A9 (Asset Management). In addition to the MBRR Table A9, MBRR Tables

SA34a, b, c provides a detailed breakdown of the capital programme relating to new asset construction, capital asset renewal as well as operational repairs and maintenance by asset class.

Some of the salient projects to be undertaken over the medium-term includes, amongst others:

MEDIUM TERM REVENUE AND	EXPENDITURE FI	RAMEWORK	
	2014/2015	2015/2016	2016/2017
	BUDGET YEAR	BUDGET YEAR	BUDGET YEAR
	1	2	3
BUFFALO FLATS WATER -PHASE 3	6,863,054		
BUFFALO FLATS SANITATION-MIG PROJECTS	19,710,554	26,563,950	15,813,158
EMANDLANGENI SANITATION-MIG	12.993,892	12,121,000	7,593,354
MIG PROJECTS UNALLOCATED			16,916,238
PUBLIC WORKS GRANT EXPENDITU	1,276,000	0	0
MWIG - Emadlangeni Rural Water Supply (Dev. of Water Sources)	5,399,120	0	0
MWIG - Emadlangeni Rural Water Supply (Network Reticulations)	6,640,880	11,296,250	0
MWIG - Buffalo Flats Water Supply Ph4 (Ph 1 t o3 Infills)	0	8,528,750	5,780,551
MWIG - Buffalo Flats WCDM Ph2	0	0	9,352,449
ROAD ASSET MANAGEMENT GRANT	2,020,000	2,051,000	2,132,000
TOTAL INFRASTRUCTURE CAPITAL BUDGET	54,903,500	60,560,950	57,587,750
CAPITAL FUNDED FROM OWN REVENUE-FIRE FIGHTER	1,500,000		
TOTAL CAPITAL BUDGET	56,403,500	60,560,950	57,587,750

# **Draft Annual Budget Tables**

The following eighteen pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2014/15 budget and MTREF as approved by the Council. Each table is accompanied by *explanatory notes* on the facing page.

Table 5 MBRR Table A1 - Budget Summary

Description	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
	Audited	A diand	Audited	Original Adjusted		Full Year	Pre-audit	Budget Year	:	
R thousands	Outcome	Audited Outcome	Outcome	Budget	Adjusted Budget	Forecast	outcome	2014/15	+1 2015/16	
Financial Performance				<u> </u>						
Property rates	-	_	-	_	-	-	-	_	-	_
Service charges	-	-	-	14,892	12,458	12,458	12,458	14,892	15,771	16,638
Inv estment rev enue	1,849	940	2,255	750	300	300	300	-	-	-
Transfers recognised - operational	78,331	125,750	177,361	110,684	110,684	110,684	110,684	127,902	128,461	136,422
Other own revenue	6,961	355	894	200	2,148	2,148	2,148	859	910	960
Total Revenue (excluding capital transfers	87,142	127,045	180,509	126,526	125,591	125,591	125,591	143,653	145,142	154,020
and contributions)	ļ				l					I
Employ ee costs	34,640	36,403	40,802	64,222	65,007	65,007	65,007	70,950	75,490	79,642
Remuneration of councillors	3,886	4,223	4,220	6,362	5,662	5,662	5,662	5,395	5,741	6,057
Depreciation & asset impairment	4,421	5,381	5,162	1,827	2,226	2,226	2,226	5,162	5,374	5,644
Finance charges	6	(0)	_	1,400	_ !	_	-	1,500	1,800	2,000
Materials and bulk purchases	_ 1	-	_	2,493	4,600	4,600	4,600	5,000	6,000	
Transfers and grants	_	- 1	-	_ 1	_	_	-	-	-	-
Other ex penditure	108,006		140,047	48,879	47,473		47,473	50,453	47,285	50,405
Total Expenditure	150,958	170,720	190,231	125,182	124,968		124,968	138,459	141,691	150,749
Surplus/(Deficit)	(63,817)	(43,675)	(9,722)	1,344	623	623	623	5,194	3,451	3,272
Transfers recognised - capital	- 1	-	8,315	60,499	61,622		61,622	54,904	60,561	57,588
Contributions recognised - capital & contributed a	53,480	49,513	(8,315)	(61,799)	(62,245)	(62,245)	(62,245)	(56,404)	(60,561)	(57,588)
Surplus/(Deficit) after capital transfers &	(10,336)	5,838	(9,722)	44	(0)	(0)	(0)	3,694	3,451	3,272
contributions	i									ı
Share of surplus/ (deficit) of associate	- i	_	_	_	_	_	_	_	_	_
Surplus/(Deficit) for the year	(10,336)	5,838	(9,722)		(0)		(0)	3,694	3,451	3,272
•	(10,330)	3,030	(7,122)	44	(0)	(0)	(0)	3,074	3,431	3,212
Capital expenditure & funds sources						!				I
Capital expenditure	53,480		8,315	60,499	61,622		61,622	56,404	60,561	-
Transfers recognised - capital	53,480		4,350	59,199	60,999		60,999	54,904	60,561	57,588
Public contributions & donations	-		-	-	-		-	-	-	-
Borrowing	- !		-	-	_ !		-	-	-	-
Internally generated funds	_ [		3,964	1,300	623		623	1,500	-	-
Total sources of capital funds	53,480 I	49,513	8,315	60,499	61,622	61,622	61,622	56,404	60,561	57,588
Financial position										
Total current assets	7,995	15,886	13,056	55,222	29,589		29,589	32,316	38,116	44,006
Total non current assets	847,827		764,756	898,786	123,457		123,457	149,860	170,421	188,009
Total current liabilities	77,241	70,973	89,033	32,590	34,433	34,433	34,433	38,017	36,520	34,530
Total non current liabilities	- 1		-	- 1	- 1		-	20	25	30
Community wealth/Equity	778,581	782,866	688,780	921,418	118,613	118,613	118,613	144,139	171,992	197,455
Cash flows	- 1				1				1	
Net cash from (used) operating	(66,831)	30,202	554	61,843	59,900	59,900	59,900	60,097	64,012	60,859
Net cash from (used) investing	986		(6,077)	(60,499)	(61,622)		(61,622)	(56,404)	(60,561)	
Net cash from (used) financing	(96)		421	/	1		-	3,824	2,549	2,728
Cash/cash equivalents at the year end	(11,649)		2,482	3,826	760	760	760	10,000	16,000	22,000
Cash backing/surplus reconciliation	<del></del>					<del></del>			-	
Cash and investments available	(4,065)	7,584	2,294	50,000	(942)	(0.42)	(942)	10,000	14 000	22,000
Application of cash and investments	62,426	62,274	79,861	26,373	1,899		1,899	(4,316)	16,000 (4,116)	
Balance - surplus (shortfall)	(66,491)		(77,566)	23,627	(2,842)		(2,842)	14,316)	20,116	
·	(00,471)	(34,070)	(11,500)	23,027	(2,042)	(2,042)	(2,042)	14,310	20,110	20,000
Asset management	i						1			
Asset register summary (WDV)	65,125	62,836	61,613	123,669	123,457	123,457	149,860	149,860	170,421	
Depreciation & asset impairment	4,421	5,381	5,162	1,827	2,226	2,226	5,162	5,162	5,374	
Renewal of Existing Assets	- '	-	1 021	- 5 400				- 2770	-	
Repairs and Maintenance	2,069	906	1,031	5,488	4,528	4,528	3,770	3,770	4,963	5,202
Free services										
Cost of Free Basic Services provided	1,549	1,558	1,200	1,056	1,056	1,056	1,110	1,110	1,110	1,110
Revenue cost of free services provided	18,588	18,696	18,696	12,672	12,672	12,672	12,672	12,672	12,672	12,672
Households below minimum service level										
Water:	110		106	108	108		108	108	108	108
Sanitation/sew erage:	124		124	125	125		127	127	127	127
Energy:	_ I _ I		-	-	-		-	-	-	-
Refuse:		_ ]		_	_	-		-		

# **Explanatory notes to MBRR Table A1 - Budget Summary**

1. Table A1 is a budget summary and provides a concise overview of the municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).

- 2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
- 3. Financial management reforms emphasises the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
  - a. The operating surplus/deficit (after Total Expenditure) is positive over the MTREF
  - b. Capital expenditure is balanced by capital funding sources, of which
    - i. Transfers recognised is reflected on the Financial Performance Budget;
    - ii. Internally generated funds are financed from the current operating surplus. The amount is incorporated in the Net cash from investing on the Cash Flow Budget. The fact that the municipality's cash flow remains positive, and is improving indicates that the necessary cash resources are available to fund the Capital Budget.
- 4. The Cash backing/surplus reconciliation shows that in previous financial years the municipality was not paying much attention to managing this aspect of its finances, and consequently many of its obligations are not cash-backed. This places the municipality in a very vulnerable financial position, as the recent slow-down in revenue collections highlighted. Consequently Council has taken a deliberate decision to ensure adequate cash-backing for all material obligations in accordance with the recently adopted Funding and Reserves Policy. This cannot be achieved in one financial year. But over the MTREF there is progressive improvement in the level of cash-backing of obligations. It is anticipated that the goal of having all obligations cash-back will be achieved by 2015/16, when a small surplus is reflected.

Even though the Council is placing great emphasis on securing the financial sustainability of the municipality, this is not being done at the expense of services to the poor. The section of Free Services shows that the amount spent on Free Basic Services and the revenue cost of free services provided by the municipality continues to increase. In addition, the municipality continues to make progress in addressing service delivery backlogs. It is anticipated that by 2014/15 the water backlog will have been very nearly eliminated

Table 6 MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2010/11	2011/12	2012/13	Cur	rent Year 201	3/14		ledium Term F nditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue - Standard										
Governance and administration		139,677	90,882	93,672	95,123	66,729	66,729	72,155	77,353	83,153
Executive and council		83,216	44,877	39,689	39,946	11,669	11,669	12,374	13,287	13,848
Budget and treasury office		56,005	45,869	52,407	55,067	54,617	54,617	59,034	63,275	68,469
Corporate services		455	135	1,577	110	443	443	747	791	835
Community and public safety		127	19	2,091	333	5,686	5,686	5,776	6,201	6,464
Community and social services		127	19	2,091	333	5,686	5,686	100	106	112
Sport and recreation		-						-		-
Public safety		-	-	_	-	-	-	-	-	_
Housing		-	-	-	-	-	-	-	-	_
Health		-	-	-	-	-	-	5,676	6,095	6,353
Economic and environmental services		50,917	36,144	74,925	1,706	1,706	1,706	11,000	3,250	3,400
Planning and development		3,766	43	1,516				11,000	3,250	3,400
Road transport		47,152	36,101	73,409	1,706	1,706	1,706	-	-	_
Environmental protection		-	-	_	-	-	-	-	-	_
Trading services		_	_	9,820	29,364	51,470	51,470	54,721	58,338	61,003
Electricity		-	-	_	_	_	_	-	_	_
Water		_	_	9,820	29,364	51,470	51,470	54,721	58,338	61,003
Waste water management		_	_	_	=	-	-	=	_	_
Waste management		_				_				_
Other	4	_	_	_	_	_	_	_	_	_
Total Revenue - Standard	2	190,722	127,045	180,509	126,526	125,591	125,591	143,653	145,142	154,020
Expenditure - Standard	_									
Governance and administration	-	89,204	46,411	39,971	45,455	46,113	46,113	55,847	59,549	63,172
Executive and council		63,340	24,149	14,018	17,826	19,452	19,452	16,908	18,147	19,359
Budget and treasury office		13,446	9,781	9,854	12,587	13,224	13,224	13,108	13,723	14,510
Corporate services		12,417	12,480	16,099	15,042	13,437	13,437	25,830	27,680	29,303
Community and public safety		32,041	13,671	22,143	19,348	17,853	17,853	19,167	20,292	21,341
Community and social services		26,550	9,982	17,259	14,333	12,954	12,954	10,147	10,779	11,374
Sport and recreation		_	_	_	=	-	-	=	_	_
Public safety		5,492	3,690	4,884	5,015	4,899	4,899	6,234	6,548	6,839
Housing		-	_	_	_	_	_	-	_	_
Health		-	-	-	-	_	_	2,786	2,965	3,128
Economic and environmental		70.010	(4.10.	404 :01	05.000	0, 00,	0/ 001			
services		79,813	61,124	101,424	35,892	26,204	26,204	35,357	30,479	32,587
Planning and development		24,539	11,790	23,102	22,682	18,871	18,871	27,638	22,356	25,104
Road transport		55,274	49,334	78,322	13,211	7,333	7,333	7,720	8,123	7,483
Environmental protection		-	_	-	-	-	-	-	-	-
Trading services		-	_	26,693	24,486	34,798	34,798	28,088	31,371	33,648
Electricity		-	_	-	-	- 24.700	- 24.700	-	- 04.074	-
Water		-	_	26,693	24,486	34,798	34,798	28,088	31,371	33,648
Waste water management Waste management		-	-	-	-	-	-	-	-	-
Other	4	_	_	_	_	_	_	_	_	_
Total Expenditure - Standard	3	201,058	121,207	190,231	125,182	124,968	124,968	138,459	141,691	150,749
Surplus/(Deficit) for the year		(10,336)	5,838	(9,722)	1,344	623	623	5,194	3,451	3,272

# Explanatory notes to MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

- 1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms if each of these functional areas which enables the National Treasury to compile 'whole of government' reports.
- 2. Note the Total Revenue on this table includes capital revenues (Transfers recognised capital) and so does not balance to the operating revenue shown on Table A4.
- 3. Note that as a general principle the revenues for the Trading Services should exceed their expenditures. The table highlights that this is the case for Water and Waste water functions. As already noted above, the municipality will be undertaking a detailed study of all it functional areas to explore ways of improving efficiencies and provide a basis for re-evaluating the function's funding structure.

**Table A3 Budgeted Financial Performance** 

Rhousand	Vote Description	Ref	2010/11	2011/12	2012/13	Cui	rrent Year 201	3/14		ledium Term enditure Frar	
Vote 1 - Council and Executive Committee   83.216   44.873   39.689   39.946   11.669   11.669   12.374   13.287   13.287   13.287   Vote 2 - Office of the Municipal Manager   - 4	R thousand						Adjusted Budget		Year	Year +1	Budget Year +2 2016/17
Vote 2 - Office of the Municipal Manager         -         4         -	Revenue by Vote	1									
Vole 3 - Budget and Treasury Office   Vole 4 - Corporate and Property   A	Vote 1 - Council and Executive Committee		83,216	44,873	39,689	39,946	11,669	11,669	12,374	13,287	13,848
Vote 4 - Corporate and Property         455         135         1,577         110         443         443         747         791         8           Vote 5 - Community Social Development and Environmental Vote 6 - Local Economic Development and Planning Vote 9 - Technical and Road Management Services         3,766         43         1,516         -         -         -         11,000         3,250         3,350         3,350         3,356         43         1,516         -         -         -         11,000         3,250         3,350         3,350         3,356         43         1,516         -         -         -         -         1,000         3,250         3,350         3,356         43         1,516         -	Vote 2 - Office of the Municipal Manager		-	4	-	-	-	-	-	-	-
Management Services   455   135   1,577   110   443   443   747   791   88   Vole 5 - Community Social Development and Environmental Vole 6 - Local Economic Development and Environmental Vole 6 - Local Economic Development and Planning Vole 9 - Technical and Road Management Services   47,152   36,101   73,409   1,706   1,706   1,706     -   11,000   3,250   3,000   100			56,005	45,869	52,407	55,067	54,617	54,617	59,034	63,275	68,469
127   19   2,091   333   5,686   5,686   100   106   1			455	135	1,577	110	443	443	747	791	835
Vote 6 - Local Economic Development and Planning   3,766   43   1,516   -   -   -   11,000   3,250   3, Vote 9 - Technical and Road Management   47,152   36,101   73,409   1,706   1,706   1,706   1,706   -   -   Vote 10 - Amajuba Water Services   -   -   9,820   29,364   51,470   51,470   54,721   58,338   61   Vote 11 - Enviromental Health-Community   -   -   -   -   -   -   -   5,676   6,095   6, Vote 11 - Enviromental Health-Community   -   -   -   -   -   -   -   5,676   6,095   6, Vote 1 - Council and Executive Committee   19,196   15,063   6,378   7,843   8,051   8,051   5,835   6,276   6, Vote 2 - Office of the Municipal Manager   44,144   9,087   7,639   9,982   11,402   11,402   11,073   11,871   12   Vote 3 - Budget and Treasury Office   13,446   9,781   9,854   12,587   13,224   13,224   13,108   13,723   14   Vote 6 - Local Economic Development and Environmental   25,635   9,021   16,489   13,715   12,343   12,343   9,468   10,057   10   Vote 6 - Local Economic Development and Environmental   24,539   11,790   23,102   22,682   18,871   18,871   27,638   22,356   25   Vote 7 - Tousong-Shared Service Centres   5,492   3,690   4,884   5,015   4,899   4,899   6,234   6,548   6,5492   Vote 9 - Technical and Road Management Services   5,492   3,690   4,884   5,015   4,899   4,899   6,234   6,548   6,5492   Vote 10 - Amajuba Water Services   5,492   3,690   4,884   5,015   4,899   4,899   6,234   6,548   6,5492   Vote 10 - Amajuba Water Services     5,492   3,690   4,884   5,015   4,899   4,899   6,234   6,548   6,5492   Vote 10 - Amajuba Water Services     5,492   3,690   4,884   5,015   4,899   4,899   6,234   6,548   6,5492   Vote 10 - Amajuba Water Services     -     -     26,693   24,486   34,798   34,798   34,798   28,088   31,371   33   Vote 11 - Enviromental Health-Community   -     -			407	40	0.004	222	F /0/	F /0/	400	10/	110
Vote   7 - Technical and Road Management   47,152   36,101   73,409   1,706   1,706   1,706   -   -     -			127	19	2,091	333	5,686	5,686	100	106	112
Services   47,152   36,101   73,409   1,706   1,706   1,706     -   -			3,766	43	1,516		-		11,000	3,250	3,400
Authority Service's  Vote 11 - Enviromental Health-Community  ———————————————————————————————————			47,152	36,101	73,409	1,706	1,706	1,706	-	_	-
Vote 11 - Enviromental Health-Community         -         5,676         6,095         5,676         6,095         15,422         13,435         145,142         15,442         15,444         9,087         7,639         9,822         11,402         11,402         11,073         11,871         12,471         12,480         16,099         15,042         13,224         13,224         13,108         13,723         14,422         14,402         11,402         11,402         11,402         11,402         11,402         11,402         11,402         11,402         11,402         11,402         11,402         11,402         11,402         11,402         11,402         11,402         11,402         11,402         11,402 <th< td=""><td></td><td></td><td></td><td></td><td>0.000</td><td>20.274</td><td>F1 470</td><td>F1 470</td><td>E 4 701</td><td>E0 220</td><td>/1.002</td></th<>					0.000	20.274	F1 470	F1 470	E 4 701	E0 220	/1.002
Total Revenue by Vote         2         190,722         127,045         180,509         126,526         125,591         125,591         143,653         145,142         154           Expenditure by Vote to be appropriated         1         Vote 1 - Council and Executive Committee         19,196         15,063         6,378         7,843         8,051         8,051         5,835         6,276         6,776         6,776         7,639         9,982         11,402         11,402         11,073         11,871         12         12         Vote 3 - Budget and Treasury Office         13,446         9,781         9,854         12,587         13,224         13,108         13,723         14         14         9,087         7,639         9,982         11,402         11,402         11,073         11,871         12         12         12,587         13,224         13,108         13,723         14         14         14         14         9,081         16,099         15,042         13,437         13,437         25,830         27,680         29         29         20         20         20         20         20         20         20         20         20         20         20         20         20         20         20         20         20	*		-	_	9,820	29,364	51,470	51,470	l		61,003 6,353
Expenditure by Vote to be appropriated   1	,	2	100 722	127.045	100 500	124 524	125 501	125 501			154,020
Vote 1 - Council and Executive Committee         19,196         15,063         6,378         7,843         8,051         8,051         5,835         6,276         6,076           Vote 2 - Office of the Municipal Manager         44,144         9,087         7,639         9,982         11,402         11,402         11,073         11,871         12           Vote 3 - Budget and Treasury Office Vote 4 - Corporate and Property         13,446         9,781         9,854         12,587         13,224         13,224         13,108         13,723         14           Management Services Vote 5 - Community Social Development and Environmental         12,417         12,480         16,099         15,042         13,437         13,437         25,830         27,680         29           Vote 5 - Community Social Development and Planning         25,635         9,021         16,489         13,715         12,343         12,343         9,468         10,057         10           Vote 6 - Local Economic Development and Planning         24,539         11,790         23,102         22,682         18,871         18,871         27,638         22,356         25           Vote 7 - Tousong-Shared Service Centres         915         961         770         618         612         612         679         722	Total Revenue by Vote		170,722	127,045	100,307	120,320	123,371	123,371	143,003	143,142	134,020
Vote 2 - Office of the Municipal Manager         44,144         9,087         7,639         9,982         11,402         11,073         11,871         12           Vote 3 - Budget and Treasury Office Vote 4 - Corporate and Property         13,446         9,781         9,854         12,587         13,224         13,224         13,108         13,723         14           Management Services Vote 5 - Community Social Development and Environmental Vote 6 - Local Economic Development and Planning         25,635         9,021         16,489         13,715         12,343         12,343         9,468         10,057         10           Vote 6 - Local Economic Development and Planning         24,539         11,790         23,102         22,682         18,871         18,871         27,638         22,356         25           Vote 7 - Tousong-Shared Service Centres         915         961         770         618         612         612         679         722         7           Vote 8 - Disaster Management Services Vote 9 - Technical and Road Management         5,492         3,690         4,884         5,015         4,899         4,899         6,234         6,548         6,648           Vote 10 - Amajuba Water Services         -         -         26,693         24,486         34,798         34,798         28,088	Expenditure by Vote to be appropriated	1									
Vote 3 - Budget and Treasury Office Vote 4 - Corporate and Property         13,446         9,781         9,854         12,587         13,224         13,108         13,723         14,723         14,723         14,723         14,723         14,723         14,723         14,723         14,724         13,108         13,723         14,723         14,723         12,417         12,480         16,099         15,042         13,437         13,437         25,830         27,680         29,724         29,724         13,437         13,437         13,437         25,830         27,680         29,724         29,724         13,437         13,437         13,437         25,830         27,680         29,724         29,724         23,437         12,343         12,343         12,343         12,343         9,468         10,057         <	Vote 1 - Council and Executive Committee		19,196	15,063	6,378	7,843	8,051	8,051	5,835	6,276	6,667
Vote 4 - Corporate and Property         12,417         12,480         16,099         15,042         13,437         13,437         25,830         27,680         29,000           Vote 5 - Community Social Development and Planning         25,635         9,021         16,489         13,715         12,343         12,343         9,468         10,057	Vote 2 - Office of the Municipal Manager		44,144	9,087	7,639	9,982	11,402	11,402	11,073	11,871	12,692
Management Services Vote 5 - Community Social Development and Environmental Vote 6 - Local Economic Development and Planning         12,417         12,480         16,099         15,042         13,437         13,437         25,830         27,680         29, 29,21           Vote 6 - Community Social Development and Planning         25,635         9,021         16,489         13,715         12,343         12,343         9,468         10,057         10           Vote 6 - Local Economic Development and Planning         24,539         11,790         23,102         22,682         18,871         18,871         27,638         22,356         25           Vote 7 - Tousong-Shared Service Centres         915         961         770         618         612         612         679         722         7           Vote 8 - Disaster Management Services Vote 9 - Technical and Road Management Services         5,492         3,690         4,884         5,015         4,899         4,899         6,234         6,548         6,6           Services Vote 10 - Amajuba Water Services Authority Services         -         -         26,693         24,486         34,798         34,798         28,088         31,371         33           Vote 11 - Environmental Health-Community         -         -         -         -         -         -			13,446	9,781	9,854	12,587	13,224	13,224	13,108	13,723	14,510
Vote 5 - Community Social Development and Environmental Vote 6 - Local Economic Development and Planning         25,635         9,021         16,489         13,715         12,343         12,343         9,468         10,057<			12.417	12.480	16.099	15.042	13.437	13.437	25.830	27.680	29,303
Vote 6 - Local Economic Development and Planning         24,539         11,790         23,102         22,682         18,871         18,871         27,638         22,356         25           Vote 7 - Tousong-Shared Service Centres         915         961         770         618         612         612         679         722         7           Vote 8 - Disaster Management Services Vote 9 - Technical and Road Management Services         5,492         3,690         4,884         5,015         4,899         4,899         6,234         6,548         6,648         6,548         6,548         6,548         6,749         7,749         7,740         8,123         7,740         7,740         8,123         7,740         7,740         8,123         7,740         7,740         7,740         8,123         7,740         7,7	Vote 5 - Community Social Development		05.405	·	47.400	40.745	40.040		0.440	,	·
Planning   24,539   11,790   23,102   22,682   18,871   18,871   27,638   22,356   25			25,635	9,021	16,489	13,/15	12,343	12,343	9,468	10,057	10,612
Vote 8 - Disaster Management Services Vote 9 - Technical and Road Management Services Vote 10 - Amajuba Water Services Authority Services         5,492         3,690         4,884         5,015         4,899         4,899         6,234         6,548         6,648         6,548         6,648         6,648         6,748         6,748         6,748         6,748         6,748         6,748         6,748         6,748         6,748	·		24,539	11,790	23,102	22,682	18,871	18,871	27,638	22,356	25,104
Vote 9 - Technical and Road Management Services Vote 10 - Amajuba Water Services Authority Services         55,274         49,334         78,322         13,211         7,333         7,333         7,720         8,123         7,720           Vote 10 - Amajuba Water Services Authority Services         -         -         26,693         24,486         34,798         34,798         28,088         31,371         33           Vote 11 - Environmental Health-Community         -         -         -         -         -         -         -         -         2,786         2,965         3,	Vote 7 - Tousong-Shared Service Centres		915	961	770	618	612	612	679	722	762
Services Vote 10 - Amajuba Water Services Authority Services         55,274         49,334         78,322         13,211         7,333         7,333         7,720         8,123         7,720           Vote 10 - Amajuba Water Services Authority Services         -         -         26,693         24,486         34,798         34,798         28,088         31,371         33           Vote 11 - Enviromental Health-Community         -         -         -         -         -         -         -         2,786         2,965         3,			5,492	3,690	4,884	5,015	4,899	4,899	6,234	6,548	6,839
Authority Services         -         -         26,693         24,486         34,798         34,798         28,088         31,371         33,771           Vote 11 - Enviromental Health-Community         -         -         -         -         -         -         -         2,786         2,965         3,78			55,274	49,334	78,322	13,211	7,333	7,333	7,720	8,123	7,483
Vote 11 - Environmental Health-Community 2,786 2,965 3,	,				27.702	24.407	24 700	24 700	20.000	21 271	22 / 40
	,		-			•	34,798		· ·	· ·	33,648 3,128
10tal Experiulture by vote 2 201,000 121,207 170,231 123,102 124,700 124,700 130,439 141,091 130	,	2					12// 069				150,749
Surplus/(Deficit) for the year 2 (10,336) 5,838 (9,722) 1,344 623 623 5,194 3,451 3,											3,272

DC25 Amajuba - Table A4 Budgeted Financial Performance (revenue and expenditure)

DC25 Amajuba - Table A4 Budgeted Fina	ncia	Performanc	e (revenue a	nd expenditi	ure)				1		
Description	Ref	2010/11	2011/12	2012/13		Current Ye	ear 2013/14			ledium Term R enditure Frame	
Difference		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
R thousand	}	Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2014/15	+1 2015/16	-
Revenue By Source					-		l			l	
Property rates	2	-	-	_	-	-	l -	_	_	 	-
Property rates - penalties & collection charges							l				
Service charges - electricity revenue	2	-	-	-	-	-	l –	-	-	l - 1	-
Service charges - water revenue	2	_	_	_	12,373	10,696	10,696	10,696	12,373	13,102	13,823
Service charges - sanitation revenue	2	_	_	_	2,520	1,763	_	1,763	2,520	2,668	
Service charges - refuse revenue	2	_	_	_	2,020	1,700	I _	1,700	2,020	I	
Service charges - other		_	_	_	_	_	_	_	_		_
l *	(			265		300	200	200	285	302	319
Rental of facilities and equipment		1.040	040		750	ì	300	300	200	302	319
Interest earned - external investments		1,849	940	2,255	750	300	300	300		ı	
Interest earned - outstanding debtors						1,616	1,616	1,616		l	
Div idends receiv ed							l			l	
Fines							l			l	
Licences and permits		-					l			ı	
Agency services							l				
Transfers recognised - operational		78,331	125,750	177,361	110,684	110,684	110,684	110,684	127,902	128,461	136,422
Other revenue	2	6,961	355	628	200	233	233	233	574	608	641
Gains on disposal of PPE											
Total Revenue (excluding capital transfers		87,142	127,045	180,509	126,526	125,591	125,591	125,591	143,653	145,142	154,020
and contributions)	( !					1	l		·	1	
Expenditure By Type											
Employee related costs	2	34,640	36,403	40,802	64,222	65,007	65,007	65,007	70,950	75,490	79,642
Remuneration of councillors		3,886		4,220	6,362	5,662		5,662	5,395	5,741	
Debt impairment	3	.,	, ,		.,	.,	l	.,	1,800	2,000	
Depreciation & asset impairment	2	4,421	5,381	5,162	1,827	2,226	2,226	2,226	5,162	5,374	
Finance charges	( '	6	(0)		1,400		l		1,500	1,800	2,000
Bulk purchases	2	-	-	-	2,493	4,600	4,600	4,600	5,000	6,000	7,000
Other materials	8						l			ı	
Contracted services		-	-	11,091	11,645	14,176	14,176	14,176	10,001	11,149	10,597
Transfers and grants	(	-	-	-	-	-	ı -	-	-	, - <u>.</u>	-
Other ex penditure	4, 5	108,006	124,713	128,956	37,234	33,297	33,297	33,297	38,652	34,137	37,699
Loss on disposal of PPE	{						<b></b>			<b>.</b>	
Total Expenditure	{ -¦	15 <u>0,</u> 95 <u>8</u>	17 <u>0</u> ,7 <u>20</u>	1 <u>90</u> ,2 <u>31</u>	125,1 <u>8</u> 2	124,968	124,968	<u>124,96</u> 8	138,459	<u>14</u> 1, <u>69</u> 1	<u>150,749</u>
Surplus/(Deficit)		(63,817)	(43,675)	(9,722)	1,344	623		623	5,194	3,451	
Transfers recognised - capital	(			8,315	60,499	61,622		61,622	54,904	60,561	57,588
Contributions recognised - capital	6		-	(3,964)	(1,300)			(623)			
Contributed assets	(	53,480		(4,350)	(60,499)	(61,622)		(61,622)			
Surplus/(Deficit) after capital transfers &		(10,336)	5,838	(9,722)	44	(0)	(0)	(0)	3,694	3,451	3,272
contributions	(						l				
Taxation	(					L	L		ļ	l	L
Surplus/(Deficit) after taxation	( !	(10,336)	5,838	(9,722)	44	(0)	(0)	(0)	3,694	3,451	3,272
Attributable to minorities	(						L <b></b>			L	
Surplus/(Deficit) attributable to municipality	( !	(10,336)	5,838	(9,722)	44	(0)	(0)	(0)	3,694	3,451	3,272
Share of surplus/ (deficit) of associate	7					L	L			l	L
Surplus/(Deficit) for the year		(10,336)	5,838	(9,722)	44	(0)	(0)	(0)	3,694	3,451	3,272

Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2010/11	2011/12	2012/13	3 Current Year 2013/14				2014/15 Medium Term Revenu Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital expenditure - Vote Multi-year expenditure_to be											
appropriated	2										
Vote 2 - Office of the Municipal Manager		_	_	_	_	22	22	22	_	_	_
Vote 3 - Budget and Treasury											
Office Vote 4 - Corporate and Property		-	-	-	-	11	11	11	-	-	-
Management Services  Vote 6 - Local Economic		-	-	-	500	573	573	573	-	-	-
Development and Planning		-	-	-	800	8	8	8	-	-	-
Vote 7 - Tousong-Shared Service Centres		-	-	-	-	-	-	-	-	-	-
Vote 8 - Disaster Management Services		_	_	_	_	9	9	9	1,500	_	_
Vote 10 - Amajuba Water Services		E2 400	40 E12	0.215	E0 100	60,999	60,999	60,999	54,904	40 E41	E7 E00
Authority Services Capital multi-year expenditure		53,480	49,513	8,315	59,199	60,999	00,999	00,999		60,561	57,588
sub-total	7	53,480	49,513	8,315	60,499	61,622	61,622	61,622	56,404	60,561	57,588
Capital single-year expenditure sub-total		1	1	ı	ı	-	ı	-	_	1	-
Total Capital Expenditure - Vote		53,480	49,513	8,315	60,499	61,622	61,622	61,622	56,404	60,561	57,588
Capital Expenditure - Standard											
Governance and administration		_	_	_	500	606	606	606	_	_	_
Executive and council		-	-	-	-	22	22	22	_	_	-
Budget and treasury office		-	-	-	-	11	11	11	-	-	-
Corporate services		-	-	-	500	573	573	573	-	-	-
Community and public safety		-	-	-	-	9	9	9	1,500	-	-
Public safety Economic and environmental		-	-	-	-	9	9	9	1,500	-	-
services		-	-	-	800	8	8	8	-	-	-
Planning and development		-	-	-	800	8	8	8	-	-	-
Road transport											
Environmental protection											
Trading services		53,480	49,513	8,315	59,199	60,999	60,999	60,999	54,904	60,561	57,588
Electricity Water		53,480	49,513	8,315	59,199	60,999	60,999	60,999	54,904	60,561	57,588
Total Capital Expenditure -	_										
Standard	3	53,480	49,513	8,315	60,499	61,622	61,622	61,622	56,404	60,561	57,588
Funded by:											
National Government		53,480	49,513	1,782	59,199	60,999	60,999	60,999	54,904	60,561	57,588
Provincial Government				2,569							
District Municipality											
Other transfers and grants			40.5:-		F0 ::	10.555	40.555	10.555		(0.5)	
Transfers recognised - capital Public contributions &	4 5	53,480	49,513	4,350	59,199	60,999	60,999	60,999	54,904	60,561	57,588
donations Borrowing	6										
Internally generated funds				3,964	1,300	623	623	623	1,500	-	_
Total Capital Funding	7	53,480	49,513	8,315	60,499	61,622	61,622	61,622	56,404	60,561	57,588

# Table A6 - Budgeted Financial Position

DC25 Amajuba - Table A6 Budgeted Financial Position

DC25 Amajuba - Table A6 Budgeted Fina  Description	Ref	2010/11	2011/12	2012/13		Current Ye	ear 2013/14			ledium Term F	
Description	INCI	2010/11	2011/12	2012/13		ouncil it	,di 2015/14		Ехре	enditure Frame	ework
R thousand	. !	Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2014/15	+1 2015/16	+2 2016/17
ASSETS			l							I	ļ
Current assets	ļ !									l	
Cash	, '		739		25,000	-	-	-	5,000	6,000	7,000
Call investment deposits	1	1,401	6,845	2,663	25,000	780	780	780	5,000	10,000	15,000
Consumer debtors	1 1	-	-	64	-	20,116	20,116	20,116	18,316	18,116	18,006
Other debtors		6,594	8,302	10,329	5,222	8,693	8,693	8,693	4,000	4,000	4,000
Current portion of long-term receivables	<u> </u>		I								
Inv entory	2										
Total current assets	<u>.</u> _ l	7,995	15,886	13,056	55,222	29,589	29,589	29,589	32,316	38,116	44,006
Non current assets			I		ĺ					]	
Long-term receivables	. I										
Investments	' I	7,584								l	
Investment property	١ ،										
Investment in Associate		775,117	775,117	703,143	775,117	-	-	-	-	-	_
Property, plant and equipment	3	64,913	62,836	59,494	123,457	123,457	123,457	123,457	149,860	170,421	188,009
Agricultural											
Biological Biological	1									l	
Intangible		212		2,119	212					l	
Other non-current assets	ļ !			·						l	
Total non current assets	_ 1	847,827	837,953	764,756	898,786	123,457	123,457	123,457	149,860	170,421	188,009
TOTAL ASSETS	_ 1	855,822	853,839	777,812	954,009	153,046	153,046	153,046	182,176	208,537	232,015
LIABILITIES	_ 1									 	
Current liabilities	ļ !	l								1	I
Bank overdraft	1	13,050	_	368		1,722	1,722	1,722	_	_	_
Borrowing	1 4	17	_	-	_	-	-	-	20,000	I 18,500	16,500
Consumer deposits	,								17		
Trade and other payables	4	62,962	69,361	87,162	31,855	32,188	32,188	32,188	18,000		
Provisions	<u>'</u> ' I	1,212	1,612	1,503	735	522	522	522	10/000	10,000	10,000
Total current liabilities	- 1	77,241	70,973	89,033	32,590	34,433	34,433	34,433	38,017	36,520	34,530
	7	· 1	T							1	
Non current liabilities										 	
Borrowing	. I	- <u> </u>	- I	-	-	=	-	-	-		-
Provisions	- 1		+						20		
Total non current liabilities	- 1	- <del></del> -							20	'	:
TOTAL LIABILITIES	L 4	11,241	70,973	89,033	32,590	34,433	34,433	34,433	38,037	36,545	34,560
NET ASSETS	5	778,581	782,866	688,780	921,418	118,613	118,613	118,613	144,139	l 171,992	l 197,455
COMMUNITY WEALTH/EQUITY	١	 	I							l	l
Accumulated Surplus/(Deficit)	١ :	778,581	782,866	688,780	921,418	118,613	118,613	118,613	144,139	171,992	197,455
Reserves	4	-	-	-	-	-	-	-	-	-	_
Minorities' interests	١.										
TOTAL COMMUNITY WEALTH/EQUITY	5	778,581	782,866	688,780	921,418	118,613	118,613	118,613	144,139	171,992	197,455

#### **Explanatory notes to Table A6 - Budgeted Financial Position**

- 1. Table A6 is consistent with international standards of good financial management practice, and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
- 2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as "accounting" Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
- 3. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.

Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition the funding compliance assessment is informed directly by forecasting the statement of financial position

Table 7 MBRR Table A7 - Budgeted Cash Flow Statement

DC25 Amajuba - Table A7 Budgeted Cash Flows

DC25 Amajuba - Table A7 Budgeted Cas	h Flo	WS							•		
Description	Ref	2010/11	2011/12	2012/13		Current Ye	ear 2013/14			Medium Term F enditure Frame	
D the coord	[ ]	Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
R thousand		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2014/15	+1 2015/16	+2 2016/17
CASH FLOW FROM OPERATING ACTIVITIES											<u> </u>
Receipts		I									I
Ratepayers and other	<u> </u>	566	303	628	15,842	15,357	15,357	15,357	15,751	16,681	17,598
Gov ernment - operating	1 1	131,811	88,571	185,775	110,684	110,684	110,684	110,684	127,902	128,461	136,422
Gov ernment - capital	11	ı l	37,179	-	60,499	61,622	61,622	61,622	54,904	60,561	57,588
Interest		1,849	992	2,255		300	300	300	-	-	-
Dividends	<u> </u>										
Payments	<u> </u>	l									
Suppliers and employees	1	(196,632)	(96,843)	(188,104)	(125,182)	(128,063)	(128,063)	(128,063)	(136,659)		
Finance charges		(6)							(1,800)	(2,000)	(2,110)
Transfers and Grants	1	(4,421)					l			l	l
NET CASH FROM/(USED) OPERATING ACTIVIT	IES	(66,831)	30,202	554	61,843	59,900	59,900	59,900	60,097	64,012	60,859
CASH FLOWS FROM INVESTING ACTIVITIES	1									1	I
Receipts		l									l
Proceeds on disposal of PPE	1	275		448							
Decrease (Increase) in non-current debtors	1										l
Decrease (increase) other non-current receivable	es	(40,512)	(8, 192)								l
Decrease (increase) in non-current investments	1	56,495			ı						l
Payments	) '				I						l
Capital assets	ا ا	(15,272)	(2,760)	(6,525)	(60,499)	(61,622)		(61,622)	(56,404)	(60,561)	(57,588)
NET CASH FROM/(USED) INVESTING ACTIVITI	ES	986	(10,952)	(6,077)	(60,499)	(61,622)	(61,622)	(61,622)	(56,404)	(60,561)	(57,588)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts	l !				I					İ	I
Short term loans				421					20,000	18,500	16,500
Borrowing long term/refinancing	i I										1
Increase (decrease) in consumer deposits											
Payments											l
Repayment of borrowing	[ ]	(96)	(17)						(16,176)	(15,951)	(13,772)
NET CASH FROM/(USED) FINANCING ACTIVIT	IES		(17)	421	-	-	-	-	3,824	2,549	
NET INCREASE/ (DECREASE) IN CASH HELD	[ ]	(65,941)	19,232	(5,102)	1,344	(1,722)	(1,722)	(1,722)	7,518	6,000	6,000
Cash/cash equivalents at the year begin:	1 2	54,293	(11,649)	7,584	2,482			2,482	2,482	10,000	
Cash/cash equivalents at the year end:	2	(11,649)	7,584	2,482	3,826			760	10,000		

#### **Explanatory notes to Table A7 - Budgeted Cash Flow Statement**

- 1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
- 2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.

# Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2010/11	2011/12	2012/13		Current Ye	ear 2013/14		2014/15 Medium Term Revenue Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Cash and investments available											
Cash/cash equivalents at the year end	1	(11,649)	7,584	2,482	3,826	760	760	760	6,176	9,626	12,898
Other current investments > 90 days		-	(0)	(188)	46,174	(1,702)	(1,702)	(1,702)	3,824	6,374	9,102
Non current assets - Investments	1	7,584	-	-	-	-	-	-	-	-	-
Cash and investments available:		(4,065)	7,584	2,294	50,000	(942)	(942)	(942)	10,000	16,000	22,000
Application of cash and investments Unspent conditional transfers Unspent borrowing Statutory requirements Other working capital requirements Other provisions Long term investments committed	2 3	22,398 - 40,028	- - 62,274 -	- - 79,861 -	- - 26,373	21,923 - (20,024)	21,923 - (20,024)	(20,024)	10,000 - (14,316)	9,000 - (13,116)	8,000 - (12,006)
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		62,426	62,274	79,861	26,373	1,899	1,899	1,899	(4,316)	(4,116)	(4,006)
Surplus(shortfall)		(66,491)	(54,690)	(77,566)	23,627	(2,842)	(2,842)	(2,842)	14,316	20,116	26,006

DC25 Amajuba - Table A9 Asset Management

Description Description	Re f	2010/11	2011/12	2012/13	Cu	irrent Year 2013	3/14		Medium Term F enditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
CAPITAL EXPENDITURE										
Total New Assets	1	53,480	49,513	8,315	60,499	61,622	61,622	56,404	60,561	57,588
Infrastructure - Water		-	-	-	47,462	49,262	49,262	20,179	19,825	15,133
Infrastructure - Sanitation		-	-	-	10,484	10,484	10,484	32,704	38,685	40,323
Infrastructure - Other		-	-	-	1,000	1,000	1,000	2,020	2,051	2,132
Infrastructure		-	-	-	58,946	60,746	60,746	54,904	60,561	57,588
Community		-	-	-	253	253	253	_	_	_
Heritage assets		_	_	_	-	-	-	_	_	_
Investment properties Other assets	,		- 40 F12	- 0.21F	1 200	- (22	- (22	1 500	-	_
Total Renewal of Existing	6	53,480	49,513	8,315	1,300	623	623	1,500	_	_
Assets	2	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	4									
Infrastructure - Water		-	-	-	47,462	49,262	49,262	20,179	19,825	15,133
Infrastructure - Sanitation		-	-	-	10,484	10,484	10,484	32,704	38,685	40,323
Infrastructure - Other		-	-	-	1,000	1,000	1,000	2,020	2,051	2,132
Infrastructure		-	-	-	58,946	60,746	60,746	54,904	60,561	57,588
Other assets		53,480	49,513	8,315	1,300	623	623	1,500	-	-
TOTAL CAPITAL EXPENDITURE - Asset										
class	2	53,480	49,513	8,315	60,499	61,622	61,622	56,404	60,561	57,588
ASSET REGISTER SUMMARY - PPE (WDV)	5									
Infrastructure - Water						88,919	88,919	148,360	170,421	188,009
Infrastructure -						07.004	07.004			
Sanitation		(4.010	(2.02/	E0 404	100 457	27,204	27,204			
Infrastructure - Other		64,913 64,913	62,836 62,836	59,494 59,494	123,457 123,457	116,123	116,123	148,360	170,421	188,009
Infrastructure Community		04,913	02,030	39,494	123,437	1,625	1,625	1,500	170,421	100,009
Heritage assets						1,023	1,023	1,500		
Investment properties		_	_	_	_	_	_	_	_	_
Other assets						5,708	5,708			
Intangibles		212	_	2,119	212	-	-	-	_	_
TOTAL ASSET REGISTER										
SUMMARY - PPE (WDV)	5	65,125	62,836	61,613	123,669	123,457	123,457	149,860	170,421	188,009
EXPENDITURE OTHER										
ITEMS Depreciation & asset										
impairment		4,421	5,381	5,162	1,827	2,226	2,226	5,162	5,374	5,644
Repairs and Maintenance by Asset Class	3	2,069	906	1,031	5,488	4,528	4,528	3,770	4,963	5,202
Infrastructure - Other	3	2,007	700	1,031	J,400 _	7,320	7,320	5,770	7,703	J,202 -
Infrastructure		_	_	_	_	_	_	_	_	_
Community		_	_	_	_	_	_	_	_	_
,	6,	0.0/0	007	4.004	F 400	4.500	4.500	0.770	4.073	F 000
Other assets TOTAL EXPENDITURE	7	2,069	906	1,031	5,488	4,528	4,528	3,770	4,963	5,202
OTHER ITEMS		6,489	6,287	6,192	7,316	6,753	6,753	8,932	10,338	10,846
Renewal of Existing Assets as % of total capex		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Renewal of Existing Assets as % of deprecn"		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M as a % of PPE		3.2%	1.4%	1.7%	4.4%	3.7%	3.7%	2.5%	2.9%	2.8%
Renewal and R&M as a % of PPE		3.0%	1.0%	2.0%	4.0%	4.0%	4.0%	3.0%	3.0%	3.0%
										<u> </u>

Table A10 Basic service delivery measurement

	5.	2010/11	2011/12	2012/13	Cu	rrent Year 201	3/14		edium Term I nditure Fram	
Description	Ref	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Household service targets	1									
Water:										
Piped water inside dwelling		3,293	4,543	4,543	4,617	4,617	4,617	5,274	5,274	5,274
Using public tap (at least min.service level)	2	15,285	19,471	19,471	19,789	19,789	19,789	21,577	21,577	21,577
Other water supply (at least min.service level)	4									
Minimum Service Level and Above sub-total		18,578	24,014	24,014	24,406	24,406	24,406	26,851	26,851	26,851
Using public tap (< min.service level)	3	102,328	96,966	96,966	98,948	98,948	98,948	99,915	99,915	99,915
Other water supply (< min.service level)	4	1,598	1,948	1,948	1,979	1,979	1,979	2,697	2,697	2,697
No water supply		6,555	6,880	6,880	6,592	6,592	6,592	5,394	5,394	5,394
Below Minimum Service Level sub-total		110,481	105,794	105,794	107,519	107,519	107,519	108,006	108,006	108,006
Total number of households	5	129,059	129,808	129,808	131,925	131,925	131,925	134,857	134,857	134,857
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		1,601	1,947	1,947	2,374	2,374	2,374	2,697	2,697	2,697
Flush toilet (with septic tank)		691	778	778	792	792	792	934	934	934
Pit toilet (ventilated)		3,141	3,245	3,245	3,298	3,298	3,298	4,045	4,045	4,045
Other toilet provisions (> min.service level)										
Minimum Service Level and Above sub-total		5,433	5,970	5,970	6,464	6,464	6,464	7,676	7,676	7,676
Bucket toilet		102,328	101,771	101,771	103,034	103,034	103,034	107,000	107,000	107,000
Other toilet provisions (< min.service level)  No toilet provisions		21,298	22,067	22,067	22,427	22,427	22,427	20,228	20,228	20,228
Below Minimum Service Level sub-total		123,626	123,838	123,838	125,461	125,461	125,461	127,228	127,228	127,228
Total number of households	5	129,059	129,808	129,808	131,925	131,925	131,925	134,904	134,904	134,904
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		129,059	129,808	129,808	131,925	131,925	131,925	134,904	134,904	134,904
Sanitation (free minimum level service)		129,059	129,808	129,808	131,925	131,925	131,925	134,904	134,904	134,904
0 1 (5 0 1 1 1 (5)200)										
Cost of Free Basic Services provided (R'000)	8	77.4	770	/00	-	F20	F20		FFF	FFF
Water (6 kilolitres per household per month)		774	779	600	528	528	528	555	555	555
Sanitation (free sanitation service) Refuse (removed once a week)		774	779	600	528	528	528	555	555	555
Total cost of FBS provided (minimum social package)		1,549	1,558	1,200	1,056	1,056	1,056	1,110	1,110	1,110
Highest level of free service provided										
Water (kilolitres per household per month)		6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)		6	6	6	6	6	6	6	6	6
Revenue cost of free services provided (R'000)	9									
Water		9,294	9,348	9,348	6,336	6,336	6,336	6,336	6,336	6,336
Sanitation		9,294	9,348	9,348	6,336	6,336	6,336	6,336	6,336	6,336
Total revenue cost of free services provided (total social package)		18,588	18,696	18,696	12,672	12,672	12,672	12,672	12,672	12,672

# Part 2 - Supporting Documentation

#### 1.1 THE ANNUAL BUDGET

The Annual Budget and the IDP are inextricably linked to one another, something that has been formalised through the promulgation of the Municipal Finance Management Act (2004). Chapter 4 and Section 21 (1) of the Municipal Finance Management Act (MFMA) indicates that:

The Mayor of a municipality must-

- (b) At least 10 months before the start of the budget year, table in the municipal council a time schedule outlining key deadlines for
  - i. The preparation, tabling and approval of the annual budget;
  - ii. The annual review of
    - aa) The integrated development plan in terms of section 34 of the Municipal Systems Act; and
    - bb) The budget related policies.
  - iii. The tabling and adoption of any amendments to the integrated development plan and the budget-related policies; and
  - iv. The consultative processes forming part of the processes referred to in subparagraphs (i), (ii) and (iii).

#### Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the Mayor.

The primary aims of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the Town's IDP and the budget, taking into account the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

#### **Budget Process Overview**

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year (i.e. in August 2013) a time schedule that sets out the process to revise the IDP and prepare the budget.

The Mayor tabled in Council the required the IDP and budget time schedule in August 2013.

There were no deviations from the key dates set out in the Budget Time Schedule tabled in Council.

#### **Community Consultation**

The Draft 2014/15 MTREF as tabled before Council on 26 March 2014 for community consultation will be published on the municipality's website, and hard copies will be made available at municipal notice boards and various libraries. In addition, public consultation meetings to be held in each of the local municipalities comprising the district.

All documents in the appropriate format (electronic and printed) were provided to National Treasury, and other national and provincial departments in accordance with section 23 of the MFMA, to provide an opportunity for them to make inputs.

#### Overview of alignment of annual budget with IDP

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realized through a credible integrated developmental planning process.

Municipalities in South Africa need to utilise integrated development planning as a method to plan future development in their areas and so find the best solutions to achieve sound long-term development goals. A municipal IDP provides a five year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development platform, which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables municipalities to make the best use of scarce resources and speed up service delivery.

Integrated developmental planning in the South African context is amongst others, an approach to planning aimed at involving the municipality and the community to jointly find the best solutions towards sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

It is important that the IDP developed by municipalities correlate with National and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area. Applied to the City, issues of national and provincial importance should be reflected in the IDP of the municipality.

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP. The following table highlights the IDP's five strategic objectives for the 2014/15 MTREF and further planning refinements that have directly informed the compilation of the budget:

Table 8 IDP Strategic Objectives

Strategic Objective	Programme / Initiative
Enhance Local Economic Growth and Development	Agric Programmes and Rural Development; Crop Production; Vegetable Production; Hydroponic and Aquaponic Production; Dairy; Beef Production; Development of emerging commercial farmers  Tourism Rejuvenation of municipal community facilities; Supporting strategic events; Supporting strategic projects to enhance tourism  Infrastructure Development of Water resources and Irrigation for sustainable water supply and food security.  SMME Continued assistance and facilitation  Poverty Alleviation Assist entrepreneurs to grow and achieve their goals in order to be sustainable
Promote Economic Skills and Development	Continued Implementation of ADM Five year Skills Development Plan through the FET; Private FET and other training Institutions, in the relevant sectors eg Artisans, IT, Agric Sector, SMME, Tourism, Environmental Awareness
Promote Infrastructure Development	
Promote Community Development	
Promote Service Delivery	

Promote Participation	Community	Restructure Development; Restructure the	Forum	For	Economic
Promote Good Management	Financial				

In order to ensure integrated and focused service delivery between all spheres of government it was important for the municipality to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building sound institutional arrangements.

Local priorities were identified as part of the IDP review process which is directly aligned to that of the national and provincial priorities. The key performance areas can be summarised as follows against the five strategic objectives:

- 1. Provision of quality basic services and infrastructure which includes, amongst others:
  - Provide water;
  - o Provide sanitation; and
  - Maintaining the infrastructure of the municipality.
- 2. Economic growth and development that leads to sustainable job creation by:
  - o Ensuring planning processes function in accordance with set timeframes;
  - o Facilitating the use of labour intensive approaches in the delivery of services and the building of infrastructure.
- 3.1 Fight poverty and build clean, healthy, safe and sustainable communities:
  - Effective implementation of the Indigent Policy;
  - o Ensuring all waste water treatment works are operating optimally;
  - o Promote viable, sustainable communities through proper zoning; and
  - Promote environmental sustainability by protecting wetlands and key open spaces.
- 3.2 Integrated Social Services for empowered and sustainable communities
  - Work with provincial departments to ensure the development of community infrastructure such as schools and clinics is properly co-ordinated with the informal settlements upgrade programme
- 4. Foster participatory democracy and Batho Pele principles through a caring, accessible and accountable service by:
  - o Optimising effective community participation; and
  - o Implementing Batho Pele in the municipal management strategy.
- 5.1 Promote sound governance through:
  - o Publishing the outcomes of all tender processes on the municipal website
- 5.2 Ensure financial sustainability through:
  - o Reviewing the use of contracted services
  - Continuing to implement the infrastructure renewal strategy and the repairs and maintenance plan

5.3 Optimal institutional transformation to ensure capacity to achieve set objectives

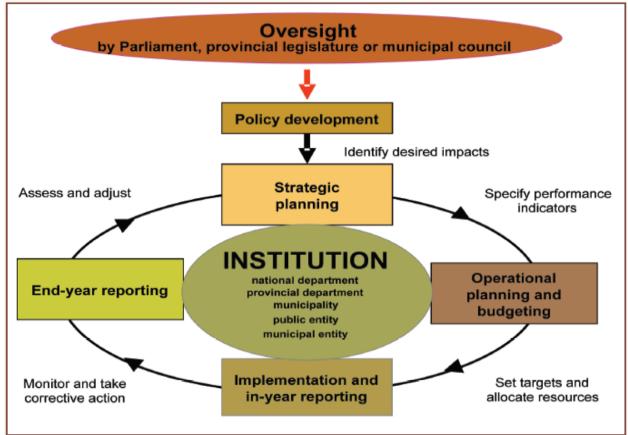
o Review of the organizational structure to optimize the use of personnel;

In line with the MSA, the IDP constitutes a single, inclusive strategic plan for the municipality. The five-year programme responds to the development challenges and opportunities faced by the municipality by identifying the key performance areas to achieve the five the strategic objectives mentioned above.

#### Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the municipality has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assesses and reviews organisational performance which in turn is directly linked to individual employee's performance.

At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year; and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed, and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting and reporting cycle can be graphically illustrated as follows:



#### Figure 1 Planning, budgeting and reporting cycle

The performance of the municipality relates directly to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The municipality therefore has adopted one integrated performance management system which encompasses:

- Planning (setting goals, objectives, targets and benchmarks);
- Monitoring (regular monitoring and checking on the progress against plan);
- Measurement (indicators of success);
- Review (identifying areas requiring change and improvement);
- Reporting (what information, to whom, from whom, how often and for what purpose);
   and
- Improvement (making changes where necessary).

The performance information concepts used by the municipality in its integrated performance management system are aligned to the *Framework of Managing Programme Performance Information* issued by the National Treasury:

## **BUDGET PROCESS PLAN 2014/2015**

MONTH			ACTIVITIES		
	IDP	PMS		BUDGET	
JULY	<ul> <li>Finalisation of IDP Review document and submission to the</li> </ul>	<ul><li>Adoption of the PMS</li><li>Implementation</li></ul>	Mayor and Council / Entity Board	Administration - Municipality and Entity	Budget Review Activities
	and submission to the COGTA for approval by the MEC.  IDP Review Process Plan Drafted.	■ Implementation of approved SDBIP for current financial year Final assessment of previous financial year SDBIP ■ Signing of new performance contracts for Section 57 Managers and submission to EXCO (Section 69 of the MFMA and Section 57 of the MSA).	Mayor begins planning for next three-year budget in accordance with co-ordination role of budget process  MFMA s 53 Planning includes review of the previous years budget process and completion of the Budget Evaluation Checklist	■ Accounting officers and senior officials of municipality and entities begin planning for next three-year budget  MFMA s 68, 77 ■ Accounting officers and senior officials of municipality and entities review options and contracts for service delivery  MSA s 76-81	<ul> <li>Approve and announce new budget schedule and set up committees and forums.</li> <li>Consultation on performance and changing needs.</li> </ul>
AUGUST	<ul> <li>IDP Review Process Plan tabled at EXCO and Council for approval.</li> <li>IDP preparation process initiated.</li> <li>Review of comments received on the previous financial year IDP Review document.</li> <li>Self-assessment to identify gaps in the IDP process.</li> <li>Integration of information from adopted Sector Plans into the IDP Review document.</li> <li>Initiation of new sector plans into the IDP.</li> <li>Review and updating of the IDP Vision, Mission and Objectives.</li> <li>Updating and review of the strategic elements of the IDP in light of the new focus of Council.</li> <li>Compilation of the SDF data from sector plans and population data</li> </ul>	■ Final S57 Managers' Performance Assessments ■ Quarterly Audit Committee meeting (for the last quarter of 05/06) MFMA Sect 166 & MPPR Reg. 14(3)(a)	■ Mayor tables in Council a time schedule outlining key deadlines for: preparing, tabling and approving the budget; reviewing the IDP (as per s 34 of MSA) and budget related policies and consultation processes at least 10 months before the start of the budget year.  MFMA s 21,22, 23; MSA s 34, Ch 4 as amended ■ Mayor establishes committees and consultation forums for the budget process	Accounting Officer to submit AFS to Auditor- General [Due by 31 August, MFMA Sec 126(1)(a)]	<ul> <li>Consultation on performance and changing needs.</li> <li>Review performance and financial position.</li> <li>Review external mechanisms.</li> <li>Start Planning for next three years.</li> </ul>
SEPT	<ul> <li>Integration of information from adopted Sector Plans into the IDP Review</li> </ul>	<ul> <li>Auditor General audit of performance measures</li> </ul>	Council through the IDP review process	<ul> <li>Budget offices of municipality and entities determine</li> </ul>	<ul> <li>Update policies, priorities and objectives.</li> </ul>

MONTH			ACTIVITIES		
	IDP	PMS		BUDGET	
OCTOBER	document.  Review of Spatial Development Framework.  Updating and review of the strategic elements of the IDP in light of the new focus of Council.  Collection of the SDF data from sector plans and population data  Integration of information from adopted Sector Plans into the IDP Review	Appointment of Internal Auditors (MFMA Sect	determines strategic objectives for service delivery and development for next three- year budgets including review of provincial and national government sector and strategic plans	revenue projections and proposed rate and service charges and drafts initial allocations to functions and departments for the next financial year after taking into account strategic objectives  Financial and National sector departments on sector specific programmes for alignment with municipalities plans (schools, libraries, clinics, water, electricity, roads, etc)  Accounting officer does initial review of national	Determine revenue projections and policies.      Determine revenue projections and policies.
	document.  Review of Spatial Development Framework.  Updating and review of the strategic elements of the IDP in light of the new focus of Council.	Sect 55(2))  Appointment of the Audit Committee (MPPR Reg. 14)  Sect 57 Managers' quarterly assessments (for first quarter)  Assessment of the SDBIP (for first quarter)  First draft annual report to Auditor General		policies and budget plans and potential price increases of bulk resources with function and department officials  MFMA s 35, 36, 42;  MTBPS	<ul> <li>Engagement with sector departments, share and evaluate plans, national policies, MTBPS.</li> <li>Draft initial allocations to functions.</li> <li>Draft initial changes to IDP.</li> </ul>
NOVEMBER	<ul> <li>Review of Municipal Strategies, Objectives, KPA's, KPI's and targets.</li> <li>Identification of priority IDP projects.</li> <li>Project alignment between the DM and LM's.</li> <li>Municipal alignment sessions under auspices of COGTA</li> </ul>	Quarterly Audit Committee meeting (for the first quarter) MFMA Sect 166 & MPPR Reg. 14(3)(a)	•	<ul> <li>Accounting officer reviews and drafts initial changes to IDP</li> <li>MSA s 34</li> <li>Auditor-General to return audit report [Due by 30 November, MFMA 126(4)]</li> </ul>	<ul> <li>Draft initial changes to IDP.</li> <li>Consolidation of budgets and plans.</li> <li>Executive determines strategic choices for next three years.</li> </ul>
DECEMBER	■ Review of Municipal	■ Compile annual	<ul><li>Council</li></ul>	<ul> <li>Accounting</li> </ul>	■ Executive

MONTH			ACTIVITIES							
	IDP	PMS		BUDGET						
	Strategies, Objectives, KPA's, KPI's and targets.  Project alignment between the DM and LM's. Identification of priority IDP projects. Development of Spatial strategies and mapping.	report (MFMA Sect 121)  Quarterly Audit Committee (MFMA Sect 166 & MPPR Reg. 14(3)(a)	finalises tariff (rates and service charges) policies for next financial year MSA s 74, 75	officer and senior officials consolidate and prepare proposed budget and plans for next financial year taking into account previous years performance as per audited financial statements	determines strategic choices for next three years. Finalise tariff policies.					
JANUARY	<ul> <li>Review of Municipal Strategies, Objectives, KPA's, KPI's and targets.</li> <li>Identification of priority IDP projects.</li> <li>Development of Spatial strategies and mapping.</li> </ul>	<ul> <li>Mayor tables annual report (MFMA Sect 127(2))</li> <li>Mid-year Sect 57 Managers' performance assessments</li> <li>Mid-year assessment of the SDBIP MPPR Reg. 14</li> </ul>	Entity board of directors must approve and submit proposed budget and plans for next three-year budgets to parent municipality at least 150 days before the start of the budget year MFMA s 87(1)	Accounting officer reviews proposed national and provincial allocations to municipality for incorporation into the draft budget for tabling. (Proposed national and provincial allocations for three years must be available by 20 January)  MFMA s 36	Prepare detailed budgets and plans for the next three years.					
FEBRUARY	<ul> <li>Review of Municipal Strategies, Objectives, KPA's, KPI's and targets.</li> <li>Identification of priority IDP projects.</li> <li>Alignment of the draft budget and capital investment framework with the SDF</li> </ul>	Make public annual report and invite community inputs into report (MFMA Sect 127 & MSA Sect 21a)	Council considers municipal entity proposed budget and service delivery plan and accepts or makes recommendati ons to the entity MFMA s 87(2)	Accounting officer finalises and submits to Mayor proposed budgets and plans for next three-year budgets taking into account the recent mid-year review and any corrective measures proposed as part of the oversight report for the previous years audited financial statements and annual report  Accounting officer to notify relevant municipalities of projected allocations for next three budget years	<ul> <li>Prepare detailed budgets and plans for the next three years.</li> <li>Executive adopts budget and plans and changes to IDP.</li> </ul>					

MONTH			ACTIVITIES							
	IDP	PMS		BUDGET						
				120 days prior to start of budget year MFMA s 37(2)						
MARCH	Review of Municipal Strategies, Objectives, KPA's, KPI's and targets. Initiate preparation of Capital Investment Plan. Initiate preparation of Financial Plan. Conclusion of Sector Plans initiated for the previous financial year and integration into the IDP Review report. Finalisation of the SDF Submissions of Draft 2014/15 Reviewed IDPs to COGTA	Council to consider and adopt an oversight report [Due by 31 March MFMA Sec 129(1)] Submit annual to AG, Provincial & DTLGA (MFMA Sect 127) Set performance objectives for revenue for each budget vote (MFMA Sect 17)	■ Entity board of directors considers recommendati ons of parent municipality and submit revised budget by 22nd of month  MFMA s 87(2) ■ Mayor tables municipality budget, budgets of entities, resolutions, plans, and proposed revisions to IDP at least 90 days before start of budget year  MFMA s 16, 22, 23, 87; MSA s 34	Accounting officer publishes tabled budget, plans, and proposed revisions to IDP, invites local community comment and submits to NT, PT and others as prescribed MFMA s 22 & 37; MSA Ch 4 as amended Accounting officer reviews any changes in prices for bulk resources as communicated by 15 March MFMA s 42	Mayor tables budget, resolutions, plans and changes to IDP at least 90 days before the start of the financial year.					
APRIL	<ul> <li>Incorporation of DORA information into the IDP document.</li> <li>Prepare departmental business plans linked to the IDP strategies, objectives, KPI's and targets.</li> <li>Identify departmental allocations from Municipality's Own Funds.</li> <li>Workshops with Portfolio Councillors to identify projects to which Own Funds will be allocated to.</li> <li>Preparation of Capital Investment Plan.</li> <li>Preparation of Sector Plans initiated for the previous financial year and integration into the IDP Review report.</li> <li>Convening of decentralised IDP Assessment Forums</li> </ul>	Refinement of Municipal Strategies, Objectives, KPA's, KPI's and targets and inclusion into IDP Review report. Submit Annual Report to Provincial Legislature/ME C Local Government [Due mid-April MFMA Sec 132(2)] S57 Managers' Quarterly Performance Assessments Publicise Annual Report [Due mid- April MFMA Sec 129(3)] Quarterly Annual Report [Due mid- April MFMA Sec 129(3)] Quarterly Annual Report [Due mid-April MFMA Sec 129(3)] Quarterly Annual Report [Due mid-April MFMA Sec 129(3)] Budget for expenses of audit	Consultation with national and provincial treasuries and finalise sector plans for water, sanitation, electricity etc  MFMA s 21	Accounting officer assists the Mayor in revising budget documentatio n in accordance with consultative processes and taking into account the results from the third quarterly review of the current year	<ul> <li>Consultation with National and Provincial Treasuries and finalise sector plans, water and sanitation, electricity, etc.</li> <li>Public hearings on the Budget, Council Debate on Budget and Plans.</li> </ul>					
MAY	Public participation process launched through series of	committee  Annual review of organisational	<ul><li>Public hearings on the budget,</li></ul>	<ul> <li>Accounting officer assists the Mayor in</li> </ul>	<ul> <li>Public hearings on the Budget,</li> </ul>					

MONTH			ACTIVITIES							
	IDP	PMS		BUDGET						
	public hearings on the IDP and Budget.	KPIs (MPPR Reg. 11)	and council debate.	preparing the final budget	Council Debate on					
	<ul> <li>Prepare departmental</li> </ul>	Review annual	Council	documentatio	Budget and					
	business plans linked	organisational	consider views	n for	Plans.					
	to the IDP strategies,	performance	of the local	consideration	<ul><li>Council</li></ul>					
	objectives, KPI's and	targets (MPPR	community,	for approval at	adopts					
	targets.  IDP Assessment	Reg. 11)	NT, PT, other provincial and	least 30 days before the	budget, resolutions,					
	feedback		national	start of the	capital					
			organs of	budget year	implementati					
			state and	taking into	on plans,					
			municipalities.	account	objectives					
			Mayor to be provided with	consultative processes and	and changes in IDP.					
			an	any other new						
			opportunity to	information of						
			respond to	a material						
			submissions	nature						
			during consultation							
			and table							
			amendments							
			for council							
			consideration. Council to							
			consider							
			approval of							
			budget and							
			plans at least							
			30 days before start of budget							
			year.							
			MFMA s 23, 24;							
			MSA Ch 4 as							
			amended  Entity board of							
			<ul> <li>Entity board of directors to</li> </ul>							
			approve the							
			budget of the							
			entity not							
			later than 30 davs before							
			days before the start of							
			the financial							
			year, taking							
			into account							
			any hearings or							
			recommendati							
			ons of the							
			council of the							
			parent municipality							
			MFMA s 87							
JUNE	■ IDP RF meeting to	<ul><li>Community</li></ul>	<ul> <li>Council must</li> </ul>	<ul> <li>Accounting</li> </ul>	<ul><li>Publish</li></ul>					
	consider the	input into	approve	officer submits	budget and					
	amendments to the IDP.	organisation KPIs and targets	annual budget by resolution,	to the mayor no later than	plans. ■ Finalise					
	EXCO recommends	<ul> <li>Quarterly Audit</li> </ul>	setting taxes	14 days after	performance					
	adoption of the IDP to	Committee	and tariffs,	approval of	contracts and					
	Council.	meeting MFMA	approving	the budget a	delegation.					
	■ Council workshop on	Sect 166 &	changes to IDP	draft of the						
	the IDP.  Adoption of the IDP	MPPR Reg. 14(3)(a)	and budget related	SDBIP and annual						
	by Council.	± <del>7</del> (3)(a)	policies,	performance						
			approving	agreements						
			measurable	required by s						
			performance	57(1)(b) of the						
			objectives for	MSA.						

MONTH			ACTIVITIES		
	IDP	PMS	-	BUDGET	
			revenue by	MFMA s 69; MSA s	
			source and	57	
			expenditure	<ul> <li>Accounting</li> </ul>	
			by vote before	officers of	
			start of budget	municipality	
			year	and entities	
			MFMA s 16, 24, 26,	publishes	
			53	adopted	
			■ Mayor must	budget and	
			approve SDBIP	plans	
			within 28 days	MFMA s 75, 87	
			after approval of the budget		
			and ensure		
			that annual		
			performance		
			contracts are		
			concluded in		
			accordance		
			with s 57(2) of		
			the MSA.		
			Mayor to		
			ensure that		
			the annual		
			performance		
			agreements are linked to		
			the		
			measurable		
			performance		
			objectives		
			approved with		
			the budget		
			and SDBIP.		
			The mayor		
			submits the		
			approved SDBIP and		
			SDBIP and performance		
			agreements to		
			council, MEC		
			for local		
			government		
			and makes		
			public within		
			14 days after		
			approval.		
			■ MFMA s 53;		
			MSA s 38-45,		
			<b>57(2)</b> ■ Council must		
			• Council must finalise a		
			system of		
			delegations.		
			■ MFMA s 59,		
			79, 82; MSA s		
			59-65		
				i .	1

#### OTHER SUPPORTING TABLES

## DC25 Amajuba - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

Description	R	2010/11	0/11 2011/12 2012/13 Current Year 2013/14							2014/15 Medium Term Revenue & Expenditure Framework			
Description	e f	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17		
R thousand													
REVENUE ITEMS:													
Service charges - water revenue Total Service charges - water revenue	6				12,373	10,696	10,696	10,696	12,373	13,102	13,823		
less Revenue Foregone Net Service charges - water revenue	_		-	_	12,373	10,696	10,696	10,696	12,373	13,102	13,823		
Service charges - sanitation revenue													
Total Service charges - sanitation revenue less Revenue Foregone					2,520	1,763	1,763	1,763	2,520	2,668	2,815		
Net Service charges - sanitation revenue	-	-	-	-	2,520	1,763	1,763	1,763	2,520	2,668	2,815		
Service charges - refuse revenue	6												
Net Service charges - refuse revenue		-	-	-	-	-	-	-	-	-	-		
Other Revenue by source													
Tele/Cellphone Cost Recovered				128	110	110	110	110	62	66	69		
Tender Deposits					10	10	10	10	12	13	13		
Hall Rentals				11	80	80	80	80	100	106	112		
Skills Development Grant; Contribution - Accumulated				88		33	33	33	400	424	447		
Surplus		6,961	355	401									
Total 'Other' Revenue	1	6,961	355	628	200	233	233	233	574	608	641		
EVDENDITUDE ITEMS.													
EXPENDITURE ITEMS:													
Employee related costs													
		27 202	25 47/	27.700	4F 417	45 400	45 420	45 400	F0 702	E4.042	F7.01/		
Basic Salaries and Wages	2	27,282	25,476	27,708	45,417	45,428	45,428	45,428	50,793	54,043	57,016		
Pension and UIF Contributions	2	2,370	2,524	2,810	4,973	5,211	5,211	5,211	5,751	6,119	6,455		
Pension and UIF Contributions  Medical Aid Contributions	2	2,370 1,069	2,524 1,160	2,810 1,324	4,973 2,185	5,211 2,137	5,211 2,137	5,211 2,137	5,751 2,292	6,119 2,439	6,455 2,573		
Pension and UIF Contributions Medical Aid Contributions Overtime	2	2,370	2,524 1,160 292	2,810 1,324 811	4,973 2,185 1,314	5,211 2,137 2,343	5,211 2,137 2,343	5,211 2,137 2,343	5,751 2,292 1,090	6,119 2,439 1,160	6,455 2,573 1,224		
Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus	2	2,370 1,069	2,524 1,160 292 2,777	2,810 1,324 811 2,392	4,973 2,185 1,314 4,540	5,211 2,137 2,343 3,770	5,211 2,137 2,343 3,770	5,211 2,137 2,343 3,770	5,751 2,292 1,090 4,594	6,119 2,439 1,160 4,887	6,455 2,573 1,224 5,156		
Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance	2	2,370 1,069 1,449	2,524 1,160 292 2,777 3,801	2,810 1,324 811	4,973 2,185 1,314 4,540 4,144	5,211 2,137 2,343 3,770 3,990	5,211 2,137 2,343 3,770 3,990	5,211 2,137 2,343 3,770 3,990	5,751 2,292 1,090 4,594 4,153	6,119 2,439 1,160 4,887 4,418	6,455 2,573 1,224 5,156 4,662		
Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Cellphone Allowance	2	2,370 1,069 1,449	2,524 1,160 292 2,777 3,801	2,810 1,324 811 2,392 4,562	4,973 2,185 1,314 4,540 4,144 743	5,211 2,137 2,343 3,770 3,990 680	5,211 2,137 2,343 3,770 3,990 680	5,211 2,137 2,343 3,770 3,990 680	5,751 2,292 1,090 4,594 4,153 685	6,119 2,439 1,160 4,887 4,418 729	6,455 2,573 1,224 5,156 4,662 769		
Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Cellphone Allowance Housing Allowances	2	2,370 1,069 1,449 6 128	2,524 1,160 292 2,777 3,801 - 219	2,810 1,324 811 2,392	4,973 2,185 1,314 4,540 4,144 743 478	5,211 2,137 2,343 3,770 3,990 680 304	5,211 2,137 2,343 3,770 3,990 680 304	5,211 2,137 2,343 3,770 3,990 680 304	5,751 2,292 1,090 4,594 4,153 685 404	6,119 2,439 1,160 4,887 4,418 729 429	6,455 2,573 1,224 5,156 4,662 769 453		
Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Cellphone Allowance Housing Allowances Other benefits and allowances	2	2,370 1,069 1,449	2,524 1,160 292 2,777 3,801	2,810 1,324 811 2,392 4,562	4,973 2,185 1,314 4,540 4,144 743	5,211 2,137 2,343 3,770 3,990 680	5,211 2,137 2,343 3,770 3,990 680	5,211 2,137 2,343 3,770 3,990 680	5,751 2,292 1,090 4,594 4,153 685	6,119 2,439 1,160 4,887 4,418 729	6,455 2,573 1,224 5,156 4,662 769		
Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Cellphone Allowance Housing Allowances Other benefits and allowances Payments in lieu of leave Long service awards	2	2,370 1,069 1,449 6 128	2,524 1,160 292 2,777 3,801 - 219	2,810 1,324 811 2,392 4,562	4,973 2,185 1,314 4,540 4,144 743 478	5,211 2,137 2,343 3,770 3,990 680 304	5,211 2,137 2,343 3,770 3,990 680 304	5,211 2,137 2,343 3,770 3,990 680 304	5,751 2,292 1,090 4,594 4,153 685 404	6,119 2,439 1,160 4,887 4,418 729 429	6,455 2,573 1,224 5,156 4,662 769 453		
Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Cellphone Allowance Housing Allowances Other benefits and allowances Payments in lieu of leave	2 4	2,370 1,069 1,449 6 128	2,524 1,160 292 2,777 3,801 - 219	2,810 1,324 811 2,392 4,562	4,973 2,185 1,314 4,540 4,144 743 478	5,211 2,137 2,343 3,770 3,990 680 304	5,211 2,137 2,343 3,770 3,990 680 304	5,211 2,137 2,343 3,770 3,990 680 304	5,751 2,292 1,090 4,594 4,153 685 404	6,119 2,439 1,160 4,887 4,418 729 429	6,455 2,573 1,224 5,156 4,662 769 453		
Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Cellphone Allowance Housing Allowances Other benefits and allowances Payments in lieu of leave Long service awards Post-retirement benefit obligations  sub-total		2,370 1,069 1,449 6 128	2,524 1,160 292 2,777 3,801 - 219	2,810 1,324 811 2,392 4,562	4,973 2,185 1,314 4,540 4,144 743 478	5,211 2,137 2,343 3,770 3,990 680 304	5,211 2,137 2,343 3,770 3,990 680 304	5,211 2,137 2,343 3,770 3,990 680 304	5,751 2,292 1,090 4,594 4,153 685 404	6,119 2,439 1,160 4,887 4,418 729 429	6,455 2,573 1,224 5,156 4,662 769 453		
Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Cellphone Allowance Housing Allowances Other benefits and allowances Payments in lieu of leave Long service awards Post-retirement benefit obligations  sub-total Less: Employees costs	4	2,370 1,069 1,449 6 128 2,337	2,524 1,160 292 2,777 3,801 - 219 155	2,810 1,324 811 2,392 4,562 154 1,042	4,973 2,185 1,314 4,540 4,144 743 478 427	5,211 2,137 2,343 3,770 3,990 680 304 1,144	5,211 2,137 2,343 3,770 3,990 680 304 1,144	5,211 2,137 2,343 3,770 3,990 680 304 1,144	5,751 2,292 1,090 4,594 4,153 685 404 1,189	6,119 2,439 1,160 4,887 4,418 729 429 1,265	6,455 2,573 1,224 5,156 4,662 769 453 1,335		
Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Cellphone Allowance Housing Allowances Other benefits and allowances Payments in lieu of leave Long service awards Post-retirement benefit obligations  sub-total	4	2,370 1,069 1,449 6 128 2,337	2,524 1,160 292 2,777 3,801 - 219 155	2,810 1,324 811 2,392 4,562 154 1,042	4,973 2,185 1,314 4,540 4,144 743 478 427	5,211 2,137 2,343 3,770 3,990 680 304 1,144	5,211 2,137 2,343 3,770 3,990 680 304 1,144	5,211 2,137 2,343 3,770 3,990 680 304 1,144	5,751 2,292 1,090 4,594 4,153 685 404 1,189	6,119 2,439 1,160 4,887 4,418 729 429 1,265	6,455 2,573 1,224 5,156 4,662 769 453 1,335		
Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Cellphone Allowance Housing Allowances Other benefits and allowances Payments in lieu of leave Long service awards Post-retirement benefit obligations  sub-total Less: Employees costs capitalised to PPE	4 5	2,370 1,069 1,449 6 128 2,337	2,524 1,160 292 2,777 3,801 - 219 155	2,810 1,324 811 2,392 4,562 154 1,042	4,973 2,185 1,314 4,540 4,144 743 478 427	5,211 2,137 2,343 3,770 3,990 680 304 1,144	5,211 2,137 2,343 3,770 3,990 680 304 1,144	5,211 2,137 2,343 3,770 3,990 680 304 1,144	5,751 2,292 1,090 4,594 4,153 685 404 1,189	6,119 2,439 1,160 4,887 4,418 729 429 1,265	6,455 2,573 1,224 5,156 4,662 769 453 1,335		
Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Cellphone Allowance Housing Allowances Other benefits and allowances Payments in lieu of leave Long service awards Post-retirement benefit obligations  sub-total Less: Employees costs capitalised to PPE Total Employee related costs	4 5	2,370 1,069 1,449 6 128 2,337	2,524 1,160 292 2,777 3,801 - 219 155	2,810 1,324 811 2,392 4,562 154 1,042	4,973 2,185 1,314 4,540 4,144 743 478 427	5,211 2,137 2,343 3,770 3,990 680 304 1,144	5,211 2,137 2,343 3,770 3,990 680 304 1,144	5,211 2,137 2,343 3,770 3,990 680 304 1,144	5,751 2,292 1,090 4,594 4,153 685 404 1,189	6,119 2,439 1,160 4,887 4,418 729 429 1,265	6,455 2,573 1,224 5,156 4,662 769 453 1,335		
Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Cellphone Allowance Housing Allowances Other benefits and allowances Payments in lieu of leave Long service awards Post-retirement benefit obligations  sub-total Less: Employees costs capitalised to PPE Total Employee related costs  Contributions recognised - capital Sports & Recreation programmes Infrastructure Projects - MIG	4 5	2,370 1,069 1,449 6 128 2,337	2,524 1,160 292 2,777 3,801 - 219 155	2,810 1,324 811 2,392 4,562 154 1,042	4,973 2,185 1,314 4,540 4,144 743 478 427 64,222	5,211 2,137 2,343 3,770 3,990 680 304 1,144	5,211 2,137 2,343 3,770 3,990 680 304 1,144 65,007	5,211 2,137 2,343 3,770 3,990 680 304 1,144 65,007	5,751 2,292 1,090 4,594 4,153 685 404 1,189	6,119 2,439 1,160 4,887 4,418 729 429 1,265	6,455 2,573 1,224 5,156 4,662 769 453 1,335		
Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Cellphone Allowance Housing Allowances Other benefits and allowances Payments in lieu of leave Long service awards Post-retirement benefit obligations  sub-total Less: Employees costs capitalised to PPE Total Employee related costs  Contributions recognised - capital Sports & Recreation programmes	4 5	2,370 1,069 1,449 6 128 2,337 34,640	2,524 1,160 292 2,777 3,801 - 219 155 36,403	2,810 1,324 811 2,392 4,562 154 1,042 40,802	4,973 2,185 1,314 4,540 4,144 743 478 427 64,222	5,211 2,137 2,343 3,770 3,990 680 304 1,144 - 65,007 65,007	5,211 2,137 2,343 3,770 3,990 680 304 1,144 65,007	5,211 2,137 2,343 3,770 3,990 680 304 1,144 65,007	5,751 2,292 1,090 4,594 4,153 685 404 1,189 70,950	6,119 2,439 1,160 4,887 4,418 729 429 1,265 75,490	6,455 2,573 1,224 5,156 4,662 769 453 1,335 79,642		
Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Cellphone Allowance Housing Allowances Other benefits and allowances Payments in lieu of leave Long service awards Post-retirement benefit obligations  sub-total Less: Employees costs capitalised to PPE Total Employee related costs  Contributions recognised - capital  Sports & Recreation programmes Infrastructure Projects - MIG Bulk Infrastructure Projects	4 5	2,370 1,069 1,449 6 128 2,337 34,640	2,524 1,160 292 2,777 3,801 - 219 155	2,810 1,324 811 2,392 4,562 154 1,042 40,802	4,973 2,185 1,314 4,540 4,144 743 478 427 64,222 64,222	5,211 2,137 2,343 3,770 3,990 680 304 1,144 - 65,007	5,211 2,137 2,343 3,770 3,990 680 304 1,144 65,007	5,211 2,137 2,343 3,770 3,990 680 304 1,144 65,007	5,751 2,292 1,090 4,594 4,153 685 404 1,189 70,950	6,119 2,439 1,160 4,887 4,418 729 429 1,265	6,455 2,573 1,224 5,156 4,662 769 453 1,335		

Other Infrastructure			1,687	3,964					_		
Total Contributions recognised -			1,007	3,704							
capital		53,480	49,513	8,315	59,199	60,999	60,999	60,999	54,904	60,561	57,588
<u>Depreciation &amp; asset impairment</u> Depreciation of Property, Plant &											
Equipment		4,421	5,381	5,162	1,827	2,226	2,226	2,226	5,162	5,374	5,644
Lease amortisation		., .= .	2,00	0,102	.,,,,	_,;	_,	_,	-,	5,51	2/211
Capital asset impairment											
Depreciation resulting from	1										
revaluation of PPE	0										
Total Depreciation & asset	1	4 404	F 201	F 1/0	1 007	2.227	2.227	2.227	F 1/2	F 274	F / 44
impairment	1	4,421	5,381	5,162	1,827	2,226	2,226	2,226	5,162	5,374	5,644
Bulk purchases											
Electricity Bulk Purchases											
*					2.402	4.700	4.400	4.400	F 000	/ 000	7.000
Water Bulk Purchases		-			2,493	4,600	4,600	4,600	5,000	6,000	7,000
Total bulk purchases	1	-	-	-	2,493	4,600	4,600	4,600	5,000	6,000	7,000
T											
<u>Transfers and grants</u>											
Cash transfers and grants		-	-	-	-	-	-	-	-	-	-
Non-cash transfers and grants		-	-	-	-	-	-	-	-	-	_
Total transfers and grants	1	_	_	_	_	_	_	_	_	_	_
Contracted services											
Rental Office Equipment;					300	350	350	350	366	388	409
Cleaning Services;					450	250	250	250	250	265	279
Gardening Services					1,675	-	_	_	350	371	391
Security;					5,000	1,600	1,600	1,600	4,500	5,500	5,803
					72	100	100	100			
Alternative Service Delivery									1,000	1,000	-
Proffesional & Legal Costs;					111	-	-	-	500	530	559
Disciplinary Hearing Costs					250	2,100	2,100	2,100	100	106	112
Electricity;					300	70	70	70	2,500	2,530	2,559
Municipal Serv -Rates & Taxe					500	-	-	-	185	196	207
Pest Control & Hygiene Services					-				250	265	279
Sanitation & Water;					500	9,706	9,706	9,706			
Communication-Radio Licenc				11,091	1,656						
Security;					31						
Website development & host					800						
sub-total	1	_	_	11,091	11,645	14,176	14,176	14,176	10,001	11,149	10,597
Allocations to organs of state:	ļ .			11,071	11,010	11,170	11,170	11,170	10,001	11,117	10,077
-											
Electricity											
Water											
Sanitation											
Other											
Total contracted services		-	-	11,091	11,645	14,176	14,176	14,176	10,001	11,149	10,597
Other Expenditure By Type	-										
Collection costs											
Contributions to 'other' provisions									2,725	2,980	3,143
Consultant fees		-			350	735	735	735			
Audit fees		1,403	813	1,734	2,500	350	350	350	2,450	2,491	2,741
General expenses	3	104,535	122,942	122,942	9,444	20,437	20,437	20,437	18,168	20,590	22,097
Consultant fees		2,069	958	906	2,888	3,250	3,250	3,250			
Audit fees		_		3,375	-	530	530	530			
General expenses				3,370	17,703	7,996	7,996	7,996	13,675	6,550	8,192
Sport Development Programmes					253	1,770	7,770	1,770	1,000	1,059	1,117
					203				1,000	1,039	1,117
Subsistence and Travelling					-						
Telephone and Communications											
Shared Services											
Finance Management Programmes					1,500				1,500	1,500	1,500
MSIG Expenditure					890				934	967	1,018
									934	907	1,018
Road Asset Management		400.05	401707	400.05	1,706	00.00=	00.05=	00.00=	40.45-	0. 10-	00.005
Total 'Other' Expenditure	1	108,006	124,713	128,956	37,234	33,297	33,297	33,297	40,452	36,137	39,809

#### Amajuba District Municipality

## 2014/15 Annual Budget and MTREF

Repairs and Maintenance by Expenditure Item	8										
Other Expenditure		2,069	906	1,031	5,488	4,528	4,528	4,528	3,770	4,963	5,202
Total Repairs and Maintenance	Ī										
Expenditure	9	2,069	906	1,031	5,488	4,528	4,528	4,528	3,770	4,963	5,202

# Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 1 - Council and Executive Committee	Vote 2 - Office of the Municipal Manager	Vote 3 - Budget and Treasury Office	Vote 4 - Corporate and Property Management Services	Vote 5 - Community Social Development and Environmental	Vote 6 - Local Economic Development and Planning	Vote 7 - Tousong- Shared Service Centres	Vote 8 - Disaster Management Services	Vote 9 - Technical and Road Management Services	Vote 10 - Amajuba Water Services Authority Services	Vote 11 - Enviro mental Health- Commu nity	Total
R thousand	1											TIILY	
Revenue By Source Service charges - water revenue Service charges - sanitation revenue											12,373 2,520		12,373 2,520
Other revenue Transfers recognised - operational Gains on disposal of PPE		12,374		12 59,022	747	100	11,000			-	39,829	5,676	859 127,902 –
Total Revenue (excluding capital transfers and contributions)		12,374	-	59,034	747	100	11,000	-	-	-	54,721	5,676	143,653
Expenditure By Type  Employee related costs  Remuneration of councillors	-	5,395	9,028	7,974	8,781	5,773	10,133	624	4,284	5,990	15,577	2,786	70,950 5,395
Debt impairment Depreciation & asset impairment		70	290	200	1,000	2,500	200			730	172		- 5,162
Finance charges Bulk purchases					1,500								1,500 –
Other materials													-
Contracted services													-
Transfers and grants Other expenditure		370	1,755	4,934	14,549	1,195	17,305	55	1,950	1,000	12,340		- 55,453
Loss on disposal of PPE		370	1,755	4,754	14,047	1,170	17,505	55	1,700	1,000	12,540		-
Total Expenditure		5,835	11,073	13,108	25,830	9,468	27,638	679	6,234	7,720	28,088	2,786	138,459
Surplus/(Deficit) Transfers recognised - capital Contributions recognised - capital		6,539	(11,073)	45,926	(25,083)	(9,368)	(16,638)	(679)	(6,234)	(7,720)	26,633	2,890	5,194 - -
Contributed assets Surplus/(Deficit) after capital transfers & contributions		6,539	(11,073)	45,926	(25,083)	(9,368)	(16,638)	(679)	(6,234)	(7,720)	26,633	2,890	- 5,194

# Supporting Table SA3 Supportinging detail to 'Budgeted Financial Position'

Position.		2010/11	2011/12	2012/13		Current Y	ear 2013/14		2014/15 Medium Term Revenue & Expenditure Framework			
Description	Ref	لد - عناس ۸	لد - عناس ۸	المالية المالية	Orieinal	A ali 4 2	Full V	Pre-	Budget	Framework Budget	Budge	
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	audit outcome	Year 2014/15	Year +1 2015/16	Year +2 2016/1	
R thousand												
ASSETS												
Call investment deposits												
Call deposits < 90 days		1,401	6,845	2,663	25,000	780	780	780	5,000	10,000	15,000	
Other current investments > 90 days												
Total Call investment deposits	2	1,401	6,845	2,663	25,000	780	780	780	5,000	10,000	15,00	
Consumer debtors												
Consumer debtors				64		20,116	20,116	20,116	20,116	20,116	20,11	
Less: Provision for debt impairment									(1,800)	(2,000)	(2,110	
Total Consumer debtors	2	-	-	64	-	20,116	20,116	20,116	18,316	18,116	18,00	
Debt impairment provision												
Balance at the beginning of the year  Contributions to the provision												
Bad debts written off												
Balance at end of year		-	-	_	_	_	_	_	_	_	_	
Property, plant and equipment (PPE)												
PPE at cost/valuation (excl. finance leases)		78,433	62,836	59,494	149,108	149,108	149,108	149,108	179,860	210,421	238,00	
Leases recognised as PPE	3					-	-	-				
Less: Accumulated depreciation		13,519			25,652	25,652	25,652	25,652	30,000	40,000	50,00	
Total Property, plant and equipment (PPE)	2	64,913	62,836	59,494	123,457	123,457	123,457	123,457	149,860	170,421	188,00	
()	_	01,710	02,000	07,171	120,107	120,107	120,107	120,107	117,000	170,121	100,00	
LIABILITIES												
Current liabilities - Borrowing												
Short term loans (other than bank												
overdraft)		17							20,000	18,500	16,50	
Current portion of long-term liabilities  Total Current liabilities - Borrowing		17							20,000	18,500	16,50	
Total Current habilities - Borrowing		17	-	_	_	_	_	_	20,000	10,500	10,30	
Trade and other payables												
Trade and other creditors		40,564	69,361	87,162	31,855	10,265	10,265	10,265	8,000	9,000	10,00	
Unspent conditional transfers		22,398				21,923	21,923	21,923	10,000	9,000	8,000	
VAT												
Total Trade and other payables	2	62,962	69,361	87,162	31,855	32,188	32,188	32,188	18,000	18,000	18,00	
Non current liabilities - Borrowing												
Borrowing	4											
Finance leases (including PPP asset												
element)  Total Non current liabilities - Borrowing								_	_		_	
Total Non current habilities - Borrowing		-	-	_	_	_	_	_	_	-	_	
Provisions - non-current												
Retirement benefits									20	25	30	
List other major provision items												
Refuse landfill site rehabilitation												
Other												
Total Provisions - non-current		-	-	-	-	-	-	-	20	25	30	
OLIANOFO IN NET 1005TO												
CHANGES IN NET ASSETS											1	
Accumulated Surplus/(Deficit) Accumulated Surplus/(Deficit) - opening												
balance		(27,324)	(5,838)	688,780	(92,110)	889,670	889,670	889,670	144,139	171,992	197,45	
GRAP adjustments		883,593	782,866		935,950	(847,291)	(847,291)	(847,291)				
Restated balance		856,269	777,028	688,780	843,840	42,379	42,379	42,379	144,139	171,992	197,45	

## Amajuba District Municipality

## 2014/15 Annual Budget and MTREF

Surplus/(Deficit)		(10,336)	5,838	(9,722)	44	(0)	(0)	(0)	3,694	3,451	3,272
Appropriations to Reserves		(67,351)	0	9,722	1,300	76,234	76,234	76,234	(3,694)	(3,451)	(3,272)
Other adjustments					76,234						
Accumulated Surplus/(Deficit)	1	778,581	782,866	688,780	921,418	118,613	118,613	118,613	144,139	171,992	197,455
Total Reserves	2	ı	1	ı	-	1	-	-	ı	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	778,581	782,866	688,780	921,418	118,613	118,613	118,613	144,139	171,992	197,455

# Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Go al Co de Strategic Objective 2014/15 Medium Term Revenue & Expenditure Framework 2010/11 2011/12 2012/13 Current Year 2013/14 Goal R Budget Budget Budget Adjusted Full Year Audited Audited Audited Original

R thousand			Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Year 2014/15	Year +1 2015/16	Year +2 2016/17
Basic Service	To ensure		140,622	176,558	180,509	70,988	124,968	124,968	54,721	58,338	61,003
Delivery	provision of										
	basic										
	community										
	infrastructure										
	and services										
	as per										
	acceptable										
	norms and										
Land Farments	standards					0.700			11 000	2.250	2.400
Local Economic	To facilitate,					8,780			11,000	3,250	3,400
Development	encourage										
(LED)	and support										
	the										
	development of an enabling										
	environment										
	for LED and										
	job creation										
Corporate	To achieve					32,870			17,398	20,279	21,147
Governance	sound					0=,010			,		,
	governance,										
	management,										
	administration										
	and equity										
	within										
	Amajuba										
	district in line										
	with										
	organised										
	local										
	government										
	guidelines					40 507			F0.004	(0.075	(0.4/0
Municipal	To achieve					12,587			59,034	63,275	68,469
Financial Viability and	effective financial										
Management	management										
Allocations to oth		2									
Total Revenue											
(excluding capita	ıl										
transfers and											
contributions)		1	140,622	176,558	180,509	125,226	124,968	124,968	142,153	145,142	154,020

# Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2010/11 2011/12 2012/13 Current Year 2013/14 Ref				13/14	2014/15 Medium Term Revenue & Expenditure Framework			
R thousand			KCI	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
To ensure provision of basic community infrastructure and services as per acceptable norms and standards	Improvement in efficiency of service delivery			150,958	170,720	190,231	125,182	124,968	124,968	28,088	31,371	33,648
To facilitate, encourage and support the development of an enabling environment for LED and job creation	Support SMMEs through the Procurement Programme									27,638	22,356	25,104
To achieve effective financial management	Improvement in expenditure management, accounting and reporting									13,108	13,723	14,510
Establish Good Inter- Governmental Relations	Growth Summit and Imbizo's,Promote Public Participation in IDP and Budget Processes									69,624	74,241	77,487
Allocations to other priorities												
Total Expenditure			1	150,958	170,720	190,231	125,182	124,968	124,968	138,459	141,691	150,749

#### Amajuba District Municipality

#### 2014/15 Annual Budget and MTREF

Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Cod e		2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework			
R thousand			Ref	Audited Outcom e	Audited Outcom e	Audited Outcom e	Origina I Budget	Adjuste d Budget	Full Year Forecas t	Budget Year 2014/1 5	Budget Year +1 2015/1 6	Budget Year +2 2016/1 7	
Provide quality basic service and Service Delivery  Promote sound governance and financial sustainability	Provision of Water and Sanitation and maintaining infrastructur e for the Municipality Asset Renewal strategy	В		53,480	49,513	8,315	60,499	61,622	61,622	54,904 1,500	60,561 -	57,588 -	
Allocations to other priorities			3										
Total Capital Expenditure			1	53,480	49,513	8,315	60,499	61,622	61,622	56,404	60,561	57,588	

## Supporting Table SA8 Performance indicators and benchmarks

Description of		2010/11	2011/12	2012/13		Current Ye		2014/15 Medium Term Revenue & Expenditure Framework			
financial indicator	Basis of calculation	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.1%	0.0%	0.0%	1.1%	0.0%	0.0%	0.0%	1.1%	1.3%	1.3%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	1.2%	1.3%	0.0%	8.8%	0.0%	0.0%	0.0%	9.5%	10.8%	11.4%
Borrowed funding of 'own' capital expenditure Safety of	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	10.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Capital</u> Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity Current Ratio	Current assets/current	0.1	0.2	0.1	1.7	0.9	0.9	0.9	0.9	1.0	1.3
Current Ratio adjusted for aged debtors	liabilities Current assets less debtors > 90 days/current	0.1	0.2	0.1	1.7	0.9	0.9	0.9	0.9	1.0	1.3
Liquidity Ratio	liabilities Monetary Assets/Current Liabilities	0.0	0.1	0.0	1.5	0.0	0.0	0.0	0.3	0.4	0.6
Revenue Management Annual Debtors Collection Rate (Payment Level	Last 12 Mths Receipts/Last 12 Mths Billing		-573.8%	-2222.3%	70.2%	105.0%	105.1%	105.1%	105.1%	100.0%	100.0%
%) Current Debtors Collection Rate (Cash receipts %		8.1%	85.4%	70.2%	105.0%	105.1%	105.1%	105.1%	100.0%	100.0%	100.0%
of Ratepayer & Other revenue) Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	7.6%	6.5%	5.8%	4.1%	22.9%	22.9%	22.9%	15.5%	15.2%	14.3%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<u>Creditors</u> <u>Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA's 65(e))										
Creditors to Cash and Investments	33(0))	-348.2%	914.6%	3511.8%	832.6%	1351.4%	1351.4%	1351.4%	129.5%	93.5%	77.5%
Employee costs	Employee costs/(Total Revenue - capital revenue)	39.8%	28.7%	22.6%	50.8%	51.8%	51.8%	51.8%	49.4%	52.0%	51.7%
Remuneration	Total remuneration/(Total Revenue - capital	44.2%	32.0%	24.9%	55.8%	56.3%	56.3%		53.1%	56.0%	55.6%
Repairs & Maintenance	revenue) R&M/(Total Revenue excluding capital revenue)	2.4%	0.7%	0.6%	4.3%	3.6%	3.6%		2.6%	3.4%	3.4%

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Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	5.1%	4.2%	2.9%	2.6%	1.8%	1.8%	1.8%	4.6%	4.9%	5.0%
IDP regulation financial	-										
viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating	8.7	0.6	-	52.8	52.8	52.8	-	-	-	-
	Grants)/Debt service payments due within financial year)										
ii.O/S Service Debtors to	Total outstanding service	0.0%	0.0%	3920.3%	35.1%	225.8%	225.8%	225.8%	147.0%	137.6%	129.8%
Revenue	debtors/annual revenue received for services										
iii. Cost coverage	(Available cash + Investments)/monthly	(1.7)	1.0	0.3	0.5	0.1	0.1	0.1	0.7	1.0	1.3
	fixed operational expenditure										

## DC25 Amajuba - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator		Basis of calculation	2001	2007	2011 Census	2010/11	2011/12	2012/13	Current Year 2013/14		edium Term Revenue & nditure Framework		
	Ref		Census	Survey		Outcome	Outcome	Outcome	Original Budget	Outcom e	Outcom e	Outcom e	
<u>Demographics</u>		Statistics SA	431	468	442	502	507	513	518	523	529	529	
Population Females aged 5 - 14		(Census figures) Statistics SA (Census	54	57	54	54	53	53	53	52	52	52	
Males aged 5 - 14		figures) Statistics SA (Census	56	57	53	57	57	57	56	56	56	56	
Females aged 15 - 34		figures) Statistics SA (Census figures)	76	83	81	87	88	89	90	91	91	91	
Males aged 15 - 34		Statistics SA (Census	73	78	78	97	98	100	101	102	104	104	
Unemployment		figures) Statistics SA (Census figures)	31	56	60	56	49	44	42	38	35	35	
Monthly household income (no. of households)	1, 12	-											
No income	12	Global Insight	1,973	3,447	1,840	1,114	739	338	154	102	76	76	
R1 - R1 600		Global Insight	5,090	12,608	7,595	3,696	1,982	72	3	1	1	1	
R1 601 - R3 200		Global Insight	17,045	20,518	23,402	17,765	16,535	15,134	13,852	12,893	11,100	11,100	
R3 201 - R6 400		Global Insight	12,600	14,198	20,226	18,530	18,007	17,479	16,967	16,488	15,461	15,461	
R6 401 - R12 800		Global Insight	12,998	16,117	19,220	20,865	21,124	21,156	21,168	21,451	22,176	22,176	
R12 801 - R25 600		Global Insight	6,609	8,931	13,291	15,957	17,368	18,665	20,059	21,831	23,869	23,869	
R25 601 - R51 200		Global Insight	4,369	4,864	8,138	10,481	11,156	11,828	12,541	13,349	14,910	14,910	
R52 201 - R102 400		Global Insight	4,524	5,018	6,856	8,721	9,220	9,733	10,273	10,862	12,185	12,185	
R102 401 - R204 800		Global Insight	3,842	3,773	5,555	7,043	7,520	7,792	8,494	9,069	10,165	10,165	
R204 801 - R409 600		Global Insight	3,274	3,773	4,742	5,871	6,151	6,481	6,828	7,153	7,930	7,930	
R409 601 - R819 200		Global Insight	2,528	3,586	4,843	5,718	6,016	6,265	6,524	6,864	7,398	7,398	
> R819 200		Global Insight	2,171	5,516	10,210	13,295	13,989	14,795	15,665	16,507	18,989	18,989	
Poverty profiles (no. of households)													
< R2 060 per household	13												
per month Insert description	2												
Household/demographics													
(000) Number of people in		Statistics SA	431,341	468,040	442,264								
municipal area  Number of poor people in		(Census figures) Statistics SA	222,265	299,555	301,056	502	507	513	518	523	529	529	
municipal area		(Census figures)				295	303	295	295	298	305	305	
Number of households in municipal area		Statistics SA (Census figures)	77,023	102,161	125,920	128	129	130	130	132	135	135	
Number of poor households in municipal area Definition of poor household (R per month)		, , , , , , , , , , , , , , , , , , ,											
-	_												
Housing statistics Formal	3	Statistics SA	56,321	78,868	102,764	105,317	108,028	109,603	110,993	112,136	114,628	114,628	

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Informal		(Census figures) Statistics SA (Census figures)	20,702	23,293	23,156	23,099	21,031	20,205	18,944	19,789	20,229	20,229
Total number of households			77,023	102,161	125,920	128,416	129,059	129,808	129,937	131,925	134,857	134,857
Dwellings provided by municipality Dwellings provided by province/s Dwellings provided by	4 5											
private sector Total new housing dwellings			-	-	-	-	-	-	-	-	-	-
<u>Economic</u>	6											
Inflation/inflation outlook (CPIX) Interest rate - borrowing Interest rate - investment Remuneration increases Consumption growth (electricity) Consumption growth (water)						3.3%	5.0%	5.4%	5.5%	6.2% 6.0% 6.8%	5.9% 6.0% 6.2%	5.5% 6.0% 5.5%
Collection rates  Property tax/service charges Rental of facilities & equipment Interest - external investments Interest - debtors	7									75.0% 80.0% 6.0% 60.0%	80.0% 80.0% 6.0% 65.0%	95.0% 100.0% 6.0% 70.0%
Revenue from agency services												

Table SA10 Funding measurement

Description	MFMA sectio	R	2010/11	2011/12	2012/13		Current Ye	ear 2013/14			edium Term I nditure Frame	
Description	n	f	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre- audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Funding measures Cash/cash equivalents at the year	-	-										
end - R'000  Cash + investments at the yr end	18(1)b	1	(11,649)	7,584	2,482	3,826	760	760	760	6,176	9,626	12,898
less applications - R'000 Cash year end/monthly	18(1)b	2	(66,491)	(54,690)	(77,566)	23,627	(2,842)	(2,842)	(2,842)	14,316	20,116	26,006
employee/supplier payments Surplus/(Deficit) excluding	18(1)b	3	(1.7)	1.0	0.3	0.5	0.1	0.1	0.1	0.7	1.0	1.3
depreciation offsets: R'000 Service charge rev % change -	18(1) 18(1)a	4	(10,336)	5,838	(9,722)	44	(0)	(0)	(0)	3,694	3,451	3,272
macro CPIX target exclusive Cash receipts % of Ratepayer &	,(2) 18(1)a	5	N.A.	(6.0%)	(6.0%)	(6.0%)	(22.3%)	(6.0%)	(6.0%)	13.5%	(0.1%)	(0.5%)
Other revenue  Debt impairment expense as a %	,(2) 18(1)a	6	8.1%	85.4%	70.2%	105.0%	105.1%	105.1%	105.1%	100.0%	100.0%	100.0%
of total billable revenue Capital payments % of capital	,(2) 18(1)c	7	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
expenditure  Borrowing receipts % of capital	;19	8	28.6%	5.6%	78.5%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
expenditure (excl. transfers) Grants % of Govt.	18(1)c	9 1	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
legislated/gazetted allocations Current consumer debtors %	18(1)a	0								0.0%	0.0%	0.0%
change - incr(decr)  Long term receivables % change -	18(1)a	1 1	N.A.	25.9%	25.2%	(49.8%)	451.7%	0.0%	0.0%	(22.5%)	(0.9%)	(0.5%)
incr(decr) R&M % of Property Plant &	18(1)a 20(1)(	2	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Equipment	vi) 20(1)(	3	3.2%	1.4%	1.7%	4.4%	3.7%	3.7%	3.1%	2.5%	2.9%	2.8%
Asset renewal % of capital budget	vi)	4	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%

Supporting Table SA13b Serv	ice T	ariffs by category - explanate	ory						
Description	Ref	Provide description of tariff	2010/11	2011/12	2012/13	Current Year	Term Re Exper	Medium evenue & nditure ework	
		structure where appropriate				2013/14	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Exemptions, reductions and rebates (Rands)									
Indigents									
Water tariffs									
Water usage - life line tariff		0 - 6 kl	FREE	FREE	FREE	FREE	FREE	FREE	FREE
Water usage - Block 1 (c/kl)		7 - 20 kl	526	526	526	637	673	758	803
Water usage - Block 2 (c/kl)		21 - 40 kl	536	536	536	726	767	1,106	1,106
Water usage - Block 3 (c/kl)		41 - 60 kl	547	547	547	751	793	1,159	1,159
Water usage - Block 4 (c/kl)		Above 61 kl	550	550	550	776	819	1,228	1,228
Waste water tariffs									
Basic charge/fixed fee (Rands/month)		(fill in structure)	214	475	544	544	699	699	699

Supporting Table SA14 Household bills

Supporting Table SA14 Ho	useh	old bills									
Description	Ref	2010/11	2011/12	2012/13	Cur	rent Year 201	13/14	2014/15 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Rand/cent								% incr.			
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Water: Consumption			100.44	161.78	170.92	170.92	170.92	6.0%	181.18	192.05	203.57
Sanitation			64.20	97.20	102.60	102.60	102.60	6.0%	108.76	115.28	122.20
Refuse removal											
Other											
sub-total		-	164.64	258.98	273.52	273.52	273.52	6.0%	289.93	307.33	325.77
VAT on Services											
		-	164.64	258.98	273.52	273.52	273.52	6.0%	289.93	307.33	325.77
Total large household bill:			_	57.3%	5.6%	_	_		6.0%	6.0%	6.0%
% increase/-decrease											
Monthly Account for Household -	2										
'Affordable Range'											
Rates and services charges:											
Water: Consumption			85.69	125.48	132.57	132.57	132.57	6.0%	140.52	148.96	157.89
Sanitation			54.26	81.00	85.50	85.50	85.50	6.0%	90.63	96.07	101.83
Refuse removal											
Other		_	139.95	206.48	218.07	218.07	218.07	6.0%	231.15	245.02	259.72
sub-total			137.73	200.40	210.07	210.07	210.07	0.070	231.13	243.02	237.12
VAT on Services		_	139.95	206.48	218.07	218.07	218.07	6.0%	231.15	245.02	259.72
Total small household bill: % increase/-decrease			_	47.5%	5.6%	_	_		6.0%	6.0%	6.0%
				-	-0.88	-1.00	-				
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Water: Consumption			73.54	89.18	94.22	94.22	94.22	6.0%	99.87	105.87	112.22
Sanitation				45.36	47.88	47.88	47.88	6.0%	50.75	53.80	57.03
Refuse removal											
Other											
sub-total		-	73.54	134.54	142.10	142.10	142.10	6.0%	150.63	159.66	169.24
VAT on Services											
Total small household bill:		-	73.54	134.54	142.10	142.10	142.10	6.0%	150.63	159.66	169.24
			-	82.9%	5.6%	_	_		6.0%	6.0%	6.0%
% increase/-decrease											

Supporting Table SA15 Investment particulars by type

lance that and have		2010/11	2011/12	2012/13	Cu	rrent Year 2013	3/14		ledium Term R Inditure Frame	
Investment type	Re f	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand										
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank Deposits - Public Investment Commissioners Deposits - Corporation for Public Deposits		8,985	6,845	2,663	25,000	780	780	5,000	10,000	15,000
Bankers Acceptance Certificates Negotiable Certificates of Deposit - Banks Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	8,985	6,845	2,663	25,000	780	780	5,000	10,000	15,000
<u>Entities</u>										
Repurchase Agreements - Banks										
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		8,985	6,845	2,663	25,000	780	780	5,000	10,000	15,000

Supporting Table SA16 Investment particulars by maturity

Supporting	rabi	e SATO IIIVE	esimeni pa	rticulars b	y maturity	ı			ı	1	
Investments by Maturity	Ref	Period of Investment	Type of Investmen	Capital Guarantee (Yes/ No)	Commission Paid (Rands)	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1	Yrs/Months									
Parent municipality											
ABSA - 32 Days Notice Absa Standard First National Bank			ABSA - 32 Days Notice Absa Standard First National Bank			32 Day Notice Daily Call 32 Day Notice 3 Month Notice	1,364 35 126 1,135	- - -	(1,364) (35) - (1,135)	700 4,144 30	700 4,144 156 - - -
Municipality sub-total							2,660		(2,534)	4,874	5,000
Entities Entities sub-											
total							-		-	-	-
TOTAL INVESTMENTS AND INTEREST	1						2,660		(2,534)	4,874	5,000

Supporting Table SA18 Transfers and grant receipts

Supporting Table SA18 Tra  Description	Ref	2010/11	2011/12	2012/13	Cui	rrent Year 201	3/14		edium Term I nditure Framo	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		80,492	88,599	98,319	110,431	110,431	110,431	114,819	123,175	130,900
Local Government Equitable Share		38,243	40,477	44,413	52,618	52,618	52,618	55,797	59,913	62,444
RSC Levy Replacement		40,088	43,698	47,630	51,917	51,917	51,917	56,588	60,795	65,938
Finance Management		1,000	1,250	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Municipal Systems Improvement Water Services Operating		750	790	1,000	890	890	890	934	967	1,018
Subsidy  EPWP Incentive		411	1,585 799	1,000 1,000	1,800	1,800	1,800			
Rural Roads Transport Grant				1,776	1,706	1,706	1,706			
Provincial Government:		3,540	3,940	2,524	253	253	253	11,000	3,250	3,400
Sport and Recreation		420	2,310	1,050	253	253	253			
Ambulance subsidy			1,630							
Health subsidy LED and Planning Grants - COGTA		3,120		1,474	_			11,000	3,250	3,400
Total Operating Transfers and Grants	5	84,032	92,539	100,843	110,684	110,684	110,684	125,819	126,425	134,300
Grants										
Capital Transfers and Grants										
National Government:  Municipal Infrastructure Grant		41,117	50,444	63,420	63,432	63,432	63,432	55,710	62,597	59,710
(MIG) Rural Transport Services and		31,382	41,211	49,992	47,462	47,462	47,462	41,650	40,721	42,445
Infrastructure			1,687					2,020	2,051	2,132
Regional Bulk Infrastructure		9,735	7,546	-	-	-	-			
Public Transport and Systems Water Infrastructure Grants				13,428	15,970	15,970	15,970	12,040	19,825	15,133
water minastructure Grants				13,420	13,770	13,770	13,770	12,040	17,023	15,155
Provincial Government:  Distaster and CoGTA		-	-	15,926	-	-	-	_	-	_
Infrastructure Grants				15,926						
Other grant providers:		-	1,000	-	1,000	1,000	1,000	1,276	-	-
Public Works Grant			1,000	-	1,000	1,000	1,000	1,276		
Total Capital Transfers and Grants	5	41,117	51,444	79,346	64,432	64,432	64,432	56,986	62,597	59,710
TOTAL RECEIPTS OF TRANSFERS & GRANTS		125,149	143,983	180,189	175,116	175,116	175,116	182,805	189,022	194,010

DC25 Amajuba - Supporting Table SA19 Expenditure on transfers and grant programme

grant programme	R			<u> </u>	<u> </u>			1		
Description	e f	2010/11	2011/12	2012/13	Cui	rrent Year 201	3/14		ledium Term F enditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government: Local Government Equitable		80,081	88,599	96,092	110,431	110,431	110,431	114,819	123,175	130,900
Share		38,243	40,477	44,413	52,618	52,618	52,618	55,797	59,913	62,444
RSC Levy Replacement		40,088	43,698	47,630	51,917	51,917	51,917	56,588	60,795	65,938
Finance Management		1,000	1,250	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Municipal Systems Improvement Water Services Operating		750	790	1,000	890	890	890	934	967	1,018
Subsidy			1,585		1,800	1,800	1,800			
EPWP Incentive			799		-	-	-			
Rural Roads Transport Grant				1,549	1,706	1,706	1,706			
Provincial Government:		3,540	3,940	1,724	253	253	253	11,000	3,250	3,400
Sport and Recreation		420	2,310	1,050	253	253	253			
Ambulance subsidy			1,630	74						
Health subsidy		3,120	·	_						
Health subsidy				200						
LED and Planning Grants -										
COGTA				400	-			11,000	3,250	3,400
District Municipality:		_	_	_	_	_	_	_	_	_
[insert description]										
Other grant providers:		3,976	334	627	_	_	_	_	_	_
National Lottery Grant		3,116		027						
DBSA Grants		860	334	627						
Total operating expenditure of					110 / 04	110 / 04	110 / 04	100 010	10/ 405	124 200
Transfers and Grants:		87,597	92,873	98,442	110,684	110,684	110,684	125,819	126,425	134,300
Capital expenditure of Transfers and Grants										
National Government: Municipal Infrastructure Grant		41,117	50,444	62,337	63,432	63,432	63,432	55,710	62,597	59,710
(MIG) Rural Transport Services and		31,382	41,211	49,992	47,462	47,462	47,462	41,650	40,721	42,445
Infrastructure			1,687					2,020	2,051	2,132
Regional Bulk Infrastructure		9,735	7,546	12,345	-	-	-			
Public Transport and Systems										
Water Infrastructure Grants					15,970	15,970	15,970	12,040	19,825	15,133
Provincial Government:		_	1,000	6,723	1,000	1,000	1,000	1,276	_	_
PUBLIC Works Grant			1,000	6,723	1,000	1,000	1,000	1,276		
District Municipality:		-	-	-	-	-	-	_	-	-
[insert description]										
011										
Other grant providers:	l	-	-	-	I –	-	I -	1 -	1 -	-

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Public Works Grant									
Total capital expenditure of Transfers and Grants	41,117	51,444	69,061	64,432	64,432	64,432	56,986	62,597	59,710
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	128,714	144,317	167,503	175,116	175,116	175,116	182,805	189,022	194,010

DC25 Amajuba - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

unspent funds	I							2014	/15 Medium	Term
Description	Ref	2010/11	2011/12	2012/13	Cur	rent Year 20		Rever	nue & Exper Framework	nditure k
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Operating transfers and grants:  National Government:  Balance unspent at beginning of the	1,3									
year  Current year receipts		1,065 80,081	1,005 86,215	96,092	110,431	110,431	110,431	114,819	123,175	130,900
Conditions met - transferred to revenue		81,145	87,220	96,092	110,431	110,431	110,431	114,819	123,175	130,900
Conditions still to be met - transferred to liabilities  Provincial Government:										
Balance unspent at beginning of the year		4,656	-							
Current year receipts Conditions met - transferred to		3,540	-	1,724	253	253	253	11,000	3,250	3,400
revenue  Conditions still to be met - transferred to liabilities		8,196	-	1,724	253	253	253	11,000	3,250	3,400
District Municipality: Balance unspent at beginning of the year										
Current year receipts Conditions met - transferred to revenue		_	-	-	-	_	-	-	_	-
Conditions still to be met - transferred to liabilities										
Other grant providers: Balance unspent at beginning of the year		_								
Current year receipts Conditions met - transferred to		3,976		627						
revenue  Conditions still to be met - transferred to liabilities		3,976	-	627	_	_	_	_	_	_
Total operating transfers and grants revenue		93,318	87,220	98,442	110,684	110,684	110,684	125,819	126,425	134,300
Total operating transfers and grants - CTBM	2	-	-	-	-	-	-	-	-	-
Capital transfers and grants: National Government:	1,3									
Balance unspent at beginning of the year Current year receipts		7,279 41,528	6,839 53,828	22,644 68,696	14,910 59,199	5,968 58,946	5,968 58,946	55,710	62,597	59,710
Conditions met - transferred to revenue		41,968	39,028	74,976	74,109	64,914	64,914	55,710	62,597	59,710
Conditions still to be met - transferred to liabilities  Provincial Government:		6,839	21,639	16,364						
Balance unspent at beginning of the year  Current year receipts		12,193 -	12,443 3,940	14,453 18,394	13,115 –	13,115 1,500	13,115 1,500	1,276		
Conditions met - transferred to revenue		3,381	1,931	9,951	13,115	14,615	14,615	1,276	_	_
Conditions still to be met - transferred to liabilities  District Municipality:		8,812	14,453	22,896						
Balance unspent at beginning of the year										
Current year receipts										

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Conditions met - transferred to										
revenue  Conditions still to be met - transferred		_	_	_	-	_	-	_	_	_
to liabilities										
Other grant providers:										
Balance unspent at beginning of the										
year			3,116	3,342						
Current year receipts			570	1,056						
Conditions met - transferred to										
revenue		_	344	1,283	-	-	-	-	-	_
Conditions still to be met - transferred										
to liabilities			3,342	3,116						
Total capital transfers and grants										
revenue		45,349	41,302	86,209	87,224	79,529	79,529	56,986	62,597	59,710
Total capital transfers and grants - CTBM	2	15,651	39,434	42,376	-	-	-	_	-	-
TOTAL TRANSFERS AND GRANTS										
REVENUE		138,667	128,522	184,651	197,908	190,213	190,213	182,805	189,022	194,010
TOTAL TRANSFERS AND GRANTS -										
СТВМ		15,651	39,434	42,376	-	-	-	-	-	-

#### Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2010/11	2011/12	2012/13	Cı	ırrent Year 2013/	14		Medium Term Re enditure Framew	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Councillors (Political Office Bearers plus Other)	1	А	В	С	D	E	F	G	Н	I
Basic Salaries and Wages		3,886	4,223	4,220	6,362	5,662	5,662	5,395	5,741	6,057
Sub Total - Councillors		3,886	4,223	4,220	6,362	5,662	5,662	5,395	5,741	6,057
% increase	4	3,000	8.7%	(0.1%)	50.7%	(11.0%)	-	(4.7%)	6.4%	5.5%
Senior Managers of the Municipality	2									
Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions		2,967	4,609	2,756	4,829	4,829 - -	4,829 - -	6,861	7,286	7,687
Overtime						-	-			
Performance Bonus Motor Vehicle Allowance Cellphone	3	391			676	676	676	961	1,020	1,076
Allowance	3							108	108	108
Sub Total - Senior Managers of Municipality % increase	4	3,358	4,609 37.2%	2,756 (40.2%)	5,505 99.8%	5,505 -	5,505 -	7,929 44.0%	8,414 6.1%	8,871 5.4%
Other Municipal Staff										
Basic Salaries and Wages		24,314	20,867	24,952	40,588	40,599	40,599	43,932	46,757	49,329
Pension and UIF Contributions		2,386	2,524	2,810	4,973	5,211	5,211	5,751	6,119	6,455
Medical Aid Contributions		1,069	1,160	1,324	2,185	2,137	2,137	2,292	2,439	2,573
Overtime		1,449	292	811	1,314	2,343	2,343	1,090	1,160	1,224
Performance Bonus			2,777	2,392	3,864	3,094	3,094	3,633	3,867	4,080
Motor Vehicle Allowance	3		3,801	4,562	4,144	3,990	3,990	4,153	4,418	4,662
Cellphone Allowance	3	6	-		743	680	680	577	621	661
Housing Allowances Other benefits and	3	1	219	154	478	304	304	404	429	453
allowances Payments in lieu of leave	3	2,058	155	1,042	427	1,144	1,144	1,189	1,265	1,335
Long service awards				1,512						
Sub Total - Other Municipal Staff		31,282	31,794	38,046	58,717	59,502	59,502	63,020	67,076	70,771
% increase	4		1.6%	19.7%	54.3%	1.3%	-	5.9%	6.4%	5.5%
Total Parent Municipality		38,526	40,626	45,022	70,584	70,669	70,669	76,345	81,231	85,699
			5.4%	10.8%	56.8%	0.1%	-	8.0%	6.4%	5.5%
TOTAL SALARY, ALLOWANCES & BENEFITS		38,526	40,626	45,022	70,584	70,669	70,669	76,345	81,231	85,699
% increase	4	20,020	5.4%	10.8%	56.8%	0.1%	-	8.0%	6.4%	5.5%
TOTAL MANAGERS AND STAFF	5,7	34,640	36,403	40,802	64,222	65,007	65,007	70,950	75,490	79,642

Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4		542,261		41,820			584,081
Chief Whip								-
Executive Mayor			577,826		41,820			619,646
Deputy Executive Mayor			542,261		41,820			584,081
Executive Committee			1,525,110	-	62,604			1,587,714
Total for all other councillors			1,853,032		166,944			2,019,976
Total Councillors	8	-	5,040,490	-	355,008			5,395,498
Senior Managers of the Municipality	5							
Municipal Manager (MM)			1,536,330		18,000	215,086		1,769,417
Chief Finance Officer			1,113,725		18,000	155,922		1,287,647
Director Engineering			1,052,699		18,000	147,378		1,218,077
Director Planning & Development			1,052,699		18,000	147,378		1,218,077
Director Corporate Services			1,052,699		18,000	147,378		1,218,077
Director Community Services			1,052,699		18,000	147,378		1,218,077
Total Senior Managers of the Municipality	8.10	_	6,860,852	_	108,000	960,519		7.929.371

#### Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref		2012/13		Cu	rrent Year 2013	/14	E	Budget Year 201	4/15
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Position S	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities Councillors (Political Office Bearers plus Other Councillors) Board Members of municipal entities Municipal employees Municipal Manager and Senior Managers	4 5 3	25	-	25	25 6	-	25	25	-	25
Other Managers	7	20	20							
Professionals		108	108	-	93	88	5	124	116	8
Finance		108	108		23	18	5	28	23	5
Spatial/town planning					-	-		17	17	-
Information Technology					2	2	-	3	2	1
Roads										
Electricity										
Water					68	68	-	76	74	2
Sanitation										
Refuse										
Other										
Technicians		-	-	-	81	81	-	82	72	10
Other					81	81		82	72	10
Clerks (Clerical and administrative)										
Service and sales workers										
TOTAL PERSONNEL NUMBERS	9	159	128	31	205	169	36	237	188	49
% increase					28.9%	32.0%	16.1%	15.6%	11.2%	36.1%
Total municipal employees headcount	6, 10									
Finance personnel headcount	8, 10									
Human Resources personnel headcount	8, 10									

#### 2014/15 Annual Budget and MTREF

DC25 Amajuba - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	R e f						Budget Yea	r 2014/15							Term Reven diture Frame	
R thousand		July	August	Sept.	Octobe r	Novem ber	Decem ber	Januar y	Februa ry	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue By Source																
Service charges - water revenue		1,031	1,031	1,031	1,031	1,031	1,031	1,031	1,031	1,031	1,031	1,031	1,031	12,373	13,102	13,823
Service charges - sanitation revenue		210	210	210	210	210	210	210	210	210	210	210	210	2,520	2,668	2,815
Rental of facilities and equipment		24	24	24	24	24	24	24	24	24	24	24	24	285	302	319
Transfers recognised -					İ											
operational		10,658 48	10,658 48	10,658 48	10,658	10,658	10,658 48	10,658 48	10,658 48	10,658 48	10,658 48	10,658 48	10,658 48	127,902 574	128,461	136,422
Other revenue Gains on disposal of PPE		48	48	48	48	48	48	48	48	48	48	48	48	5/4	608	641
Total Revenue (excluding capital transfers and contributions)		11,971	11,971	11,971	11,971	11,971	11,971	11,971	11,971	11,971	11,971	11,971	11,971	143,653	145,142	154,020
Expenditure By Type	_															
Employee related costs		5,912	5,912	5,912	5,912	5,912	5,912	5,912	5,912	5,912	5,912	5,912	5,912	70,950	75,490	79,642
Remuneration of councillors		450	450	450	450	450	450	450	450	450	450	450	450	5,395	5,741	6,057
Debt impairment Depreciation & asset		150	150	150	150	150	150	150	150	150	150	150	150	1,800	2,000	2,110
impairment		430	430	430	430	430	430	430	430	430	430	430	430	5,162	5,374	5,644
Finance charges		125	125	125	125	125	125	125	125	125	125	125	125	1,500	1,800	2,000
Bulk purchases		417	417	417	417	417	417	417	417	417	417	417	417	5,000	6,000	7,000
Contracted services		833	833	833	833	833	833	833	833	833	833	833	833	10,001	11,149	10,597
Other expenditure		3,221	3,221	3,221	3,221	3,221	3,221	3,221	3,221	3,221	3,221	3,221	3,221	38,652	34,137	37,699
Loss on disposal of PPE													-	-	-	-
Total Expenditure		11,538	11,538	11,538	11,538	11,538	11,538	11,538	11,538	11,538	11,538	11,538	11,538	138,459	141,691	150,749
Surplus/(Deficit)		433	433	433	433	433	433	433	433	433	433	433	433	5,194	3,451	3,272
Transfers recognised - capital		4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	54,904	60,561	57,588
Contributions recognised - capital		(125)	(125)	(125)	(125)	(125)	(125)	(125)	(125)	(125)	(125)	(125)	(125)	(1,500)	_	_
Contributed assets		(4,575)	(4,575)	(4,575)	(4,575)	(4,575)	(4,575)	(4,575)	(4,575)	(4,575)	(4,575)	(4,575)	(4,575)	(54,904)	(60,561	(57,588)
Surplus/(Deficit) after capital transfers & contributions		308	308	308	308	308	308	308	308	308	308	308	308	3,694	3,451	3,272
Surplus/(Deficit)	1	308	308	308	308	308	308	308	308	308	308	308	308	3.694	3.451	3,272

# 2014/15 Annual Budget and MTREF

# Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref						Budget Year	2014/15							n Term Reve nditure Fram	
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue by Vote																
Vote 1 - Council and Executive Committee Vote 2 - Office of the Municipal Manager		1,031	1,031	1,031	1,031	1,031	1,031	1,031	1,031	1,031	1,031	1,031	1,031	12,374	13,287	13,848
Vote 3 - Budget and Treasury Office Vote 4 - Corporate and		4,920	4,920	4,920	4,920	4,920	4,920	4,920	4,920	4,920	4,920	4,920	4,920	59,034	63,275	68,469
Property Management Services Vote 5 - Community Social		62	62	62	62	62	62	62	62	62	62	62	62	747	791	835
Development and Environmental Vote 6 - Local Economic		8	8	8	8	8	8	8	8	8	8	8	8	100	106	112
Development and Planning Vote 10 - Amajuba Water		917	917	917	917	917	917	917	917	917	917	917	917	11,000	3,250	3,400
Services Authority Services Vote 11 - Environmental		4,560	4,560	4,560	4,560	4,560	4,560	4,560	4,560	4,560	4,560	4,560	4,560	54,721	58,338	61,003
Health-Community		473	473	473	473	473	473	473	473	473	473	473	473	5,676	6,095	6,353
Total Revenue by Vote		11,971	11,971	11,971	11,971	11,971	11,971	11,971	11,971	11,971	11,971	11,971	11,971	143,653	145,142	154,020
Expenditure by Vote to be appropriated																
Vote 1 - Council and Executive Committee		486	486	486	486	486	486	486	486	486	486	486	486	5,835	6,276	6,667
Vote 2 - Office of the Municipal Manager		923	923	923	923	923	923	923	923	923	923	923	923	11,073	11,871	12,692
Vote 3 - Budget and Treasury Office Vote 4 - Corporate and		1,092	1,092	1,092	1,092	1,092	1,092	1,092	1,092	1,092	1,092	1,092	1,092	13,108	13,723	14,510
Property Management Services Vote 5 - Community Social		2,153	2,153	2,153	2,153	2,153	2,153	2,153	2,153	2,153	2,153	2,153	2,153	25,830	27,680	29,303
Development and Environmental Vote 6 - Local Economic		789	789	789	789	789	789	789	789	789	789	789	789	9,468	10,057	10,612
Development and Planning Vote 7 - Tousong-Shared		2,303	2,303	2,303	2,303	2,303	2,303	2,303	2,303	2,303	2,303	2,303	2,303	27,638	22,356	25,104
Service Centres Vote 8 - Disaster		57	57	57	57	57	57	57	57	57	57	57	57	679	722	762
Management Services Vote 9 - Technical and		519	519	519	519	519	519	519	519	519	519	519	519	6,234	6,548	6,839
Road Management Services Vote 10 - Amajuba Water		643	643	643	643	643	643	643	643	643	643	643	643	7,720	8,123	7,483
Services Authority Services Vote 11 - Environmental		2,341	2,341	2,341	2,341	2,341	2,341	2,341	2,341	2,341	2,341	2,341	2,341	28,088	31,371	33,648
Health-Community		232	232	232	232	232	232	232	232	232	232	232	232	2,786	2,965	3,128
Total Expenditure by Vote		11,538	11,538	11,538	11,538	11,538	11,538	11,538	11,538	11,538	11,538	11,538	11,538	138,459	141,691	150,749
Surplus/(Deficit) before assoc.		433	433	433	433	433	433	433	433	433	433	433	433	5,194	3,451	3,272
Surplus/(Deficit)	1	433	433	433	433	433	433	433	433	433	433	433	433	5,194	3,451	3,272

#### DC25 Amajuba - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	R e f						Budget Year	2014/15						Medium Terr	m Revenue and Framework	Expenditure
R thousand		July	August	Sept.	Octobe r	November	Decem ber	Januar y	Februa ry	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue - Standard Governance	-															
and administration		6,013	6,013	6,013	6,013	6,013	6,013	6,013	6,013	6,013	6,013	6,013	6,013	72,155	77,353	83,153
Executive and council		1,031	1,031	1,031	1,031	1,031	1,031	1,031	1,031	1,031	1,031	1,031	1,031	12,374	13,287	13,848
Budget and treasury office		4,920	4,920	4,920	4,920	4,920	4,920	4,920	4,920	4,920	4,920	4,920	4,920	59,034	63,275	68,469
Corporate services		62	62	62	62	62	62	62	62	62	62	62	62	747	791	835
Community		02	02	02	02	02	02	02	02	02	02	02	02	747	771	633
and public safety		481	481	481	481	481	481	481	481	481	481	481	481	5,776	6,201	6,464
Community and social services Sport and recreation Public safety		8	8	8	8	8	8	8	8	8	8	8	8 -	100 -	106 -	112
Housing													-	-	_	
Health <b>Economi</b> c		473	473	473	473	473	473	473	473	473	473	473	473	5,676	6,095	6,353
and environmental																
services		917	917	917	917	917	917	917	917	917	917	917	917	11,000	3,250	3,400
Planning and development		917	917	917	917	917	917	917	917	917	917	917	917	11,000	3,250	3,400
Road transport Environmen tal protection													-	-	-	
Trading services		4,560	4,560	4,560	4,560	4,560	4,560	4,560	4,560	4,560	4,560	4,560	4,560	54,721	58,338	61,003
Electricity													-	-	-	
Water Waste water		4,560	4,560	4,560	4,560	4,560	4,560	4,560	4,560	4,560	4,560	4,560	4,560	54,721	58,338	61,003
management Waste management													-	-	-	
Other Total Revenue -													-	-	-	
Standard		11,971	11,971	11,971	11,971	11,971	11,971	11,971	11,971	11,971	11,971	11,971	11,971	143,653	145,142	154,020
Expenditure - Standard Governance	-		13,927	13,927	13,927	13,927	13,927	13,927	13,927	13,927	13,927	13,927				
and administration		4,654	4,654	4,654	4,654	4,654	4,654	4,654	4,654	4,654	4,654	4,654	4,654	55,847	59,549	63,172
Executive																
and council Budget and		1,409	1,409	1,409	1,409	1,409	1,409	1,409	1,409	1,409	1,409	1,409	1,409	16,908	18,147	19,359
reasury office Corporate		1,092	1,092	1,092	1,092	1,092	1,092	1,092	1,092	1,092	1,092	1,092	1,092	13,108	13,723	14,510
services Community		2,153	2,153	2,153	2,153	2,153	2,153	2,153	2,153	2,153	2,153	2,153	2,153	25,830	27,680	29,303
and public safety Community		1,597	1,597	1,597	1,597	1,597	1,597	1,597	1,597	1,597	1,597	1,597	1,597	19,167	20,292	21,341
and social services Sport and recreation		846	846	846	846	846	846	846	846	846	846	846	846	10,147	10,779	11,374
Public safety		519	519	519	519	519	519	519	519	519	519	519	519	6,234	6,548	6,839
Housing													-	-	-	
Health <i>Economic</i> and		232	232	232	232	232	232	232	232	232	232	232	232	2,786	2,965	3,128
environmental		2.044	2 044	2044	2 044	2 044	2044	2.044	2044	2 0.44	2.044	2044	2.044	25 257	20 470	22 507
services Planning		2,946	2,946	2,946	2,946	2,946	2,946	2,946	2,946	2,946	2,946	2,946	2,946	35,357	30,479	32,587
and development		2,303	2,303	2,303	2,303	2,303	2,303	2,303	2,303	2,303	2,303	2,303	2,303	27,638	22,356	25,104
Road transport		643	643	643	643	643	643	643	643	643	643	643	643	7,720	8,123	7,483

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tal protection													-			ĺ
Trading services		2,341	2,341	2,341	2,341	2,341	2,341	2,341	2,341	2,341	2,341	2,341	2,341	28,088	31,371	33,648
Electricity													-	-	-	-
Water		2,341	2,341	2,341	2,341	2,341	2,341	2,341	2,341	2,341	2,341	2,341	2,341	28,088	31,371	33,648
Total Expenditure - Standard		11,538	11,538	11,538	11,538	11,538	11,538	11,538	11,538	11,538	11,538	11,538	11,538	138,459	141,691	150,749
Surplus/(Deficit) before assoc.		433	433	433	433	433	433	433	433	433	433	433	433	5,194	3,451	3,272
Surplus/(Deficit)	1	433	433	433	433	433	433	433	433	433	433	433	433	5,194	3,451	3,272

#### Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Descripti on	R ef						Budget Ye	ar 2014/15						Mediun Expe	n Term Rever nditure Frame	nue and ework
R thousand		July	August	Sept.	Octobe r	Nov.	Dec.	Januar y	Feb.	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Multi- year expendit ure to be appropri ated	1															
Vote 8 - Disaster Managem ent Services Vote 9 - Technical and Road Managem		125	125	125	125	125	125	125	125	125	125	125	125	1,500	-	-
ent Services Vote 10 - Amajuba Water Services Authority Services Vote 15 - [NAME OF VOTE 15]		4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	- 4,575 -	54,904	60,561	57,588
Capital multi- year expendit ure sub- total	2	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	56,404	60,561	57,588
Capital single- year expendit ure sub- total	2	_	_	-	-	-	-	-	-	-	_	-	-	-	-	-
Total Capital Expendit ure	2	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	56,404	60,561	57,588

#### Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Ref					E	Budget Yea	ar 2014/15							m Term Revenu nditure Frame	
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital Expenditure - Standard Governance and administration Executive and	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
council  Budget and treasury office													-	-	-	-
Corporate services Community and public safety		125	125	125	125	125	125	125	125	125	125	125	- 125	- 1,500	-	-
Community and social services Sport and recreation													-	-	-	-
Public safety Housing		125	125	125	125	125	125	125	125	125	125	125	125	1,500	-	-
Health Economic and environmental services						_	_	_		_			-	-	-	-
Planning and development								-					-	-	-	-
Road transport Environmental protection													-	-	-	-
Trading services Electricity		4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575 -	54,904 -	60,561	57,588 -
Water Waste water management Waste management		4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575 - -	54,904 - -	60,561 - -	57,588 - -
Other Total Capital													-	-	-	-
Expenditure - Standard	2	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	56,404	60,561	57,588
Funded by: National Government Provincial Government		4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575 –	54,904 –	60,561 –	57,588 -
District Municipality Other transfers and grants													-	-	-	-
Transfers recognised - capital Public contributions & donations		4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575 -	54,904 –	60,561	57,588 -
Borrowing Internally generated funds		125	125	125	125	125	125	125	125	125	125	125	- 125	- 1,500	-	-
Total Capital Funding		4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	56,404	60,561	57,588

#### DC25 Amajuba - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS						Budget Year	2014/15							n Term Revei nditure Fram	
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Cash Receipts By Source													1		
Service charges - water revenue Service charges - sanitation revenue Service charges - refuse revenue	1,031 210	1,031 210	1,031 210	1,031 210	1,031 210	1,031 210	1,031 210	1,031 210	1,031 210	1,031 210	1,031 210	1,031 210 –	12,373 2,520	13,102 2,668 –	13,823 2,815 –
Service charges - other Rental of facilities and equipment Transfer receipts - operational	24 10,658	24 10,658	24 10,658	24 10,658	24 10,658	24 10,658	24 10,658	24 10,658	24 10,658	24 10,658	24 10,658	- 24 10,658	- 285 127,902	- 302 128,461	- 319 136,422
Other revenue	48	48	48	48	48	48	48	48	48	48	48	48	574	608	641
Cash Receipts by															
Other Cash Flows by Source	11,971	11,971	11,971	11,971	11,971	11,971	11,971	11,971	11,971	11,971	11,971	11,971	143,653	145,142	154,020
Transfer receipts - capital	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	54,904	60,561	57,588
Total Cash Receipts by Source	16,546	16,546	16,546	16,546	16,546	16,546	16,546	16,546	16,546	16,546	16,546	16,546	198,556	205,703	211,608
Cash Payments by Type															
Employee related costs Remuneration of councillors	5,912 450	5,912 450	5,912 450	5,912 450	5,912 450	5,912 450	5,912 450	5,912 450	5,912 450	5,912 450	5,912 450	5,912 450	70,950 5,395	75,490 5,741	79,642 6,057
Finance charges	125	125	125	125	125	125	125	125	125	125	125	125	1,500	1,800	2,000
Bulk purchases - Electricity Bulk purchases - Water & Sewer	417	417	417	417	417	417	417	417	417	417	417	- 417	5,000	6,000	7,000
Other materials	430	430	430	430	430	430	430	430	430	430	430	430	5,162	5,374	5,644
Contracted services Transfers and grants - other municipallities Transfers and grants - other	833	833	833	833	833	833	833	833	833	833	833	833	10,001	11,149	10,597
Other expenditure	3,371	3,371	3,371	3,371	3,371	3,371	3,371	3,371	3,371	3,371	3,371	3,371	40,452	36,137	39,809
Cash Payments by Type	11,538	11,538	11,538	11,538	11,538	11,538	11,538	11,538	11,538	11,538	11,538	11,538	138,459	141,691	150,749
Other Cash Flows/Payments by Type															
Capital assets Repayment of borrowing Other Cash Flows/Payments	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575	4,575 - -	54,904	60,561	57,588
Total Cash Payments by Type	16,114	16,114	16,114	16,114	16,114	16,114	16,114	16,114	16,114	16,114	16,114	16,114	193,363	202,252	208,336
NET INCREASE/(DECREASE) IN CASH HELD	433	433	433	433	433	433	433	433	433	433	433	433	5,194	3,451	3,272
Cash/cash equivalents at the month/year begin: Cash/cash equivalents at	780	1,213	1,646	2,078	2,511	2,944	3,377	3,810	4,242	4,675	5,108	5,541	780	5,974	9,424
the month/year end:	1,213	1,646	2,078	2,511	2,944	3,377	3,810	4,242	4,675	5,108	5,541	5,974	5,974	9,424	12,696

# Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2010/11	2011/12	2012/13	Cui	rrent Year 2013	3/14		Medium Term F enditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		_	_	-	58,946	60,746	60,746	54,904	60,561	57,588
Infrastructure - Road transport Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
Infrastructure - Water		_	-	_	47,462	49,262	49,262	20,179	19,825	15,133
Dams & Reservoirs								13,316	19,825	15,133
Water purification										
Reticulation					47,462	49,262	49,262	6,863		
Infrastructure - Sanitation		_	_	_	10,484	10,484	10,484	32,704	38,685	40,323
Reticulation					10,484	10,484	10,484	32,704	38,685	40,323
Sewerage purification					0	0	15,151	5=7. 5 .	55,555	10,022
Infrastructure - Other			_		1,000	1,000	1,000	2,020	2,051	2,132
Waste Management		_	_	-	1,000	1,000	1,000	2,020	2,051	2,132
Transportation	2							2,020	2,051	2,132
Gas										
Other	3				1,000	1,000	1,000			
Community		-	-	_	253	253	253	_	_	_
Parks & gardens Sportsfields & stadia					253	253	253			
<u>Heritage assets</u>		-	-	-	-	-	-	-	-	-
Investment properties		_	_	_	_	_	_	_	_	_
Housing development Other										
Other assets		53,480	49,513	8,315	1,300	623	623	1,500	_	-
General vehicles										
Specialised vehicles Plant & equipment Computers -	10	53,480	- 49,513	- 8,315	_	_	_	_	_	_
hardware/equipment Furniture and other office equipment Other Buildings					800 500	50 573	50 573	1,500		
Total Capital Expenditure on new assets	1	53,480	49,513	8,315	60,499	61,622	61,622	56,404	60,561	57,588
Constallered . 11.1			<u> </u>	<u> </u>	1	1	1	<u> </u>	<u> </u>	
Specialised vehicles		-	-	-	_	-	_	_	-	-
Refuse Fire										
Conservancy										
Ambulances										

# Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2010/11	2011/12	2012/13	Cu	irrent Year 2013	/14		edium Term I nditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital expenditure on renewal of existing assets by Asset Class/Sub-class								2011110	2010/10	2010/17
Infrastructure Infrastructure - Road		-	-	-	58,946	60,746	60,746	54,904	60,561	57,588
transport		-	-	-	-	-	-	-	-	-
Infrastructure - Water		-	-	-	47,462	49,262	49,262	20,179	19,825	15,133
Dams & Reservoirs								13,316	19,825	15,133
Reticulation Infrastructure -					47,462	49,262	49,262	6,863	22.425	40.000
Sanitation		-	-	-	10,484	10,484	10,484	32,704	38,685	40,323
Reticulation Sewerage purification					10,484	10,484	10,484	32,704	38,685	40,323
Infrastructure - Other		-	-	-	1,000	1,000	1,000	2,020	2,051	2,132
Waste Management										
Transportation	2							2,020	2,051	2,132
Gas										
Other	3				1,000	1,000	1,000			
Community		-	-	-	253	253	253	-	-	-
Parks & gardens Sportsfields & stadia Swimming pools					253	253	253			
Heritage assets		_	_	_	_	_	_	_	_	-
Buildings										
Other	9									
Other assets		53,480	49,513	8,315	1,300	623	623	1,500	_	_
General vehicles		20/100		Signa	1,000	323	323	.,,,,,		
Specialised vehicles	10	-	-	-	-	-	-	-	-	-
Plant & equipment Furniture and other		53,480	49,513	8,315	000	EO	EO			
office equipment Other Buildings					800 500	50 573	50 573	1,500		
Total Capital										
Expenditure on renewal of existing assets	1	53,480	49,513	8,315	60,499	61,622	61,622	56,404	60,561	57,588
Specialised vehicles		-	-	-	-	-	-	-	-	_
Refuse										
Fire										
Renewal of Existing										
Assets as % of total capex		50.0%	50.0%	50.0%	50.0%	50.0%	50.0%	50.0%	50.0%	50.0%
Renewal of Existing Assets as % of deprecn"		1209.8%	920.1%	161.1%	3311.1%	2768.5%	2768.5%	1092.8%	1126.8%	1020.3%

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Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2010/11	2011/12	2012/13	Cu	rrent Year 2013/1	4	2014/15 f & Exp	Medium Tern enditure Fra	n Revenue mework
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Repairs and maintenance expenditure by Asset Class/Sub-class										
- Infrastructure		-	-	-	-	-	-	-	-	-
Other assets		2,069	906	1,031	5,488	4,528	4,528	3,770	4,963	5,202
General vehicles										
Specialised vehicles	10	_	-	-	_	_	_	_	_	_
Plant & equipment										
Computers - hardware/equipment										
Furniture and other office equipment										
Abattoirs										
Markets										
Civic Land and Buildings										
Other Buildings										
Other Land										
Surplus Assets - (Investment or Inventory)										
Other		2,069	906	1,031	5,488	4,528	4,528	3,770	4,963	5,202
<u>Agricultural assets</u>		-	-	-	-	-	-	-	-	-
List sub-class										
Biological assets		_	_	_	_	_	_	_		_
List sub-class		_		_	_	_	_	_		_
List Suu-class										
<u>Intangibles</u>		_	_	_	_	_	_	_	_	_
Computers - software & programming										
Other (list sub-class)										
, ,										
Total Repairs and Maintenance Expenditure	1	2,069	906	1,031	5,488	4,528	4,528	3,770	4,963	5,202
Specialised vehicles		_	-	_	_	_	_	_	_	_
Refuse										
Fire										
Conservancy										
Ambulances										
R&M as a % of PPE		3.2%	1.4%	1.7%	4.4%	3.7%	3.7%	2.5%	2.9%	2.8%
R&M as % Operating Expenditure		1.4%	0.5%	0.5%	4.4%	3.6%	3.6%	2.7%	3.5%	3.5%

Supporting Table SA34d Depreciation by asset class

Supporting Table SA340	ı beb	leciation	by asser c	iass	1			1				
Description	Re f	2010/11	2011/12	2012/13	Cui	rrent Year 201	3/14	2014/15 Medium Term Revenue & Expenditure Framework				
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17		
Depreciation by Asset Class/Sub-class												
Other assets		4,421	5,381	5,162	1,827	2,226	2,226	5,162	5,374	5,644		
General vehicles		1,121			.,,==:	_,	-,	5,152				
Specialised vehicles	10	_	_	_	_	_	_	_	_	_		
Plant & equipment Computers - hardware/equipment Furniture and other office equipment Abattoirs Markets Civic Land and Buildings Other Buildings Other Land Surplus Assets - (Investment or Inventory)												
Other		4,421	5,381	5,162	1,827	2,226	2,226	5,162	5,374	5,644		
Other		4,421	3,301	3,102	1,027	2,220	2,220	3,102	3,374	3,044		
Agricultural assets		_	_	_	_	_	_	_	_	_		
List sub-class												
Biological assets List sub-class		_	_	_	-	-	_	_	_	_		
List Sub-Class												
<u>Intangibles</u>		-	-	-	-	-	-	-	-	-		
Computers - software & programming Other (list sub-class)												
Total Depreciation	1	4,421	5,381	5,162	1,827	2,226	2,226	5,162	5,374	5,644		
	1	T	Т	Т	T	Т	T	T	T	T		
Specialised vehicles		-	_	_	_	-	-	-	-	_		
Refuse												
Fire												
Conservancy												
Ambulances												

Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref		Medium Term Re enditure Framev		Forecasts					
R thousand		Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Present value		
Capital expenditure										
Vote 8 - Disaster Management Services Vote 9 - Technical and Road Management		1,500	-	-						
Services Vote 10 - Amajuba Water Services Authority Services		- 54,904	60,561	- 57,588						
Vote 11 - Enviromental Health-Community		-	-	-						
List entity summary if applicable										
Total Capital Expenditure		56,404	60,561	57,588	-	-	-	-		
Future operational costs by vote										
Total future revenue		_	I	-	ı	ı	-	_		
Net Financial Implications		56,404	60,561	57,588	-	-	_	_		

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#### Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref			Individually Approved (Yes/No)	Asset Class	Asset Sub-Class		Prior year outcomes		2014/15 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4	Program/Project description	Project number	6	3	3	Total Project Estimate	Audited Outcome 2012/13	Current Year 2013/14 Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	Ward locatio n	New or renewal
Parent municipality:														
MIG INFRASTRUCTURE	1	EMANDLANGENI SANITATION-MIG;	1	Yes	Infrastructure - Sanitation	Sewerage purification	12,994	16,630		12,994	12,121	7,593	N/A	NEW
	2	BUFFALO FLATS WATER -PHASE 3	2	Yes	Infrastructure - Water	Water purification	6,863			6,863			N/A	NEW
	3	BUFFALO FLATS SANITATION	3	Yes	Infrastructure - Sanitation	Sewerage purification	19,711			19,711	26,564	32,729	N/A	NEW
DEPARTMENT OF PUBLIC WORKS	4	PUBLC WORKS PROJECTS	4	Yes	Infrastructure - Water	Dams & Reservoirs	1,276			1,276			N/A	NEW
MWIG CAPITAL WATER PROJECTS	5	MWIG - Emadlangeni Rural Water Supply (Dev. of Water Sources)	5	Yes	Infrastructure - Water	Dams & Reservoirs	5.399			5,399			N/A	NEW
mind on the witekt Research	6	MWIG - Emadlangeni Rural Water Supply (Network Reticulations)	6	Yes		Dams & Reservoirs	6,641			6,641	11,296		N/A	NEW
	_	MWIG - Buffalo Flats Water Supply Ph4 (Ph 1 t			Infrastructure - Water		0,041			0,041				
	7	o3 Infills)	7	Yes	Infrastructure - Water	Dams & Reservoirs					8,529	5,781	N/A	NEW
	8	MWIG - Buffalo Flats WCDM Ph2	8	Yes	Infrastructure - Water	Dams & Reservoirs Computers -						9,352	N/A	NEW
ROAD ASSET MANAGEMENT GRANT	9	ROAD ASSET MANAGEMENT GRANT	9	Yes	Intangibles	software & programming	2,020			2,020	2,051	2,132	N/A	NEW
OWN REVENUE -DISASTER	10	SPECIALIZED VEHCILE -FIRE	10	Yes	Community	Specialised vehicles - Fire	1.500			1,500			N/A	NEW
							.,			.,				
Parent Capital expenditure	1									56,404	60,561	57,588		
Total Capital expenditure	-			1		l		16.630		56,404	60,561	57,588		

# Municipal manager's quality certificate

I, LINDA M. AFRICA, Municipal Manager of Amajuba District Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name :	LINDA M. AFRICA
Municipal manager of :	Amajuba District Municipality (DC 25)
Signature	
Date :	

2014/15 Annual Budget and MTREF

END OF REPORT